December 21, 2012-9:24 a.m.
Concord, New Hampshire
2013-2014 CORE New Hampshire
Electric and Gas Energy Efficiency Programs.
PRESENT: Chairman Amy L. Ignatius, Presiding Commissioner Robert R. Scott Commissioner Michael D. Harrington
Sandy Deno, Clerk
APPEARANCES: Reptg. Public Service of New Hampshire: Matthew J. Fossum, Esq.
Reptg. Granite State Electric Co. and
EnergyNorth Natural Gas, Inc., d/b/a
Liberty Utilities:
Sarah B. Knowlton, Esq.
Reptg. Unitil Energy Systems
and Northern Utilities, Inc.:
Rachel A. Goldwasser, Esq. (Orr \& Reno)
Reptg. New Hampshire Electric Cooperative: Mark W. Dean, Esq.

```

Court Reporter: Steven E. Patnaude, LCR No. 52

INDEX
PAGE NO.
WITNESS PANEL: THOMAS R. BELAIR JAMES J. CUNNINGHAM, JR
Direct examination by Mr. Fossum 14
Direct examination by Ms. Brown
\[
\begin{gathered}
18,36,39,47 \\
15,31,37,41 \\
51 \\
30,69,120 \\
83,117 \\
29,95
\end{gathered}
\]

Cross-examination by Mr. Chamberlin
nterrogatories by Cmsr. Harrington
Interrogatories by Cmsr. Scott
WITNESS: REBECCA E. OHLER
Direct examination by Ms. Brown
Cross-examination by Mr. Linder
Cross-examination by Ms. Chamberlin
Cross-examination by Ms. Brown
Interrogatories by Chairman Ignatius
Redirect examination by Ms. Brown
123
126
128
137
139
141

WITNESS: STEPHEN R. ECKBERG
Direct examination by Ms. Chamberlin
Cross-examinnation by Ms. Goldwasser
Cross-examination by Ms. Brown
Interrogatories by Cmsr. Scott
Interrogatories by Chairman Ignatius
Redirect examination by Ms. Chamberlin
\(\mathrm{H}_{156}^{153^{157}} \begin{gathered}142 \\ 158\end{gathered}\)

CLOSING STATEMENTS BY:
PAGE NO.
Ms. Ohler
Ms. Chamberlin
Ms. Chambers
Mr. Fossum
Ms. Knowlton
Mr. Dean
Ms. Goldwasser
Mr. Clouthier
Mr. Nute
Mr. Linder
Ms. Brown \(\qquad\)
\{DE 12-262\} \{12-21-12\}

\section*{APPEARANCES: (Continued) \\ Reptg. N.H. Community Action Association: Ryan Clouthier \\ Reptg. the Jordan Institute: \\ Dana Nute \\ Reptg. The Way Home: \\ Alan Linder, Esq. (N.H. Legal Assistance) \\ Reptg. the Dept. of Environmental Services: \\ Rebecca Ohler \\ Reptg. the Office of Energy \& Planning: \\ Reptg. Residential Ratepayers: \\ Susan W. Chamberlin, Esq., Consumer Advocate Stephen Eckberg \\ Office of Consumer Advocate \\ Reptg. PUC Staff: \\ Thomas C. Frantz, Director/Electric Division \\ James J. Cunningham, Jr., Electric Division \\ Al-Azad İqbal, Electric Division}
\{DE 12-262\} \{12-21-12\}

\section*{EXHIBITS}

EXHIBIT NO. DESCRIPTIONPAGE NO.
1 Settlement Agreement, including 11
Attachments À through D (12-14-12)
2 Merged Attachments A \& B to 11 Settlement Agreement and updated to included latest corrections

3 Attachment H pages, depicting 11 RGGI-SBC funds split...
\(4 \quad\) Staff Testimony of James J \(\quad 11\) including attachments (12-04-12)

5 CORRECTED Rebuttal Testimony of 11 Thomas R. Belair, with attachments

6 Summary \& Highlights of EESE Board 54 Report pursuant to SB 323 (2010)

7 Testimony of Stephen R. Eckberg, 65 with attachments (12-04-12)

8 Testimony of Rebecca E. Ohler, with 125 attachment (12-04-12)
9 Study by GDS Associates for NHPUC 129
titled Additional Opportunities
for Energy Efficiency in N.H.
10 Excerpt from New Hampshire Climate
Change Policy Task Force document
- A Plan for N.H.'s Energy,

Environmental \& Economic Development
Future", prepared by N.H. DES in
March 2009, including the excerpt
of "Chapter' 5: Summary of Actions"
\{DE 12-262\} \{12-21-12\}

\section*{PROCEEDING}

CHAIRMAN IGNATIUS: All right. I'd like to open the hearing in Docket DE 12-262. This is the electric and gas utilities' 2013-2014 CORE Energy Efficiency Programs. And, I understand we have a Settlement that's signed by some of the parties on most of the issues, so "partial" on two different meanings of the word to be taken up today.

So, let's begin with appearances please.
MR. FOSSUM: Good morning,
Commissioners. Matthew Fossum, for Public Service Company of New Hampshire.

MS. KNOWLTON: Good morning,
Commissioners. My name is Sarah Knowlton. I'm here today for Granite State Electric Company and EnergyNorth Natural Gas, both d/b/a Liberty Utilities. And, with me today is Eric Stanley, from the Company.

MS. GOLDWASSER: Good morning. My name is Rachel Goldwasser. I'm an attorney with the law firm of Orr \& Reno, here in Concord. I am here this morning on behalf of Unitil Energy Systems and Northern Utilities.
And, with me are Thomas Palma and Mary Downs, both from the Company.

MR. DEAN: Good morning. Mark Dean, \{DE 12-262\} \{12-21-12\}

Stanley.
And, I guess I will segue into the
exhibits that we wish to premark for identification. And, as we have the witnesses go through the exhibits, we'll authenticate them at that time and make any corrections at that time.

As "Exhibit 1", we have the Settlement
Agreement that was filed previously.
CHAIRMAN IGNATIUS: December 14th?
MR. FOSSUM: Correct.
MS. BROWN: Yes. And, I guess I only need one for the Clerk then.
(Atty. Brown distributing documents.)
MS. BROWN: As "Exhibit 2", we have
taken -- the Settlement Agreement has an Attachment A, which is the original CORE filing. Then, there were some corrected pages that was attached as "Attachment B" to that Settlement package. We have merged those two documents into one. And, that merged document we wish to have marked as "Exhibit 2".

CHAIRMAN IGNATIUS: All right.
MS. BROWN: So, it will represent -Exhibit 2 will represent the CORE filing as amended.

CHAIRMAN IGNATIUS: Thank you.
\{DE 12-262\} \{12-21-12\}
representing New Hampshire Electric Cooperative.
MR. CLOUTHIER: Good morning. Ryan
Clouthier, of the New Hampshire Community Action
Association.
MR. NUTE: Good morning, Commissioners.
Dana Nute, with the Jordan Institute.
MR. LINDER: Good morning. Alan Linder, from New Hampshire Legal Assistance, representing The Way Home.

MS. CHAMBERS: Good morning. Brandy Chambers, representing the Office of Energy \& Planning.

MS. OHLER: Good morning. Rebecca
Ohler, representing the Department of Environmental Services.

MS. CHAMBERLIN: Good morning. Susan
Chamberlin, Consumer Advocate, for the residential ratepayers. With me today is Steve Eckberg.

MS. BROWN: Good morning, Commissioners.
Marcia Brown, on behalf of Staff. And, with me today is Jim Cunningham, Iqbal AI-Azad, and Tom Frantz. And, if I can segue through a process issue, because the Settling Parties have a settlement to present, we've coordinated on the exhibits that we'd like to introduce. We have a panel to present to you of Mr. Cunningham, Mr. Belair and Mr.
\{DE 12-262\} \{12-21-12\}

CMSR. HARRINGTON: A quick question though. Does this replace Exhibit 1 then in its entirety?

MR. FOSSUM: It does not.
CMSR. HARRINGTON: So, these are just changes to Exhibit 1?

MR. FOSSUM: No. Exhibit 1, Commissioner, is the Settlement Agreement and the series of attachments that go with it. As the witnesses will explain, Attachments A and B are the original filing and a series of updates. This document essentially just takes Attachments A and B to Exhibit 1 and turns them into a single document.

CMSR. HARRINGTON: Okay.
MR. FOSSUM: But we figured, for ease of reference going forward, to have all of that as one single document that everybody could refer back to --

CMSR. HARRINGTON: And, just so I'm clear. The Attachments \(A\) and \(B\) on Exhibit 1 are the same as Exhibit 2?

MR. FOSSUM: For the most part. There are a couple of small differences, small changes that have been made to this document that were made after the Exhibit A and B -- after Exhibit 1, Attachments A and B were filed. And, we have a witness to explain those very \{DE 12-262\} \{12-21-12\}

\section*{small deviations.}

CMSR. HARRINGTON: So, when referring to
Attachments \(A\) and \(B\), we should use Exhibit 2 as the most updated version?

MR. FOSSUM: Yes. That would be
probably the best thing to do, yes.
MS. BROWN: As "Exhibit 3", the
utilities have run another scenario under the Attachment \(\mathbf{H}\) to the Settlement Agreement attachments. In the original CORE filing, which is attached to the Settlement
Agreement, then as amended in Exhibit 2, there are a series of schedules, and they are referred to as "Attachments H " to that CORE filing. The utilities have run another scenario of those Attachments Hs. And, this we would like to have marked as "Exhibit 3". We will explain it as the witnesses go through on the stand why this is not replacing those attachment pages.

CHAIRMAN IGNATIUS: And, so, just to be sure we're getting it right, Attachment H , in the original bound filing on December 14th, begins on Page 134, is that correct? Bates stamp 134?

MR. FOSSUM: Yes.
CHAIRMAN IGNATIUS: All right.
CMSR. HARRINGTON: Attachment H is part \{DE 12-262\} \{12-21-12\}

CMSR. HARRINGTON: So, that's Cunningham and Iqbal on December 4th?

MS. BROWN: That's correct. Now, we
know -- the Settling Parties are aware that OCA has testimony that they would like to have marked, and perhaps some other documents. The Department of Environment Services, Becky Ohler, has testimony to be marked. And, Staff will be assisting Ms. Ohler in getting her direct and making her available for cross-examination. But we won't mark those at this point, we'll just wait for the panel to proceed, and then continue on with the exhibit numbers, if that's acceptable.

CHAIRMAN IGNATIUS: All right. And, I
know, as part of the Settlement Agreement, there was a condition that the exhibits be made full exhibits without objection. There -- I guess why don't we take that up at the very end, since there are some parties who are not part of the Settlement Agreement and could raise that issue if they want. So, for the time being, we'll mark these for identification as just described by Staff.
(The documents, as described, were herewith marked as Exhibits 1 through 5, respectively, for identification.)
MS. BROWN: Thank you. That is it for \{DE 12-262\} \{12-21-12\}
of Attachment A.
MS. BROWN: Sorry for the confusion, Commissioner Harrington. We'll explain it as the witnesses go through.

For "Exhibit 4", Staff would like to have the Direct Testimony of Mr. Cunningham and Mr. Iqbal marked for identification. I believe you have a copy of it.

As "Exhibit 5", the Settling Parties have agreed to identify or to mark for identification Mr. Tom Belair's rebuttal testimony, which I believe you already have a copy. So, I'll just give the Clerk one copy.

CHAIRMAN IGNATIUS: Thank you. And, that was revised. So, it's the December 17 version?

MR. FOSSUM: Yes.
MS. BROWN: That's correct. Yes.
CMSR. HARRINGTON: And, that's

\section*{Exhibit 5?}

MS. BROWN: Yes.
CMSR. HARRINGTON: And, on Exhibit 4, could you go over that one more time. Is it whose testimony and what's the date?

MS. BROWN: The Staff's testimony.
\{DE 12-262\} \{12-21-12\}
the exhibits. If we can proceed with the panel?
CHAIRMAN IGNATIUS: Sure. As you're getting settled, the panel members, let me ask what the expectation is for witnesses beyond that, since there -well, including the panel, but since there is one open issue, will the panel address all of the agreed upon issues, and then individually address the open question, and then other witnesses testify to whatever issues they have raised? Or, will we recall members of the panel on the open matters?

MS. BROWN: Attorney Fossum and I are planning on questioning the panel in tandem this morning.
We are expecting to not -- or, to skip over the unresolved issue, the C\&I RFP issue. After the panel is finished with the Settlement Agreement, we're proposing having Mr. Cunningham and Mr. Belair stay on, I don't know if Mr. Stanley wants to leave the panel at that point, deal with the C\&I RFP issue at that point, and then make the panel open for cross-examination. I believe, Mr. Fossum, is that what we had agreed to?

MR. FOSSUM: Yes. So, the panel would be available for cross-examination, both on the Settlement Agreement and on the individual C\&I RFP issue.

CHAIRMAN IGNATIUS: But we'll do it only
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{15}\)
once around. We won't go through the Settlement, and then begin again with the C\&I issue?

MR. FOSSUM: Correct. Yes. CHAIRMAN IGNATIUS: That's fine. MR. FOSSUM: That was -- our intention
was to just, because that was identified in the
Settlement, we thought it would make sense to address it immediately following the Settlement discussion, while the panel is still there.

CHAIRMAN IGNATIUS: Okay. I think that
makes sense. Is there any objection to that from the non-Settling Parties?
(No verbal response)
CHAIRMAN IGNATIUS: Looks like not. All
right. Good. Then, why don't the three witnesses get settled.
(Whereupon Thomas R. Belair, Eric M.
Stanley and James J. Cunningham, Jr.
were duly sworn by the Court Reporter.)
CHAIRMAN IGNATIUS: Please proceed.
MR. FOSSUM: Thank you. By agreement of
the utilities, l'll be -- my questions would be directed at the two representatives of the utilities, and Staff will be asking questions of the Staff witness.
\{DE 12-262\} \{12-21-12\}
Q. And, what is your position with Public Service Company?
A. (Belair) I'm the Customer Solutions Program Manager.
Q. And, what are your responsibilities in that position?
A. (Belair) I'm responsible for implementing the energy efficiency programs for PSNH.
Q. And, have you previously testified before this Commission?
A. (Belair) Yes, I have.

BY MS. BROWN:
Q. Mr. Cunningham, can you please state your name and position for the record?
A. (Cunningham) My name is James J. Cunningham, Jr. And,

I am a Utility Analyst here at the Commission.
Q. As a Utility Analyst, what is your area of expertise?
A. (Cunningham) The area of expertise is this filing, energy efficiency programs, specifically this filing, and also cases, other dockets as assigned by the Commission.
Q. Have you testified before this Commission before?
A. (Cunningham) Yes, I have.
Q. And, you've testified on CORE issues, is that correct, when --
A. (Cunningham) Yes.
Q. -- when you've testified?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{14}\)
THOMAS BELAIR, SWORN
ERIC M. STANLEY, SWORN
JAMES J. CUNNINGHAM, JR., SWORN DIRECT EXAMINATION
BY MR. FOSSUM:
Q. So, for the record, I guess we'll start it this way, Mr. Stanley, could you state your name and place of employment for the record please.
A. (Stanley) Eric Matthew Stanley. And, I'm employed at Liberty Utilities.
Q. And, what is your position with Liberty Utilities?
A. (Stanley) I'm the Manager of their Energy Efficiency Program area.
Q. And, what are your responsibilities in that position?
A. (Stanley) I'm responsible for all planning and implementation activities related to their energy efficiency portfolio in their New Hampshire territory.
Q. And, have you previously testified before this Commission?
A. (Stanley) Yes.
Q. And, Mr. Belair, could you state your name and place of employment for the record please.
A. (Belair) Thomas Belair, Public Service Company of New Hampshire.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{16}\)
A. (Cunningham) Yes.
Q. Thank you. Can you please briefly describe your involvement in this docket?
A. (Cunningham) Yes. I participated with my colleague, Mr. Iqbal, and reviewed the filing and did discovery, and participated in the Settlement discussions.
Q. Did you file testimony in this docket?
A. (Cunningham) Yes. We filed joint testimony, Mr. Iqbal and \(I\).
Q. And, if you were asked those questions today, would your answers be the same?
A. (Cunningham) Yes, they would.
Q. And, are you adopting the testimony of both you and Mr. lqbal?
A. (Cunningham) Yes. I am.
Q. If I can segue into any corrections or changes. We've identified in the record your testimony as "Exhibit 4". Do you have any corrections or changes to make to that exhibit?
A. (Cunningham) Yes, I do. On Page 8, Line 8, I'd like to remove the word "gas". And, on Page 9, Footnote 12, I'd like to amend to say: "Higher level of funding is due to RGGI funding; and, lower level of electric megawatt-hour savings is due", l'd like to add "in
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{17}\) part" -- "in part to the expansion of the fuel-neutral programs."

MR. LINDER: Can you say that again please?

WITNESS CUNNINGHAM: Yes. Footnote 12, I'd like to add the words "in part", after the second part of the footnote, where it states "lower level of electric MGH [MWH?] savings is due in part to the expansion of fuel neutral programs."

MR. LINDER: Thank you.
WITNESS CUNNINGHAM: You're welcome.

\section*{BY THE WITNESS:}
A. (Cunningham) Page 10, Line 4, I'd like to change the word "program" to "measure", specifically, the last sentence of that question, which states "Unitil (electric) is proposing a pilot program", and I'd like to change "program" to "measure".

On Page 13, Line 12, I'd like to change the word "rebate" to "caps", such that that section of the sentence reads "in rebates (such as the proposed doubling of rebate caps for the HPwES Program)".
BY MS. BROWN:
Q. I just want to clarify, Mr. Cunningham, when you said "replace "rebates"", you meant, rather, that you were \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{19}\)
Q. And, you're familiar with the terms of the Settlement Agreement that was filed on December 14?
A. (Belair) Yes, I am.
Q. Now, though we've heard a little bit about it initially, l'd like to just ask you a few quick questions to identify some of the items of the Settlement Agreement. Could you explain very quickly what Attachment A to the Settlement Agreement is?
A. (Belair) Attachment \(A\) is the original filing of the 2013-14 CORE Energy Efficiency Programs that we filed on September 17th of this year.
Q. So, that's just a copy of the utilities' original proposal, is that correct?
A. (Belair) That's correct.
Q. And, can you very briefly describe what Attachment \(B\) is to the Settlement Agreement?
A. (Belair) Sure. Attachment B contains pages that were updated over the past three months during the discovery and settlement phases of the docket. I'd like to add that, you know, that section, with all the updates, were the result of a rigorous and thorough review by the interested parties and Staff during these past three and a half months. And, we'd like to -- we certainly appreciate their thoughtful and hard --
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{18}\)
just inserting the word "caps" after the second "rebates" word, is that correct?
A. (Cunningham) Yes. That is correct.
Q. Thank you.
A. (Cunningham) There is one final change on Page 20, Line 20. The year is "2001"; it should be "2011". And, that completes the corrections to our joint testimony.
Q. Mr. Cunningham, are you also familiar with Exhibit 1, the Settlement Agreement?
A. (Cunningham) Yes.
Q. Are you familiar with the terms of the Settlement Agreement?
A. (Cunningham) Yes, I am.
Q. Are you also familiar with what has been marked as "Exhibit 2", the merged attachments to the Settlement Agreement?
A. (Cunningham) Yes.
Q. And, are you also familiar with Exhibit 3, which were additional Attachment H pages?
A. (Cunningham) Yes.

BY MR. FOSSUM:
Q. Mr. Belair, did you participate in the settlement negotiations in this proceeding?
A. (Belair) Yes, I did.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{20}\) thoughtful input and hard work in identifying the changes and updates that were included there.
Q. Now, before getting into the terms of the Settlement Agreement itself, have you prepared or was a document prepared under your direction that merges the changes from Attachments \(A\) and \(B\) into a single document?
A. (Belair) Yes.
Q. And, is that the document that was presented as "Exhibit 2" just a few minutes ago in this proceeding?
A. (Belair) That's correct.
Q. Now, other than incorporating the changes from Attachments -- other than incorporating the changes from Attachment B into Attachment \(A\), are there any other changes or updates that have been made to this document that are not reflected in Attachments \(\mathbf{A}\) and \(\mathbf{B}\) ?
A. (Belair) Yes.
Q. And, could you describe those briefly please.
A. (Belair) Yes. There were some changes made on December 17th and December 20th, yesterday. And, those changes -- you'll note that those changes are indicated at the bottom right-hand corner of the pages. Page 4 was updated to correct a formatting problem. Page 121 and 126 --
Q. Would you slow down a little bit please.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{21}\)
A. (Belair) Oh. Sorry.
Q. And, could you identify, just very quickly, what that formatting issue is, so everybody is familiar with it.
A. (Belair) Yes. We had the same sentence on the bottom of Page 4 that was on the top of Page 5. And, we just got rid of the duplicate.
Q. All right. Thank you. Please continue.

CMSR. HARRINGTON: And, excuse me, just
so I'm clear on what you're talking about. These are what the differences are between Attachments A and B as they
appear in Exhibit 2 and as they appear in Exhibit 1?
MR. FOSSUM: Yes.
CMSR. HARRINGTON: Or, are these
additional changes to Exhibit 2?
MR. FOSSUM: No. This explanation is to describe the differences between what you see in Attachments A and B to Exhibit 1, and what has appeared in Exhibit 2.

CMSR. HARRINGTON: Okay.
MR. FOSSUM: So, if one was to do a
side-by-side comparison, there would be differences between the document filed along with the Settlement Agreement and this document, --

CMSR. HARRINGTON: And, Exhibit 2 --
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{23}\) savings. And, all the changes are highlighted in yellow on that page.
Q. So, other than those changes that you've just described, Exhibit 2 is otherwise just a combination of exhibits -- of Attachment \(A\) and \(B\) to Exhibit 1, is that an accurate description?
A. (Belair) That's correct. This is the final final final, we hope.
Q. Now, while we're in the correcting mode, turning to the Settlement Agreement itself, Exhibit 1, are there any changes or updates to the Settlement Agreement?
A. (Belair) Yes. There's three minor changes. And, if we go to Page 8, Section F, Number 1, that first sentence says "The CORE Utilities agree that in the CORE Program filing for the 2015-2106", that's supposed to be "2016".
Q. And, are there any other?
A. (Belair) That's the first correction. On Page 9 -well, on Page 8, we say "F. Miscellaneous Provisions", and on Page 9 we also say " \(F\). Utility-Specific Issues"; that should have been "G. Utility-Specific Issues". And, if you follow that through to Page 10, "G. General Provisions"; should have been "H. General Provisions".
\[
\{D E \text { 12-262\} \{12-21-12\} }
\]
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{22}\)
MR. FOSSUM: -- and we're just
describing what those are.
CMSR. HARRINGTON: And, Exhibit 2 is the correct one?

MR. FOSSUM: Yes, sir. CMSR. HARRINGTON: Thank you.

\section*{BY MR. FOSSUM:}
Q. Please continue.
A. (Belair) Page 121 and 126 required a change to Footnote
3. So, in Exhibit 2, you'll see it on Page 121 and

126, I think it's dated the 17th -- the 20th, I mean.
Q. And, what was the change that was made to that footnote?
A. (Belair) We just changed the -- in the footnote, we changed the wording to reflect the wording that we had on the other utilities, and we changed "rebates" to "expenses", basically.
Q. And, that's the same change on both Pages 121 and 126, is that correct?
A. (Belair) That's correct.
Q. Are there any other changes?
A. (Belair) There's one more, on Page 159. And, basically, that's an updated page for New Hampshire Electric Co-op, where we updated the lifetime MMBtu
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] 24
Q. And, are there any other changes or updates that you have to the Settlement Agreement at this time?
A. (Belair) No.
Q. All right. Now, just going through the terms of the Settlement Agreement essentially as they appear, could you describe what it is that -- oh.
(Atty. Brown and Atty. Fossum conferring.)

\section*{BY MR. FOSSUM:}
Q. Mr. Belair, could you describe what it is that was agreed upon under the Settlement terms for program administration and budgets?
A. (Belair) Okay.
Q. Well, I guess I should just be clear ahead of time. Could you just describe very briefly the background leading up to this Settlement Agreement please, as reflected in the Agreement.

CHAIRMAN IGNATIUS: And, let me just
say, we've read it. So, you don't need to do much in the way of background. If there's something you think wasn't clear in how it was described, that's fine. But we don't need to recite all of that.

MR. FOSSUM: That's fine. We're willing to forgo that particular part and just go to the terms of
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] 25
the Agreement itself then.
CHAIRMAN IGNATIUS: Thank you.
BY MR. FOSSUM:
Q. So, then, I guess returning back to you, could describe briefly what was agreed upon for program administration and budgets please.
A. (Belair) Sure. And, I'm looking on Page 4 and 5. This section simply states that the utilities have had the responsibility to do the programs at the proposed budgets, and we'll continue doing that. It also states that the utilities will continue to use the same guidelines that we have in the past, if we need to reallocate money between programs. And, in here, it also says, as required by House Bill 1490, the utilities incorporated the RGGI funds as an additional source of funding for the electric distribution companies for the CORE Energy Efficiency Programs. And, we have agreed to budget and track the RGGI and SBC funds in a manner that we set out in Attachment C.
Q. Could you very briefly describe what is in Attachment C?
A. (Belair) Okay. Attachment \(C\) is a presentation we put together to -- as a recommendation on how to identify program results, which include budgets and actual \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{27}\)
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{26}\) expenditures, program participation, program savings, lifetime kilowatt-hour savings, and lifetime MMBtu savings. And, the utilities propose reporting the results rolled up at the program level, and, for each program, the System Benefits Charge results will be calculated by simply applying the percent of the SBC budget to that rolled up number for the budget, actual expenses, and calculated energy savings, and participation. And, in order to do -- the RGGI reporting would be the same way. That we would take the percent RGGI funding and apply that percent to the actual expenses, the participation, and the lifetime kilowatt-hour and MMBtu savings.
Q. While we're describing attachments, Mr. Belair, could you also very briefly describe Attachment \(D\) and what it is that Attachment \(D\) shows?
A. (Belair) Sure. Attachment \(D\) is a sample Home Performance with ENERGY STAR audit that was done as part of the discovery phase of the docket. And, we've modified it to illustrate how the utilities would separate the actual expenses associated with electric versus non-electric measures installed in a home. The purpose of this attachment was simply to show how the utilities will calculate the actual non-electric saving
\{DE 12-262\} \{12-21-12\}
energy expenses that will be removed from the total residential sector expenditures when calculating the performance incentive.
Q. And, so, if I may summarize, Attachment \(C\) shows budgeting and tracking for funding sources, and Attachment \(D\) shows a breakdown in electric versus non-electric savings. Is that essentially a very condensed version of what those show?
A. (Belair) Yes. And, this is just for the Home -Attachment \(D\) is just for the Home Performance with ENERGY STAR Program. And, I'd be happy to walk through that, if it's necessary.
Q. Well, not -- I don't think so, at this time. And, continuing on that theme, have the utilities prepared an example of a breakdown of funding sources and electric and non-electric savings?
A. (Belair) Yes, we have.
Q. And, is that what is contained in what was marked at the beginning of this proceeding as "Exhibit 3"?
A. (Belair) Yes, that's correct.
Q. Could you very briefly describe what it is that the documents in Exhibit 3 show.
A. (Belair) On the first page of that Exhibit 3 is a breakdown of the budget by utility, splitting the
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{28}\)
System Benefit Charge and the RGGI funds. The intent of this one is to show the percent split for the RGGI funding versus the System Benefit Charge funding, those are the last two columns on the right. And, what we wanted to do is we wanted to take those percentages and show how we would apply the budget. Which the budget would include, you know, the dollars by program, the participation, and energy savings, both kilowatt-hours and MMBtus, and split those based on RGGI and System Benefit Charge.

The next page is Attachment H , as it was in the filing, but we added one more field as part of a data request from Staff. We added the "Lifetime MMBtu Savings". So, if you look at the column way on the right, under "Totals", you'll see the lifetime kilowatt-hour savings first, the total program budget, and then the lifetime MMBtu savings underneath it. So, if I look at the "ENERGY STAR Homes Program", excuse me, it's 22 million lifetime kilowatt-hour savings, a budget of \(\$ 1.3\) million, and 328,000 lifetime MMBtu savings. Just to give you an example. So, that's Attachment H, modified to include the MMBtu savings.

The next two pages are simply how we would split the numbers on this second page between
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{29}\)

\title{
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{31}\) \\ WITNESS BELAIR: Yes. That 27 million
}
is the sum of the dollars for each of those programs,
including -- the last thing is the "Utility Performance
Incentive". So, it includes the incentive as well.
CMSR. HARRINGTON: So, that adds up,
that's just the total numbers there. Okay.
WITNESS BELAIR: That's correct.

\section*{BY MS. BROWN:}
Q. Mr. Cunningham, I would like to pick up with questions for you. Before we go onto the next section, quarterly meetings, I'd like to just ask you about the Attachment H and Attachment C and D that Mr. Belair just explained. Can you explain why he mentioned that Staff had requested this information in discovery, do you recall that?
A. (Cunningham) Could you rephrase that question.
Q. Sure. Sure can.
A. (Cunningham) I'm not following you.
Q. Do you remember that Mr. Belair had testified that some of the attachments, \(I\) think it was Attachment \(C\) and Attachment \(D\), the utilities had produced in response to Staff discovery requests. Do you recall that?
A. (Cunningham) Well, I think we were interested in trying to break out the electric and the non-electric portion \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{30}\)
about, is the relative -- the relationship between the amount of the SBC and the amount of the RGGI monies, correct?
(No verbal response)
CHAIRMAN IGNATIUS: Is the \(80 / 20\) split,
on Attachment \(D\), in your sample, also following that same pattern or is it coincidental that the oil heat was 80 percent and 20 percent was from electric baseboard. Is it just a coincidence?

WITNESS BELAIR: That's coincidental. CHAIRMAN IGNATIUS: Okay. Don't do
that.
(Laughter.)
WITNESS BELAIR: Sorry.
CHAIRMAN IGNATIUS: That's all right.
Thank you.
CMSR. HARRINGTON: Just before we leave this Attachment H, can I just follow up on something? On Page 2, I guess is as good as any, the bottom, where it totals up, it says "Total Planned Budget", and then, in the lower right-hand corner it says "27,415,000" and so forth, that's the sum of what numbers? Is it the sum of something from the column above? So, is it just the budget numbers for each column above?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{32}\) of the savings.
Q. And, my next question is, why does Staff feel it important to do that?
A. (Cunningham) I think this is important going forward because the Commission has approved fuel neutral programs. And, fuel neutral programs provide savings in both electric and non-electric savings. And, we, moving forward with the Commission order, Order 25,402, we want to ensure that the savings are not easily attainable, but rather are challenging savings. So, we want to monitor the savings in the budget and we want to monitor these same electric and fossil savings as actually achieved.
Q. Okay. Thank you. If I could direct your attention to Exhibit 1, Page 5, and the Section B, "Quarterly Meetings and Reports".
A. (Cunningham) Yes.
Q. The terms of the Settlement are to continue quarterly meetings, correct?
A. (Cunningham) Yes. That's correct.
Q. Are these quarterly meetings things that have occurred in the past?
A. (Cunningham) Yes.
Q. And, with what frequency have they occurred in?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{33}\)
A. (Cunningham) The meetings are usually held each quarter, 60 days -- somewhat after, 60 days after the filing of the quarterly reports, 60 days after the end of the quarter. For instance, March 31st would be the end of the first quarter. Reports would be filed 60 days after that, on May 30th. And, typically, we'd adjourn a meeting or we'd set up a meeting with the CORE team, perhaps a couple weeks after the quarterly reports are filed with the Commission.
Q. When you say "we", does Staff take an active role in coordinating and planning these meetings?
A. (Cunningham) Yes. Staff takes an active role in coordinating them and facilitating the meetings.
Q. And, Staff is agreeing to do that in the future?
A. (Cunningham) Yes. That's correct.
Q. The Settlement also talks about certain issues that will be teed up for discussion at these quarterly meetings. Do you see those in the Settlement Agreement?
A. (Cunningham) Yes.
Q. And, if I could paraphrase, one of the issues concerns "deep dive" projects and retrofits, and another issue is adjusting rebate levels for the Home Energy Assistance Program, is that correct?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{35}\) in moving forward with that. So, what we decided to do was to set aside this measure for purposes of this Settlement Agreement and commit to a fast-track resolution and review and discussion of all the issues pertaining to the CHP, Combined Heat and Power Program. The idea is that, in the first quarter of next year, to kind of quickly go through the issues. And, if it's determined that we should move forward with this program, the utilities will -- UES will file a letter with the Commission by April 30th.

With respect to the "deep dive" issues, we're going to ventilate that a little bit further in the context of the quarterly review meetings.
Q. Thank you for that explanation. I just have a question about the quarterly reports. Have there been additions to the quarterly reports as a result of the Settlement Agreement?
A. (Cunningham) Yes. One of the additions that was made to the quarterly reports was to incorporate annual savings data of both kilowatt-hour and MMBtu. In addition, we'll have percentage of program expenditures, savings and participation, those three metrics, attributable to both SBC and RGGI funds. And, we'll accomplish -- we'll accomplish that by using the
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{34}\)
A. (Cunningham) Yes.
Q. Is Staff going to -- is Staff planning on discussing these issues at the quarterly meetings with parties?
A. (Cunningham) Yes, we are.
Q. And, what's the other usefulness of the quarterly meetings?
A. (Cunningham) Well, the usefulness of the quarterly meetings, particularly with respect to these two points that you raise, are to get feedback from all the parties so that we can formulate some ideas, perhaps develop some programs, perhaps change some program designs as we move forward.
Q. Later on in the Settlement Agreement, on Page 9, Unitil has agreed to further discuss or exchange information about the "Combined Heat and Power Program". Do you recall that term?
A. (Cunningham) Yes.
Q. Those further exchange of information and discussions are going to be separate from the quarterly meetings or do you have an opinion on that?
A. (Cunningham) The way it's been set up was we simply didn't have enough time to review all of the issues pertaining to the Combined Heat and Power pilot measure. So, the Company, however, is very interested \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{36}\) methodology explained by Mr. Belair that was provided in Attachment \(\mathbf{C}\) to the Settlement Agreement.
BY MR. FOSSUM:
Q. Turning to the next portion of the Settlement Agreement, l'll address questions to Mr. Stanley. But, first, Mr. Stanley, did you participate in Settlement negotiations in this matter?
A. (Stanley) Yes.
Q. And, are you familiar with the terms of the Settlement Agreement that was filed?
A. (Stanley) Yes.
Q. Could you very briefly describe the Home Performance -the Settlement Agreement as pertains to the Home Performance with ENERGY STAR provisions on Page 6.
A. (Stanley) Yes. The Settling Parties and Staff agreed not to include in the program proposal an allowance for residential gas customers to receive a cumulative Home Performance with ENERGY STAR Program rebate from both the gas and -- both their gas and electric utilities. However, the parties will continue to explore and discuss, for example, as Jim referenced, during the quarterly meetings, other opportunities to provide additional energy benefits to gas customers.
Q. But, other than that, is the Home Performance with
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{37}\)

ENERGY STAR essentially as it appears in the filing?
A. (Stanley) Yes.

MR. FOSSUM: Thank you.
BY MS. BROWN:
Q. Mr. Cunningham, turning to Page 6 and the "Performance Incentives" section, under Section D of Exhibit 1. The paragraph mentions a "working group". Are you involved in that working group?
A. (Cunningham) Yes, I am.
Q. Can you please explain what the working group is agreeing to or what the parties are agreeing to with respect to the working group in this section?
A. (Cunningham) Yes. The Settlement Agreement provides for the continuation of the Performance Incentive Working Group, to ensure that the performance incentive is appropriately aligned with the CORE Energy Efficiency Program goals.

We expect a proposal will be submitted for Commission review by June 30th, 2013. In the meantime, the electric utilities will not collect performance incentives on the non-electric cost portion of the HPwES Programs, until the incentive mechanism put forward by the Performance Incentive Working Group has been approved by the Commission.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{39}\) sources will implement all of the programs in the CORE filing. With the exception of the HPwES Program, the non-electric portion of that program, the status quo will continue to be used, which has been established by Commission order, such that the non-electric costs for the HPwES Program are not eligible for calculation of a performance incentive.
Q. Okay. And, with respect to the programs that a performance incentive can be earned on, with the exception of HPwES, we're talking about the programs that are described in the attachments for the CORE Programs, right?
A. (Cunningham) That's correct.

MS. BROWN: Thank you.
BY MR. FOSSUM:
Q. Now, turning over to Page 8, Mr. Belair, could you describe what it is that has been agreed to in Paragraph F.1, the "Miscellaneous Provisions".
A. (Belair) Yes. The utilities are agreeing that, in the CORE Program filing for the 2015-2016 year, that we'll provide a summary in there that highlights material changes from the prior period, the prior filing. And, those material changes could include things like changes in funding sources, program design changes,
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{38}\)
Q. Thank you. With respect to Section 2, "Calculation of Performance Incentive in the Interim", can you please summarize this paragraph, what the parties are agreeing to?
A. (Cunningham) Basically, the status quo. The Companies will agree to continue with the existing performance incentive methodology until such time as the Commission reviews the proposal by the Working Group.
Q. Okay. Can I draw your attention to Line 4 of that paragraph, and there's a phrase "for all programs and funding sources", that the performance incentive calculation includes "all programs". Can you please explain what are these "all programs"?
A. (Cunningham) I lost you on the reference.
Q. I'm in -- on Page 7, Paragraph 2, fourth line down, "to calculate the performance incentive for all programs and funding sources". Now, we don't have clarified here what the "all programs" are and the "funding sources". And, I just would like you to briefly explain the programs involved and the funding sources?
A. (Cunningham) Okay. The "funding sources" are the System Benefits Charge and the RGGI funds that will be used to implement CORE Programs funded by the SBC. Those are the "funding sources". And, those funding
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{40}\) major changes in rebate -- rebate levels, any new pilot programs we might be recommending, and major changes in the savings assumptions. If there is a significant variance, the utilities will provide a comparison and an explanation of what that variance is.
Q. And, so, essentially, it's an enhancement to the filing to make it easier to review, is that accurate?
A. (Belair) That's correct.
Q. Thank you. Turning over to Page 9, and the "Utility-Specific Issues", we'll skip over the "C\&l RFP" for the moment. Could you just describe very briefly what it is PSNH has agreed to relative to RSA 125-O, as described in the Settlement Agreement?
A. (Belair) Yes. Well, we've basically -- we've been providing Staff and the parties with a calculation of set-aside monies available, and we've been doing this on June 1st of each year. And, here, PSNH agrees to continue doing that. PSNH also agrees that it won't include the RGGI funds in those calculations. And, further agree that it will use the same cost-effectiveness test for projects at its own facilities, as it does for customer projects in the CORE Programs.
Q. Now, does this agreement alter the way that PSNH has \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{41}\) done such set-asides in the past?
A. (Belair) No. We're basically doing the same thing.

MR. FOSSUM: Thank you. I have nothing
further on the Settlement Agreement. And, I can move to the reserved issue, unless Staff has some further questions on the Agreement itself.

CHAIRMAN IGNATIUS: Attorney Brown. MS. BROWN: The Staff has some general questions.
BY MS. BROWN:
Q. Mr. Cunningham, can you please explain whether Staff conducts an audit of the CORE filings?
A. (Cunningham) The Staff does annual audits of each of the companies, each of the six companies. And, the audits are provided, initial drafts, to the company. Their comments and feedback are reflected in updates to the audit reports. And, then, final audit reports are issued. At this point, for 2011 audits, the audit has been completed, and a final report has been issued for PSNH. And, the PUC Audit Staff is currently working on audits of the other companies. Sometimes the results of the audits result in findings that have to be put before the Commission for adjudication. An example of that would be the 125-O issue that Mr. Belair just \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{43}\) that are before us today.
Q. Do you have an opinion on the just and reasonableness of the expenses that the Staff is proposing in the Settlement Agreement?
A. (Cunningham) Uh-huh. Yes. I believe these expenses are just and reasonable, based on the reviews that Staff has performed.
Q. Does the Settlement Agreement supersede many of the issues in your testimony, your and Mr. Iqbal's testimony?
A. (Cunningham) Yes. The Settlement Agreement changes some of the points we made in our testimony. The Combined Heat and Power measure put forward by UES, in our original joint testimony, we had indicated that there wasn't enough information to review that proposal. So, what the Settlement does is it puts it on a fast track for review in the first quarter of 2013. And, if the utility wants to go forward with the program, it will advise the Commission in the form of a letter by the end of April.

The second change that was made in the Settlement Agreement was pertaining to the "deep dive" measures put forward by the gas companies. In our testimony, we were not able to bring that issue to \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{42}\) mentioned.
Q. So, if there are issues that come out of the audit, functionally, how -- which proceeding, how are they resolved, if you could please speak to that?
A. (Cunningham) Yes. In the illustration I just mentioned, it would be in the context of the CORE docket where the 125-O issue came up in a audit report. And, it was adjudicated before the Commission in Docket 10-188.
Q. Thank you. Do the CORE Programs impact rate -- or, the budgets for these CORE Programs that we're proposing the Commission approve today, do they impact customer rates?
A. (Cunningham) Yes. The rates for the SBC are fixed rates. The rate for the LDAC, the gas energy efficiency, are variable rates. The Commission has already approved the LDAC rates for the gas companies. One of the checkpoints that Staff performed, in review of these CORE budgets, was whether or not the expenses reflected in the LDAC rates for the gas companies tied in with the expenses incorporated in these CORE filings, and it did. And, so, that the funding mechanism that the Commission approved in the cost of gas, with respect to the LDAC, funds these programs \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{44}\) closure, because we didn't have enough information. The Settlement Agreement allows an opportunity for the Company to bring forward more information in the context of the quarterly reviews. And, we will evaluate the information in that forum in 2013.

The C\&I RFP Program, we had recommended
that there was not sufficient information in that program to take a position on it. We find that, in the Settlement Agreement, there is a change. And, the change, let's see, I don't want to misspeak here, the change in the Settlement Agreement provides that the Settling Parties and Staff will not -- were not able to agree on implementing this PSNH C\&I RFP Program for the competitive and economic development as a full CORE program, and shall present this issue for the Commission's consideration here today.
Q. And, when the Settlement Agreement talks about "present the issues for the Commission's consideration", if the Commission were to want Staff's opinion, would then they turn to Staff's testimony on this issue?
A. (Cunningham) In part, they would find some general discussion in our testimony about the issues that we felt should be addressed. So, our recommendations ended at "what are the issues that need to be
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{45}\)
addressed?"
Q. Have you had an opportunity to review what's been marked for identification as "Exhibit 5", which is the corrected rebuttal testimony of Mr. Belair?
A. (Cunningham) Yes. A very informative piece. He addressed the issues that Staff had identified as issues to be addressed in this program. I'm not sure we want to go forward with this part of the discussion now, but I can, if you like?
Q. Well, I believe, functionally, we've left presenting the Settlement Agreement, and --
A. (Cunningham) Okay. So, we're there.
Q. -- we're now into the C\&I RFP issue. And, I would just finally like to have you conclude with, now that you've stated that you've reviewed Mr. Belair's testimony, how has that modified your prefiled testimony?
A. (Cunningham) Yes.
Q. Thank you.
A. (Cunningham) l'd like to just add that Mr. Belair's testimony was very informative with respect to an issue that we were concerned about, which was transparency. And, in his -- Mr. Belair's testimony pointed out that there is information provided about this program in the quarterly reviews and in the context of the New
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{47}\) same level of information that was provided for HPwES needs to be provided for this program, i.e. the third party evaluation of the program.

And, those would be the recommendations
that Staff would make with respect to the C\&I RFP Program.

MS. BROWN: Thank you for that
clarification of Staff's position on the C\&I RFP.
Attorney Fossum.
MR. FOSSUM: Thank you.
BY MR. FOSSUM:
Q. For completeness, relative to the -- well, Mr. Belair, did you prepare or was testimony prepared under your direction in this docket?
A. (Belair) Yes, it was.
Q. And, that testimony was originally -- was originally filed, but then corrected on December 17th, is that correct?
A. (Belair) Yes.
Q. And, do you have any additional changes, updates or amendments to that testimony today?
A. (Belair) No, I don't.
Q. And, is that testimony true and accurate to the best of your knowledge and belief today?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{46}\)
Hampshire PUC audit reports, and in discovery in the case. He provided several interesting illustrative examples of the work done in this program, for several projects; one in Hudson, one in Keene, and another in Springfield. And, he provided very useful information about the appropriateness of the 35 percent rebate level that is set in this program.

However, time was a factor, and we did not have time to fully evaluate all of the elements of Mr. Belair's testimony. Given the nature of this particular proceeding as sort of like a "rocket docket" proceeding, the parties are in the midst of resolving a number of issues for purposes of reaching this Settlement Agreement, and we weren't able to bring closure to this particular issue.

But, upon further reflection, we look at the experience that we have in the past year with respect to moving a program from a "pilot" status to a "permanent" status, and that's pertaining to the HPwES Program. In 2012, Commission Order 25,402 authorized the pilot HPwES Program to move to a permanent program. We believe the Commission needs to make that same determination in this case. Further, we believe that, before the Commission can make that determination, the
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{48}\)
A. (Belair) Yes.
Q. And, does your testimony relate solely to the PSNH C\&I RFP Program?
A. (Belair) Yes.
Q. Would you very briefly, since we've just heard so much about the program described, could you just very briefly describe your -- the contents of your testimony please.
A. (Belair) Sure. The C\&I Pilot RFP Program that PSNH proposes, we've been running that program for ten years, and as a -- on a utility-specific basis, meaning PSNH is the only one that's running that right now. It's been operating for ten years, and has been, you know, until Staff's testimony, there's been no issues raised on the program. The concerns raised by Staff we believe have been addressed in my testimony. Specifically, that there is plenty of customer interest, that the program does provide useful data that informs our Large Business Retrofit Program, and PSNH has shared the RFP detailed schedules and selection criteria with all of the interested parties, you know, since the program's inception. And, you know, almost all the information on the program is available on our website as well. And, we've also
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{49}\)
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{51}\)
provided quarterly reports since 2002, just like we have with the other, you know, CORE Programs.

In addition to that, the program has been audited by the Commission Staff four times, and there's been no findings or issues as part of that audit.

Every CORE filing has provided an
opportunity to -- for discovery and details related to this program, and we've answered numerous data requests on this over the past ten years. And, each year we have a bidders conference, and this year it's scheduled for January 11th, where customers and third party engineering firms, lighting contractors, a whole bunch of different vendors come together to learn, not only about this program, but all the programs that we offer in the state, all the CORE Programs. And, we provide detail and respond to all the questions regarding the implementation of this program at that bidders conference.

One thing, just to clarify, that this program is different from the large business programs, in that it's not intended to be a mass market program. The program was designed to assist customers that have large, comprehensive, multi-measure projects,
\{DE 12-262\} \{12-21-12\}

\section*{[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{50}\)} "multi-measure" meaning lighting, air compressors, heating/cooling equipment, lots of different measures. And, PSNH believes that it's delivered on that promise -- this program has delivered on that promise.

While we have, you know, many fewer customers that participate in this program, these comprehensive projects play an important role in moving the market forward and getting these trades to work together to help solve customer problems. And, we urge the Commission to approve the RFP as we filed it, the program as we filed it.

MR. FOSSUM: I have nothing further on that. Well, I guess, on either the Settlement Agreement or the C\&I RFP.

CHAIRMAN IGNATIUS: And, Attorney Brown, anything further from you?

MS. BROWN: Nothing further. CHAIRMAN IGNATIUS: All right. Then, for cross-examination, are any of the -- do any of the Settling Parties have additional -- well, I guess, if we have both the settled matters and non-settled matters, we ought to just take people through the room, it will probably get too complicated to separate it, separate out friendly and not-so-friendly cross, since we have multiple
\{DE 12-262\} \{12-21-12\}
things going on here. So, Ms. Knowlton, do you have anything?

MS. KNOWLTON: I have nothing. CHAIRMAN IGNATIUS: Ms. Goldwasser? MS. GOLDWASSER: No. Thank you. CHAIRMAN IGNATIUS: Mr. Dean? MR. DEAN: No questions. Thank you. CHAIRMAN IGNATIUS: Mr. Clouthier? MR. CLOUTHIER: No questions. Thank
you.
CHAIRMAN IGNATIUS: Mr. Nute?
MR. NUTE: No thank you. CHAIRMAN IGNATIUS: Mr. Linder? MR. LINDER: Just one question. CROSS-EXAMINATION
BY MR. LINDER:
Q. On the Settlement Agreement, if I could direct it to Mr. Belair, on the very bottom --

CMSR. HARRINGTON: Could you use a
microphone please. Could you use a microphone please.
BY MR. LINDER:
Q. On the bottom very bottom of Page 7, very last line, now you see that says "Low Income Customers"?
A. (Belair) Yes.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{53}\)
A. (Belair) Yes, I do.
\{DE 12-262\} \{12-21-12\}
Q. And, what market barriers would you identify?
A. (Belair) I would kind of focus mostly on deeper energy savings. This program requires that, in order to participate in the program, you have to have a minimum of \(\mathbf{1 0 0 , 0 0 0}\) kilowatt-hours of savings a year. So, we're looking for, you know, deeper saving projects. We're also -- it's also targeting comprehensiveness, in that trying to get customers to do more than just the lighting or heating and cooling system, try to do more things all at once. So, we're trying to -- and, in doing that, getting the trades, like lighting contractors and HVAC contractors or air compressor contractors to work together to solve customer projects, customer -- you know, energy-saving opportunities at customers' facilities.
Q. And, you feel that the program incentive facilitates that last point that you made about the contractors and customers?
A. (Belair) Yes.

MR. LINDER: Okay. Thank you for that clarification. I have no further questions.

CHAIRMAN IGNATIUS: Thank you.
Ms. Chambers?
[WITNESS PANEL: Belair~Stanley~Cunningham] 55
[WITNESS PANEL: Belair~Stanley~Cunningham] 54
MS. CHAMBERS: No questions. Thank you. CHAIRMAN IGNATIUS: Ms. Ohler?

MS. OHLER: No questions.
CHAIRMAN IGNATIUS: Attorney Chamberlin? MS. CHAMBERLIN: I have a few questions.

Thank you.
BY MS. CHAMBERLIN:
Q. Mr. Belair, are you familiar with the Vermont Energy Investment Corp. Study?
A. (Belair) I'm somewhat familiar with it, yes.
Q. And, if I show you this document, which is a four-page summary of the EESE Board recommendations, have you looked at that before?
A. (Belair) Yes, I have.

MS. CHAMBERLIN: Okay. I'd like to have
this marked for identification as the next exhibit.
(Atty. Chamberlin distributing
documents.)
CHAIRMAN IGNATIUS: Are we up to Exhibit
\(6 ?\)
MS. DENO: Yes.
CHAIRMAN IGNATIUS: Thank you.
(The document, as described, was
herewith marked as Exhibit 6 for
\{DE 12-262\} \{12-21-12\}
identification.)
MR. LINDER: Do you have any more copies of that?

MS. CHAMBERLIN: Yes. They're going
around.
MR. LINDER: Thanks.
BY MS. CHAMBERLIN:
Q. Can you describe the purpose of the EESE Board? When I say "EESE Board", what am I referring to? Is it Energy Efficiency Sustainability", and one more word, "E", Board recommendations?
A. (Belair) Could you ask the question again. You're answering one of them. So, I want to find out which one I have to answer.
Q. The EESE Board is a group of representatives working on energy efficiency programs, is that correct?
A. (Belair) Yes.
Q. And, as part of their work, they have reviewed the report done by the VEIC, which was at the request of the Legislature, correct?
A. (Belair) Yes.
Q. And, as a result of that work, they have come to a summary of the recommendations contained in that report, is that correct?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{56}\)
A. (Belair) Yes.
Q. Could you turn to the last page of the four-page summary.
A. (Belair) I'm there.
Q. And, there's a title that says "Recommendations for Near-Term Action"?
A. (Belair) Uh-huh.
Q. In your opinion, does the Settlement Agreement incorporate improvements in evaluation, monitoring, and verification practices?
A. (Belair) Yes, it does.
Q. As recommended by the VEIC report?
A. (Belair) I believe it does.
Q. And, do you agree that the Settlement Agreement maintains momentum of the Low-Income Weatherization Program?
A. (Belair) We believe it does.
Q. Do you believe that the Settlement Agreement does everything that it could in terms of moving these programs forward or are there still -- there's still changes that can be made going forward?
A. (Belair) I think there's always opportunities to make a program better. I'll leave it at that.
Q. I have a clarification to one of the questions that was
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{57}\) made. On the incentives, the funds for the customer loan programs are not included in the incentive
calculation, is that correct?
A. (Belair) Can you say that again? I'm sorry.
Q. There are funds made for loans to customers to undertake some of these programs, if they do not have the cash available themselves, correct?
A. (Belair) Right.
Q. Are those funds used in the calculation of the incentives for the utilities?
A. (Belair) No, they are not.
Q. No, they are not. Thank you. Concerning the "deep dive" program, which is the larger rebates for gas customers, and this is the area that was not included in the Settlement Agreement, Staff has said in its testimony that the proposal "does not address the cost-effectiveness of the program." Do you agree with that statement?
A. (Belair) I think all the programs are cost-effective. I will tell you that, as you do deeper dives or you do more weatherization work, the more you do, the less cost-effective it gets. But I don't think we're at that point yet.
Q. Would you ever implement a program that was not \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{59}\)
MS. KNOWLTON: And, actually, I want to
object for a minute to a premise of the question, which referred to "the proposal". There is no proposal pursuant
to the Settlement Agreement. The Parties -- Settling Parties, Staff and Settling Parties agreed to take it off the table. So, there is no proposal that the Settling Parties and Staff have put forward for the Commission's consideration today.

MS. CHAMBERLIN: Yes. That's correct. I'm doing it on the proposal that is not part of the Settlement Agreement.

CHAIRMAN IGNATIUS: All right. And, I
think it's fair to inquire. And, just because the
Settling Parties may have chosen to take it off the table, doesn't mean that it's off the table. It means it's part of the package the Settling Parties are putting forward. But, unless you're telling me that the Company is withdrawing that from the original filing, and that we should amend the filing to no longer have any reference to that program, which I don't see written anywhere, then I think it's fair to inquire.

MS. KNOWLTON: Right. I think I just wanted to make sure it was clear for the record that, you know, what the Settling Parties have done is they have \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{58}\) cost-effective?
A. (Belair) Is that a trick question?
Q. No, it's not.
A. (Belair) And, the reason why I say that is, there was a time that we had a low income program that was not at a benefit/cost ratio of greater than one. So, we have implemented a program at one point that wasn't cost-effective. But our intent is to have, you know, the programs cost-effective, and especially at the sector level, the residential and commercial/industrial sector level.
Q. So, under the "deep dive" program, the measures must undergo the same scrutiny that they would undergo under the other programs?
A. (Belair) Yes. For the Home Performance with ENERGY STAR Program, the package that gets done has to be cost-effective.
Q. Right. So, the proposal is not to offer more incentives than other customers would get, correct? I mean, its performance is not to add additional incentives that would not be cost-effective, the proposal is to simply allow customers to do more cost-effective energy efficiency?
A. (Belair) That's --
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{60}\)
said that the proposal for the programs for the 2013 and 2014 program years should be approved except as amended in the Settlement Agreement, and the Settlement Agreement does amend that particular proposal. So, I just wanted to be clear what we were -- to the extent we're talking about "the proposal" that, for purposes of the Settlement, the Settling Parties and the Staff have changed, you know, in the Settlement Agreement what is being sought approval for in that regard. I understand she can ask questions about what was in Attachment A and submitted to the Commission initially.

CHAIRMAN IGNATIUS: Thank you. Please proceed.
(Court reporter noting that he did not record the full answer to the last question asked by Atty. Chamberlin.) CHAIRMAN IGNATIUS: The question was your characterization that it would allow --

MS. CHAMBERLIN: -- additional cost-effective measures to be undertaken, is that correct?

WITNESS BELAIR: That's correct.

\section*{BY MS. CHAMBERLIN:}
Q. Are there additional administrative costs required to implement this program, this measure?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{61}\)
A. (Belair) There's very little additional administrative costs in there.
Q. So, the cost of having an analyst come in, analyze the home or the business, is still the same cost whether they do a \(\$ 4,000\) incentive or an \(\$ 8,000\) incentive, correct?
A. (Belair) That's correct. To do an audit of the home, yes.
Q. And, so, the audit would only, again, identify cost-effective measures that qualify for an incentive?
A. (Belair) I want to say the answer is "yes", in that the package of measures have to qualify for the home. So, you may have some -- a marginal cost-effective measure that gets added to some very cost-effective measures, the whole package has to be cost-effective, in order to move forward with the home.
A. (Cunningham) I don't know if I could interject here or not, but I wonder if we could provide some clarity about what the measures are that you're referring to?
Q. Sure. I would have to turn to -- well, turning to Staff's testimony might be the easiest way. Okay. Attachment \(D\) is a sample of a home energy audit. So that would be a list of the programs that could be undertaken?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{63}\)

MS. CHAMBERLIN: Excuse me. There's no
question being addressed to the witness. So, I'm not sure if he's confused about exactly the subject --

WITNESS CUNNINGHAM: Well, you're referring to my testimony and --

MS. CHAMBERLIN: But I haven't asked that question yet.

WITNESS CUNNINGHAM: You provided
Attachment \(D\), which is not part of my testimony. So, I just wanted to clarify, you're talking about standard measures, which Attachment \(\mathbf{D}\) talks about, --

MS. CHAMBERLIN: Well, I'm
essentially --
WITNESS CUNNINGHAM: -- or "deep dive"
measures, which is the purpose, I think, of your line of questions.

MS. CHAMBERLIN: It is. It is. I didn't understand your question, I guess. I was looking at the incentive, more than the actual programs. And, what I am looking at is the difference between a \(\$ 4,000\) incentive and an \(\$ 8,000\) incentive.

WITNESS CUNNINGHAM: And, I have no idea
what that is. This record has not been established to determine what those measures are. And, so, when we talk
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{62}\)
A. (Belair) That's a sample list of measures that would be done at a home.
Q. Right.
A. (Belair) Yes.
Q. So, from the customer's -- from the homeowner's point of view, if someone comes -- if the audit says that there are certain measures that would be cost-effective, and the homeowner does not have the resources to pay for all of these measures, the point of the incentive is to get the homeowner to the point where they can participate in as many cost-effective measures as are identified?
A. (Belair) That's correct. Our intent of going into the home is to do everything we can, so we don't have to revisit it.
Q. Because to revisit it would lose energy savings and would add costs, correct?
A. (Belair) That's correct.
A. (Cunningham) I just wanted to interject here again.

I'm getting a little bit lost. I would like to participate in this, but I think the line of questioning has to be clarified. The Commission has standard measures that it has approved in the HPwES Program.
\{DE 12-262\} \{12-21-12\}

\section*{[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{64}\)}
about measures that aren't even established in the record, and we talk about "cost-effectiveness" of those measures, I think we're going down a blind alley.

MS. CHAMBERLIN: All right. Well, it's in OCA testimony, which, as you point out, is not formally introduced yet. So, I can wait until we do that, and then ask people to come back and testify on it. But my understanding is that people are familiar with the testimony, and that this was an issue that we had discussed. And, we don't agree on it, but it's not an issue that hasn't been identified and described in testimony.

CHAIRMAN IGNATIUS: Well, I think it's
fair to ask him if he's -- if any of the witnesses are familiar with the testimony from Mr. Eckberg, and even though it hasn't been introduced yet, if they have comments on that testimony, rather than having to recall anyone.

\section*{BY MS. CHAMBERLIN:}
Q. Well, are all the witnesses familiar with Mr. Eckberg's testimony?
A. (Cunningham) Yes, I am.
Q. Okay.
A. (Belair) Yes, I am.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] 65
A. (Stanley) Yes.
Q. Great. Can you turn to Page 3 and 4 of Mr. Eckberg's testimony. Do you have that available to you?
A. (Cunningham) Which exhibit is this, counselor? I'm sorry. This is Exhibit --

MS. CHAMBERLIN: Well, it has not been
formally introduced yet, but I know that the parties are familiar with the testimony.

CHAIRMAN IGNATIUS: Why don't we mark it
for identification, and subject to qualification by
Mr. Eckberg when he's on the stand. So, let's mark it as
"Exhibit 6", this is the December --
CMSR. HARRINGTON: Number 7.
CHAIRMAN IGNATIUS: Excuse me. Thank
you. "Seven".
MS. CHAMBERLIN: Seven?
CHAIRMAN IGNATIUS: This is the December
4, 2012 Testimony of Stephen Eckberg.
(The document, as described, was
herewith marked as Exhibit 7 for
identification.)
BY MS. CHAMBERLIN:
Q. So, looking at Page 3, there was originally a proposal that natural gas heat customers would be eligible for \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{67}\)
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{66}\)
up to \(\$ 8,000\) in rebates through the HPwES Program. I was reading from the question on Line 15.
A. (Belair) I believe Mr. Eckberg's testimony was referring to a \(\$ 4,000\) rebate maximum from the gas company and a \(\$ 4,000\) rebate maximum from the electric company. Is that what you're asking?
Q. Yes.
A. (Belair) Yes.
Q. Yes. That is correct. Mr. Belair, would you characterize these -- this program as achieving challenging savings, as in not the low-hanging fruit, but in the perhaps more complex, perhaps more expensive savings to be achieved?
A. (Belair) I would say, when you weatherize a home, it's probably one of the more expensive things that you do to save energy, you know, different from changing a light bulb. So, it's a little bit more expensive to weatherize a home.
Q. And, is it your experience that, in today's economy, homeowners, residential customers are -- have a little less money available to invest in long-term energy savings?
A. (Belair) You know, I'm not an economist, but I read the newspaper. And, I know there's a lot of people out of \{DE 12-262\} \{12-21-12\}
work. Any time you weatherize a home, you're spending a substantial amount of money to improve it. So, even if you're going to be paying \(\$ 4,000\), that's a substantial amount of money for most people.
Q. And, once these measures are in, they generally last for, you know, oh, a good long time, perhaps the lifetime of the house, \(\mathbf{2 0}\) years perhaps? Different measures have different lifetimes?
A. (Belair) Yes.
Q. And, they incur savings right away?
A. (Belair) Yes.
Q. Right. Correct. Now, regarding the C\&I RFP Program, that's the actual issue that has been preserved in the Settlement Agreement. You say that the program has been in effect for ten years?
A. (Belair) That's true.
Q. And, again, would you say these are the more challenging, the more difficult savings to achieve, because they're not inexpensive and they're not the most obvious that a business owner would look to?
A. (Belair) I would say that they're a little harder to achieve and they're a little harder to get customers to get approved internally through their justification process. So, a little of both.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{68}\)
Q. And, again, recognizing that you're not an economist, would you say, in this fairly weak economy, that businesses are struggling to find investment dollars to participate in energy efficiency?
A. (Belair) I can give you my opinion, in that I think businesses are always looking for ways to improve their bottom line. And, I think that, while, if there's a slowdown, they might try to do things to make it -make their business more efficient when the economy comes back.
Q. And, perhaps the flip-side of that is that cost of materials and installation may be at a -- may be lower than they might be in a booming economy, is that a fair statement?
A. (Belair) The labor to install something, you might be able to get a better deal possibly.
Q. And, you would receive savings immediately, once the measures are installed?
A. (Belair) That's correct.

MS. CHAMBERLIN: If I could just have a minute, and then I will wrap up?

CHAIRMAN IGNATIUS: Take your time. (Atty. Chamberlin conferring with Mr. Eckberg.)
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{69}\)

MS. CHAMBERLIN: That's all I have. CHAIRMAN IGNATIUS: Thank you. All
right. Questions from Commissioners? Commissioner Harrington.

CMSR. HARRINGTON: Good morning. I'II ask the questions, and unless I specifically ask for somebody, whoever is the most appropriate should just answer.
BY CMSR. HARRINGTON:
Q. On Exhibit 3, Page 2, I was just curious, this is the chart that shows lifetime MMBtu savings. Can someone briefly tell us, how do you calculate that number?
A. (Belair) If I can give you just an example, when you weatherize a home, we've had an impact evaluation that said "most homes, when you weatherize them, will save 22.6 MMBtus." 22.6 MMBtus is about \(\mathbf{1 5 0}\) gallons of oil, if you're in an oil-heated home. And, so, we take the 22.6 MMBtus -- I think it's 22.3 MMBtus, and you multiply that by, if you put in insulation in the attic, you would multiply that 22.3 by 25 years, which is the measure life of the insulation. So, 22 times -22.3 MMBtus times 25 years would be the lifetime MMBtu savings.
Q. Okay. So, these are basically gross averages then.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] 71
A. (Belair) When I say "22.3", that's the average on a typical home. When you go into a home, if it has R5 in the attic, our intent is we're going to go up and we're going to put it -- get it up to R49, which is what code is now. And, so, what we would do is we would calculate the energy savings from going from R5 to R49.
Q. So, it's specific to each project, that's what I'm trying to find out?
A. (Belair) That's correct.
Q. Okay. So, these numbers are, you go to each project, you figure out what the actual case is there. So, in the case where it went from R5 to R49 would be a different savings from a place that went from R25 to R49?
A. (Belair) That's correct.
Q. And, then, you -- and, so, it's a real number, not just a calculated average?
A. (Belair) No, it's a real number. Yes.
Q. Okay. That's what I was trying to get at. And, do you look at anything to do with the efficiency of the furnace in that calculation as well? Assuming that if someone has a much more efficient new furnace, they're going to save a lot less with the insulation than someone with a 30 year-old furnace?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] 70
You don't do anything specific for a project, right? Is that correct?
A. (Belair) Actually, for each project, if you want to -if you look through, if you were going to weatherize a home, air sealing would be a 15-year measure life, and it would have a specific annual savings associated with that. Water saving devices have a 7-year life. So, each of them have different lives. And, you, for that program, the 22.3 is a blended -- 22.3 is an annual savings, and underneath -- and they have -- it's the average, the 22.3 is the average, times 25 years, would be the lifetime measure life measure -- the lifetime MMBtu savings of weatherizing a home, on average.
Q. Okay. So, I guess what I'm trying to get at is, you don't go to the particular and you go in and you do your analysis of that house, and say "okay, this house is a candidate for this project, because it's got only R5 insulation", or whatever, and then you're going to add so much to that. You don't do a calculation to say, "based on the retrofit that we put in for, say, weatherization, we assume that this house will save so many MMBtus per year times 25 years." You're just using a typical house and a typical amount of insulation retrofit?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] 72
A. (Belair) This is -- this makes the assumption that there's an average furnace in there. It doesn't get into that level of detail right now.
Q. All right. Thank you. That's what I was looking for. I think I'm going to address this one to Mr. Cunningham. There was a lot of discussion in the last CORE hearing over going to the fuel neutral program, and the fact that, you know, the System Benefit Charge money was coming from the electric customers or ratepayers, but it was going to be used to save energy savings that weren't necessarily associated with electricity. And, there was a lot of -- there were statements made by the utilities basically that this was a gateway to additional savings. That it was very difficult to get in -- get in any further than they have already penetrated without going to the non-electrical savings. So, let me just start with a few questions on that.

In this program now, do you think the
electrical versus the non-electrical savings are being adequately tracked, so we actually know how the money is -- the overall money, how much of it results in non-electrical savings and how much in electrical savings?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{73}\)
A. (Cunningham) We're just beginning on the fossil savings, Commissioner. We don't have baselines. You just heard Mr. Belair say that the baseline is standard --
Q. Excuse me. Maybe I -- I wasn't asking you if you had results. Do you think the program, as proposed, would provide adequate tracking, so that a year from now, say, for example, we would have a very good idea of how much was spent? How much of it went to electric savings, and how much they were? How much went to non-electric savings, and how they were?
A. (Cunningham) I think two parts, if I could. Tracking means "baseline". The baseline needs to be established more accurately for fossil. We've been doing it for electric, but the Commission's order was just June of this year. So, we need to start establishing some more accuracy in the fossil part of the savings.
Q. Excuse me, I don't think you're understanding my question. You might have a different definition of the word "tracking" than I do. Maybe there's some technical term associated with energy efficiency. What I'm referring to here is, does the program, as proposed, will it allow us to go back to look a year from now and say "We know how much we spent. How much \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{75}\) would leave it up to you, if you think it's appropriate. I think it's appropriate, because it's consistent with the Commission's Order, 25,402, and the Companies are implementing the decision that the Commission made in Order 25,402. So, I believe that the Company is very responsive to what the Commission ordered.
Q. All right. Thank you. Mr. Belair, I guess this would be to you. And, this is on the C\&I RFP Program. Is that program fuel neutral or is it only for electric savings?
A. (Belair) The program has always been electric only.
Q. Okay. And, as the --I guess, as proposed in the Settlement Agreement, it doesn't -- it's not to be rolled over from a pilot program to a permanent program, is that correct?
A. (Belair) I think what the Settlement Agreement says, it's leaving up to the Commission to decide whether --
Q. Okay.
A. (Belair) -- whether it would be okay.
Q. "Shall present this issue for the Commission's consideration."
A. (Belair) Can I add something else to the prior question?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] 74 did we spend on electrical, how much did we spend on non-electrical, and what the savings were. Is the program adequate so that it can acquire this information?
A. (Cunningham) Yes, I think it is. Yes.
Q. Okay. That was my question. And, getting back to the original emphasis or the original question in that, of going to the fuel neutral program, was to, you know, basically get the foot in the door to allow additional electrical savings that otherwise couldn't be attained. Do you think the program, as proposed now, provide sufficient emphasis on using non-electrical savings as only a gateway to getting into the electrical savings, or is it pushing non-electrical savings in and of itself as a goal?
A. (Cunningham) I think it's -- I think it's a subjective response here. Other people could have a different response than I. I can tell you, Commissioner Harrington, that if you looked at Page -- Exhibit 3, Page 2, which was the subject of some questioning a few minutes ago, I would leave it up to you. The savings for electricity, if you had summed up the column on Page 2, is 51 percent of the total savings in this docket; 49 percent of the savings are fossil. So, I
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{76}\)
Q. Sure.
A. (Belair) When customers do proposals for the RFP Program, sometimes what they're doing is, since they have got different trades in, they're also doing a fuel neutral job that's not part of this project. So, they might replace their heating system and they might do some weatherization at their facility. They might do something that's related to the non-electric measures. So, --
Q. But they provide the funding for that?
A. (Belair) That's separate funding. We don't do that. But I just want to let you know that this program does encourage that.
Q. Okay.
A. (Belair) And, we're trying to get, you know, deeper savings from that program.
Q. And, if, as it says in the Settlement Agreement, that the C\&I RFP Programs is presented for the Commission's consideration, and it's not accepted, would the pilot program continue?
A. (Belair) Yes.
Q. And, just moving along to the "deep dive" issue. First question I guess I have, and I don't know if anyone on the panel is qualified to ask this, but it appears,
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{77}\)
based on the Settlement Agreement that, since the "deep dive" issue has no provision in it like the C\&I RFP that says it's going to be presented to the Commission, that, if it were to be accepted, that would tend to void the Settlement Agreement, is that correct? There's no lawyers there, if you want to not answer that.
A. (Belair) I defer to our lawyer.

CMSR. HARRINGTON: Okay. Well, maybe
someone can comment on that later, when they have a chance.

\section*{BY CMSR. HARRINGTON:}
Q. I'm trying to get the "deep dive" thing straight here, it allows a gas -- a person who has gas to receive \(\$ 4,000\) in rebates for their -- from their gas utility. Now, these would be for, I assume, a combination of improving the efficiency of their furnace and weatherization of their house, is that correct?
A. (Stanley) That's correct.
Q. And, then, on top of that, they could get \(\$ 4,000\) from the electric company, and this would be the general fuel neutral electric grants? So, that could be used for weatherization, energy efficiency appliances, etcetera?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{79}\) looking at the way that program was set up, again, the "deep dive" programs, \(\$ 4,000\) from the gas utility, \(\$ 4,000\) from the electric, and then it's 50 percent match. So, we're talking \(\$ 16,000\). That's a significant amount of money for energy efficiency in a single building. Has anybody done an analysis as to how much savings there would be on that, say, the last four or five, six thousand dollars?
A. (Cunningham) I'd like to respond to that, if I could?
Q. Sure.
A. (Cunningham) There's nothing in the filing that talks about what the measures are that are encompassed by the "deep dive" measures. The standard measures approved by the Commission are hot water measures, which include shower heads, faucet aerators, tank wraps, and pipe insulation. Further, the Commission has approved electric measures, such as refrigerator brushes, compact fluorescent lightbulbs, compact light fixtures -- fluorescent light fixtures. And, finally, the third section is "Thermal Package". The Commission has approved air sealing, duct sealing, strategic dense pack cellulose, attic insulation, wall insulation, basement insulation, electronic thermostat plus set-back, heating and hot water system replacements,
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{78}\)
A. (Stanley) Yes. It could be used for the same types of measures that were funded for the weatherization/insulation/air sealing measures that were supported from the gas utility. If there's incremental features to the home or upgrades that could be applied that the customer could potentially receive additional funding support from their electric utility to cover that as an incentive.
Q. So, the electric money could be used for additional weatherization on top of the gas money, but it could also be used for, say, an ENERGY STAR appliance or something to that effect?
A. (Stanley) That's the concept.
Q. That's the concept. Okay. And, so, this would allow, basically, people that heat with gas to have option to double the amount that people that heat with, say, oil have?
A. (Stanley) That's correct.
Q. And, I think everyone would agree that gas customers right now are getting a much lower price per Btu than oil customers?
A. (Stanley) Yes. They are significantly.
Q. Okay. Has anybody looked at the overall cost-effectiveness of being able to spend, because, by \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{80}\)
health and safety measures. Over and above those are some "deep dive" measures. We don't know what they are. This filing before us doesn't tell us what they are.

MS. CHAMBERLIN: Your Honor, may I ask what he's reading from?

WITNESS CUNNINGHAM: My notes.
CHAIRMAN IGNATIUS: Sure. I think
that's fair.
WITNESS CUNNINGHAM: My notes. Just my notes.

CHAIRMAN IGNATIUS: All right. WITNESS CUNNINGHAM: I have reference material. If you want to refer to the reference material, it's from the Cadmus Group, Process Evaluation New Hampshire Home Performance with ENERGY STAR Program, June 13th, 2011, Page 8, found on the Commission's website. The concern, in response to your question, the concern I have is that, if we go "deep dive", I think the Commission has to determine what is it that we're going to "deep dive" with? What are the measures? Secondly, what's the cost-effectiveness of each of these additional incremental "deep dive" measures. The Commission's guidelines go back 15, 20 years, that
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{81}\)
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{83}\)
incremental costs should not be greater than incremental
benefits. So, if we want to introduce the discussion of what "deep dive" measures are, we have to first identify
what they are, and, second, determine if the incremental
benefits of those individual "deep dive" measures are
greater than the incremental cost of those measures.
BY CMSR. HARRINGTON:
Q. And, you're saying that hasn't been done as of yet?
A. (Cunningham) That has not been done. It's not --
Q. Okay. It's not that it's not possible, but it just hadn't been done?
A. (Cunningham) That's why the Settlement Agreement was constructed the way it was constructed, to give us some time to delve into that issue.
Q. Okay. Thank you. One just final, kind of a clean-up thing, I'm just, and maybe I misunderstood you, Mr. Belair, but I thought you were asked a question about you "try to go out to the house and do everything in one visit, because a follow-up visit would add additional" -- I think the question was "a follow-up visit would additional energy costs and add to a loss of energy" -- "additional administrative costs and add to a loss of energy savings?" And, your response was "yes". I understand how an additional trip to a house \{DE 12-262\} \{12-21-12\}
one.

\section*{BY CMSR. HARRINGTON:}
Q. This was having to do with the Settlement Agreement, which is Exhibit 1, on Page 9. And, I guess this would be to Mr. Stanley. It talks about "UES has agreed to withdraw its Combined Heat and Power pilot measure from the Program", and you'll be providing an update. Is the reason for this, or why don't you say why was that? Because it wasn't ready for prime time yet or --
A. (Stanley) I think we agreed with the Settling Parties that we needed to provide more information to justify it being added as a program measure.

CMSR. HARRINGTON: Thank you. That's all I had. I mean it this time.

CHAIRMAN IGNATIUS: Thank you. CMSR. SCOTT: Sure.
CHAIRMAN IGNATIUS: Commissioner Scott.
CMSR. SCOTT: Thank you. Good morning.
Again, l'll start with the same premise as usual. Whoever
on the panel feels they're most qualified, please feel
free.
BY CMSR. SCOTT:
Q. First question is, I just want to make sure we're all on the same page, as far as for the budgets.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{82}\) could add an administrative cost. But, other than opening the door to let you in, how does it add to any loss of energy savings?
A. (Belair) Well, if you're going to go, first of all, and do, let's just say the -- what most houses need is the basement insulation and the attic insulation. If you go out and you just do those two things, you're going to capture a lot of the energy savings. If you go back and, let's say, the next year you go back and the energy savings you find, you're probably not going to do the basement insulation again, you're not going to do the attic insulation again, you're going to find windows that need to be replaced. So, instead of an \(\$ 8,000\) weatherization job, you're at a \(\$ 20,000\) window job. The savings associated with replacing the windows are going to be less than what you -- probably less than what you got with the insulating measures that you did, as --
Q. Okay. So, you're talking about -- okay, less cost-effective energy measures then?
A. (Belair) Yes.

CMSR. HARRINGTON: Okay. That's what I wanted to get clear on what you said. Thank you. That's all the questions I had. Oh, wait a minute. There was
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] 84 Obviously, the RGGI revenue is just an estimate, it depends on a lot of moving parts. So, I just want to get clarification on, if the RGGI revenues are less than the projected, how does that work? Is the budget effectively prorated amongst the categories we see here or how would that work?
A. (Belair) I'm trying to figure out, there's a couple, when you say "there's moving parts", there's a couple things. I would assume that the percentage, we talked earlier, SBC would be 80 percent and RGGI would be 20 percent. If RGGI went down, it would probably be 85/15 or something. So, we'd use a different percentage. And, is that what you're asking me?
Q. Both for that, and the total amount of dollars. Obviously, if the RGGI auction sells less allowances, etcetera, than projected, there will be a less total number of dollars into the program also, obviously.
A. (Belair) Right. And, we would have to -- when we know that, we have to justify -- or, to ramp down, so that we don't overspend. Or, to be looking to having a carryover or carryunder for the following year.
A. (Stanley) The thought process, though, would be to scale up or down, depending upon the actual RGGI receipts or auction proceeds.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{85}\)
Q. Okay. On that end, let's say, following that same logic, the RGGI proceeds are more than anticipated. I see in the Settlement Agreement, I don't have the page, there's a reference to a " 5 percent" figure. Is that anticipated for something like that or would that --
A. (Belair) Yes. That 5 percent allows the utilities to go over their approved budgets by no more than 5 percent.
Q. Okay. And, again, you're saying the intent would be proportional, if you will?
A. (Stanley) Yes.
Q. Prorated or proportional. Okay.
A. (Cunningham) One of the other features of the

Settlement Agreement, Commissioner Scott, is found on
Page 5. Wherein the utilities will update the amount anticipated for RGGI funds for the year 2014. So, although there's \(\$ 6\) million in there for both years, it will be updated when the Companies file in September/August for this coming year.
Q. Okay. Of course, by then, we'll have some real data?
A. (Stanley) Yes.
Q. Thank you. Thank you for that. On the C\&I RFP, I had some questions on that. So, you mentioned, if I remember right, there's a January 11th conference or \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{87}\) or in their proposals. But it changes every year.
Q. And, what's your view of the level of participation for the RFPs?
A. (Belair) I think the participation level is at -- we have our budget at about half a million dollars in this program. And, we try to, you know, market and get that program to be -- have people submit more than what we have, so that we have an opportunity to select and pick the better ones, and to encourage them to see what's getting selected and how they can come back maybe the next year and do more.

In my testimony, we talk about 34
projects submitted over the course of those ten years, and 28 accepted. I will tell you, that would have been much less selected had we not got the RGGI grant in 2009 and 2010. So, we got an extra four projects done using the RGGI grant. So, there's an ability to scale up and scale down. But, you know, our intent is to get more projects than we can afford to fund.
Q. You mentioned that, I think in response to Commissioner Harrington, that that program is based on electric energy efficiency only, is that correct?
A. (Belair) Yes.
Q. Going back to the -- and I don't remember if you were
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{86}\) course, I forget the term you used?
A. (Belair) It's a bidders meeting.
Q. A bidders meeting. So, this program has been going on for quite a while as a pilot, correct?
A. (Belair) Yes.
Q. How many years?
A. (Belair) Ten years. Since June 2002.
Q. All right. So, l'll assume, therefore, that -- well, is it a safe assumption that the commercial and industrial sector is fairly familiar with this program, has heard about it?
A. (Belair) The customers are very familiar with it. And, the trades are familiar with it, especially those that are very active in New Hampshire.
Q. Then, do the RFPs change, your solicitation, does it change on a yearly basis? Is it pretty much the same thing every year?
A. (Belair) Yes. The solicitation is such that you got to have 100,000 kilowatt-hour savings in your project, and the minimum project size has to be \(\$ 150,000\). And, we, you know we devalue or derate projects that only have one measure. We want to see multiple measures. So, every year we -- you never know what you're going to get in, what's going to be put in the -- into their RFP
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] 88 in the room, but, in the last CORE docket, 10-188, there was a lot of discussion over the benefits, if you will, of a fuel -- adding a fuel neutral component to allow you to get at these extra electric energy efficiency savings, if you will. I was curious, do you think that would apply here also?
A. (Belair) You know, the intent is to do as -- be as comprehensive as you can. And, you know, at our bidders meeting, we're going to be presenting, you know, this program, we're going to be talking about the CORE Programs, and we're going to be talking about the gas and, you know, the other efficiency programs that are available to customers, so that they're aware. And, we're going to encourage them to package stuff into this deal, but keep it -- keep the financing separate for the electric measures. But we will -- we want to see, you know, comprehensive measures in this program, and we want to see some of the fuel neutral stuff as well, or the non-electric stuff.
Q. As you mentioned, this program has been going on for quite a while, the utility has been supporting it for quite a while. What would be the impact if it remained a pilot, rather than being a full program?
A. (Belair) Nothing. There would be no impact whatsoever.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] 89
Q. Do you currently collect a performance incentive?
A. (Belair) Yes, we do.
Q. Okay. I'll move away from that issue then. On, which is now Exhibit 2, but this hasn't changed, I was pleased to see, in the Settlement, on Page 14 of Exhibit 2, a listing of how utilities propose to answer some of the direction we tried to give in the last CORE docket. And, one thing I wanted to inquire about was the first, I think your calling them "directives" is -was regarding some concerns over -- that we expressed over air conditioning load. And, the proposed resolution talks about a market assessment study for air conditioning equipment. I was curious, our request, if you will, or directive, talked about not only the equipment, but the installation as well. Am I reading the response too narrowly or is that being excluded, do you know?
A. (Belair) Well, the RFP isn't completed yet. So, we'll make sure that that's in there. But, you know, that's part of what we're doing. And, I would like to share something with you, that we just had a seminar with heating installers, heating and cooling system installers. Part of the ENERGY STAR Homes Program requires -- the Version 3.0 requires that the HVAC \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{91}\)
A. (Belair) We have some -- we've added some, at your request, we've added some cooling measures. So, we have, you know, high efficiency central air conditioners now in our ENERGY STAR Appliance Program. And, we have something that we think is going to be -I think it's going to take off as a really inefficient -- a really efficient measure for homes, and that's the mini split systems that are out there. The efficiency ratings on this equipment is phenomenal, 300 percent, 200 percent efficient as compared to the air conditioners. So, I think, you know, we're trying to address some of your concerns from the last time. And, you'll -- you know, we're hoping to see these mini split systems take off and be, you know, won't leak like the window air conditioners that you walk by and see.

CMSR. HARRINGTON: Excuse me. What's a
"mini split system"?
WITNESS BELAIR: If you go --
CMSR. HARRINGTON: Are you talking a
heat pump or --
WITNESS BELAIR: It's an air source heat
pump, yes.
CMSR. HARRINGTON: Okay.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{90}\) contractors have checklists, so that they -- they fill out as they install the new equipment. And, we had -and, it's a pretty specific checklist that needs to get done and filled out as part of our home energy rating for new construction. So, we had many, many HVAC contractors in the room going over what the new requirements are of DOE and EPA for the ENERGY STAR Homes Program, and, you know, kind of raising the bar of what we're expecting and seeing for ENERGY STAR Homes and what the -- and how the installation is. So, we're already working on that through the ENERGY STAR Homes New Construction Program, but we're going to be looking at that as well.
Q. I will note, and this is not based on facts, but rather just my own casual observations, walking around during the summer I see a lot of window air conditioners, window air conditioning units that, even if the house was very well insulated, the installation of that window air conditioner itself would probably, no pun intended, have a lot of the savings going out the window. So, that would be my casual observation. So, again, unsupported by facts, but --
A. (Belair) Can I share something with you on our program?
Q. Yes, you can.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{92}\)
WITNESS BELAIR: If you go to Home
Depot, most Home Depots, as you go in, you take a left, it's right there in the front. And, they're promoting them pretty highly. And, there's some really efficient equipment out there. And, I will tell you, we've been watching closely, New Hampshire Co-op, through their social responsibility funding, has been doing a lot of those this year. And, we'll be doing some evaluations with NEEP on those. So, more to come on that. This is going to be -- this is going to be, I think, a good technology to address some of the issues that you came up with.

\section*{BY CMSR. SCOTT:}
Q. Okay. Good. And, a similar line on Exhibit 3, you don't need to turn to it, but, generally, we have listings for different measures of the lifetime kilowatt-hour savings. Am I correct that, while we're still exploring the benefit of -- to air conditioning load, of insulation, some of these other projects, that type of activities, that that kilowatt per hour savings that may be attributed to electric load from air conditioning is not incorporated into these figures, is that correct?
A. (Belair) In our filing, it's not included. We're
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{93}\)
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{95}\)
hoping that the study that we're going to do, that's due March 29th, will allow us to add some of the electric savings associated with that. When we identify that, we weatherize a home that has a central air conditioner, it will have some kilowatt-hour savings. If it has three room air conditioners that leak out the windows, it will have different savings. So, we're looking to get that through this evaluation that we're working on.
Q. Okay. And, you may see there's probably a theme developing from my questioning, but, similarly, on the -- whether it's the "deep dive" or just generally for the gas programs, I assume it's a fair statement that most gas -- people that use gas in their homes, also use electric air conditioning. Is that a fair statement, too?
A. (Stanley) Yes. If you're referring to customers that use another type of fuel source for their air conditioning, we have not seen that.
Q. Right. Not that it's impossible, but it hasn't really taken off yet?
A. (Stanley) Yes.
Q. So, similarly, I assume we're exploring, the same type of train of thought, that the insulation that's going
\{DE 12-262\} \{12-21-12\}
the two, you could have, again, a more holistic approach.
A. (Stanley) A more comprehensive solution for the homeowner, right.
Q. That's why I was suggesting in that, is it your experience, if you do electric only, where gas could be part of that also, if you combine them, you could get more electric perhaps?
A. (Stanley) There is the potential for going deeper in the homes with the different measure offerings that we have that are part of the programs, yes.

CMSR. SCOTT: I think I'm fine. Thank you.

CHAIRMAN IGNATIUS: All right.
BY CHAIRMAN IGNATIUS:
Q. I have a few more questions on the areas we've already been addressing, and then I want to identify a couple that I'm not sure have been addressed at all. So, maybe begin with what we're calling the "deep dive" discussion, but really is, I guess more accurately, is the opportunity for people to have both rebates, maximum rebates from both gas and electric programs, if they are able to participate. And, I know that the Settling Parties have agreed to not have this included \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] 94 on regarding, to the extent that it is, for helping with your heating costs for gas-heated houses, perhaps have a kilowatt-hour savings for their -- during the summer for the electric load?
A. (Stanley) Correct.
Q. Okay. Thank you. And, one more question regarding the "deep dive". As we've kind of explored, again, last docket and some of my questioning now, is it a fair statement, assuming it's developed a little bit more, that, when we look at added gas savings, that component to an overall program, adding the two together, we could actually get more people to subscribe and potentially we could get at some more electric energy efficiency savings by adding that gas component in? Is that an experience you've seen or is that just perhaps presumption on my part?
A. (Stanley) If I can clarify, are you asking, if a customer -- if a gas customer was eligible to have a larger incentive, that they could take advantage of more potential measure savings?
Q. Well, I'll back up a little bit. If I understood right, one of the thoughts with the "deep dive" proposal as it was, is you could kind of combine your gas rebates with your electric programs. And, between \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{96}\) in the Settlement Agreement, but it's something that's been raised by a number of the parties who are not settling, have not signed the Settlement Agreement. If one were to -- if a customer were to be able to take advantage of the maximum rebates from both programs, they would have to put in \(\$ 8,000\) themselves, correct?
A. (Stanley) That's correct.
Q. And, so, if they don't have funds to go that far, they wouldn't get incentives to the point of the maximum \(\$ 8,000\) from the utilities, correct?
A. (Stanley) Correct.
Q. Am I right that one of the theories on why allowing customers to take advantage of rebates from both utilities, both kinds of utilities, is because a customer who has gas heat is paying the LDAC charge, and is also paying the SBC charge on their electric bill?
A. (Stanley) That's a factor, yes.
Q. So, if they're putting into both funds, the theory is they should be able to take from both funds?
A. (Stanley) Yes.
Q. Mr. Cunningham, you had said that there was uncertainty about the measures that might be involved, and you described what you called "standard measures", I didn't
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{97}\) hear you describe gas appliances, replacing a gas furnace, for example. That's a standard measure on the gas programs, is it not?
A. (Cunningham) I think I mentioned "furnaces" in that list.
Q. I'm sorry, I can't hear you.
A. (Cunningham) I think I mentioned "furnaces" in the list.
Q. All right. Maybe you did.
A. (Cunningham) Yes. Under the "thermal measures", I think I mentioned --
Q. Okay. I do remember you saying "thermal". So, maybe you did. Thank you.
A. (Cunningham) Uh-huh.
Q. On the Combined Heat and Power Program that you've agreed to remove for consideration today, Mr. Stanley, if I understand it right, the plan is that everyone continue to explore it, get a little more information. And, if it seems appropriate, you might come back with a proposal to amend the programs and allow for it during the 2013 and ' 14 program year, but starting not on January, is that right?
A. (Stanley) That's correct.
Q. If that were proposed, where would the funding for it
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{99}\) Attachment H. Let me take one second.
Q. Thank you.
A. (Belair) So, for PSNH, the Large Business Program has a benefit/cost ratio of 2.26, and the Small Business Program has a benefit/cost ratio of 1.86. And, our RFP Program is about 2.83.
Q. So, you're comparing to other C\&I programs. Is it more or less cost-effective compared to all of your programs?
A. (Belair) In general, the commercial and industrial programs are more cost-effective than the residential programs, except for the residential Lighting Program.
Q. Except for the -- I'm sorry?
A. (Belair) The ENERGY STAR Lighting Program is very cost-effective as well.
Q. All right. In your testimony, you have examples of people who use the program successfully, and that they could not have or would not have come forward with those projects under the traditional programs. Why is that? What is it about the RFP Program that brings different programs or different participants to you?
A. (Belair) You know, that's a really good question. And, I think what might happen is a customer might have to save up a couple years and do one project in a year, \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{98}\) come from, if the budget being proposed today allocates all of the funds, or is some money being held back for that program?
A. (Stanley) No money is being held back. It would simply be added as a potential measure that would be part of the existing C\&I Large Business Programs that's in the proposal.
Q. So that the Large C\&I Program Budget would remain the same, but the opportunities within that program would be expanded to include that, --
A. (Stanley) That's right.
Q. -- if we were to approve that program?
A. (Stanley) Yes.
Q. On the C\&I RFP Program that's an open issue today, Mr. Belair, you said that it was not only cost-effective, it was your "most cost-effective program", is that correct?
A. (Belair) That's correct. I think it's 2.83, the benefit/cost ratio of that program.
Q. How does that compare to the range of other cost-effectiveness -- the cost-effectiveness range of other programs?
A. (Belair) I would have to go look at the other ones, but I think it's -- I think they're about 1.8 to 2.2 on
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{100}\) and then save up a couple years and do the next project. So, this program, you know, helps them, number one, get it all done in one year. And, number two, it let's them put in -- each company has an approval process within their organization. And, if this -- if they put in -- they get to say what the rebate level is, what they need in order to get the project done. So, if they come in and they say "I can't do it at a 35 percent rebate level", under a Large C\&I -- Large Business Program might have, "we need to get it at a 50 percent incentive level in order to get it done and approved within our organization." This allows them to tell us what their organization needs in order to get it to be approved internally. And, I think those are the -- they might still do it, it may take longer to do. And, so, you push out when you actually get the savings.
Q. And, how do you protect against people coming in with their wish list and aiming high, and see, you know, what's the harm, they might as well ask for a much higher rebate than maybe they truly need to make the program work?
A. (Belair) What happens is, they get, on our scoring sheet, they get penalized, if they ask for a higher
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{101}\)
percentage. Just like, if they only do one measure, they get penalized, if they ask for too high a percentage, they get penalized when we rank the projects.
Q. So, they're at risk of just being rejected outright?
A. (Belair) Yes.
Q. In the description of the program, you say that it's "available to any PSNH customer". Do you mean "any PSNH energy service customer" or "any PSNH distribution customer"?
A. (Belair) Any PSNH distribution customer.
Q. Did you see the enhancements that the Staff recommended, if the program were to be approved, in Staff testimony, Page 11, of Exhibit 4? And, it looks like it starts on the middle of Line 4.
A. (Belair) I'm looking at the first sentence. And, Staff believes that the program -- first of all, yes, I've seen this. I've read it.
Q. Yes. Let's go through them.
A. (Belair) Okay.
Q. Are there things you either are already doing or would find appropriate or should not be considered?
A. (Belair) All right. In the first sentence, we provided the RFP or the, you know, the guidelines of the program \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{103}\) other CORE Programs for the RFP Program.
Q. Mr. Cunningham, on this RFP Program, it was noted that, although it's been operating for ten years and Staff has audited for ten years, this is the first time -your testimony was the first time that Mr. Belair said he knew there were issues with the program. Can you give any explanation for why it has come up just now or perhaps it's been raised in the past?
A. (Cunningham) This program is moving from a pilot program to a permanent program. We are concerned that, any time a program moves from pilot phase to permanent phase, the Commission has an opportunity to consider that movement. Consistent with the Commission's consideration of the HPwES Program, when it was run for three years, and then evaluated by a third party evaluator, in accordance with the Commission's requirement for that pilot to be so evaluated. And, after the completion of the evaluation, the Commission made a determination that "yes, it should move to permanent."

So, it's along those same lines that we would support our position here. Just in your preamble, I would just note that this program has not been audited for ten years. It's been audited for I
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{102}\) in this in my testimony. That is also available on PSNH's website. And, it's, you know, we go over that at the training session that we're going to have on January 11th. So, all this stuff that we've been doing.
Q. All right. Then, --
A. (Belair) And, it's readily available.
Q. All right. If we go then to Line 6, "an annual report would be useful for other utilities and parties"?
A. (Belair) And, I'm -- I guess I would probably need a definition of an "annual report". But, what we do is, we report data on this no different than we do any other CORE program. We provide the budgets, the expenses, the participation, the lifetime savings. And, this one, especially, with -- during the discovery phases, we provided a lot of additional information associated with this program that we may not have done on the CORE Programs.
Q. All right. I think the rest of the lines there were just more description of the kinds of things to do under reporting. So, you don't find any of that to be problematic for how the RFP Program would work?
A. (Belair) I think all the stuff that we're doing is -we're doing the same exact thing we're doing for the \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{104}\) think maybe three by the Staff. So, four, my colleague corrects me.
Q. Well, but I guess my question is, it seemed to me that issues you were raising had more to do with just basic factor fact-finding about the program, as if it had never been there before, about how does it work and what sort of materials are available. And, it surprised me that this is a program that had been around for ten years.
A. (Cunningham) I guess I can understand that. I think, when a program moves from pilot to permanent, kind of light bulbs go off, and that's the basic reason. But, in the past four years, there have been a number of issues that Staff reviews. And, there's just a limited time, limited staff to unfold and uncover every issue. You know, we've had, you know, House Bill 1490, Senate Bill 300, Senate Bill 320. We've had fuel neutral programs. We've had performance incentive issues. We've had low income program issues. I mean, there's just so many issues, with six different companies, and multiple parties. It's very difficult to take each issue and do an A-to-Z analysis of it for each -- each time we come before you. And, this is one of those issues where we saw the light bulb, we said "okay,
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{105}\) let's make sure we cover this for the Commission." And, we thought that, since it was going to permanent, we should stop and put this on the front burner.
Q. Are you aware of anything that makes you question the cost-effectiveness numbers that Mr. Belair just gave for the program?
A. (Cunningham) No, I'm not.
Q. The request that, I mean, the recommendation that there be a third party evaluation wasn't in your prefiled testimony, was it?
A. (Cunningham) "Assessment of the program", in the last -- second to last sentence, "Staff believes that a yearly report focusing on participation (each step of the program) and the selection process, assessment of the program and how the results could be used in future Core C\&I programs is essential." Assessment usually comes under the heading of "impact studies" around "process studies". In the HPwES Program, we had both an impact substitute study and a process study, and they were completed this -- June of 2011, prior to the HPwES Program being approved for permanent implementation.

So, I think what we had in mind in the assessment of the program is evaluation of the program. \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{107}\) right before, and then what we -- right before we make the decision or when we get the proposals in. And, then, what we do on some of the more complicated ones, we'll do actual metering before and after. So, it has a higher level of scrutiny than kind of the mass market Large Business Program.
Q. Thank you. Looking at Page 20 of Exhibit 2, but it could also be Page 20 of Attachment B, in Exhibit 1, I notice that the revised pages from Attachment \(A\) to Attachment B, the first round of revisions before you get to the revisions of Exhibit 2, which didn't change it further, switched a reference in the opening paragraph, five lines down, it used to say "the New Hampshire utilities", or something like that, "will continue to utilize the approved performance incentive mechanism", and that was changed in Attachment B to read "the New Hampshire electric CORE utilities", so excluding "gas" from that sentence. Can anyone explain why? Is the gas incentive treatment a whole separate entity and there shouldn't be any crossover?
A. (Belair) You know, what we were doing on that one, we were trying to reflect the -- the electric CORE utilities are the ones that have to remove the non-electric savings associated with the Home
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{106}\)
We didn't specifically say "evaluation of the program", but I think that's what we had in mind there.
Q. All right. On the performance incentives, --
A. (Belair) Commissioner Ignatius?
Q. Yes.
A. (Belair) Could I add to that? I will tell you that, when we -- for the projects that we review as part of this program, we -- the energy service companies will work with the customer to provide an estimate of what the products are going to cost that they're going to install in the RFP Program and what the savings are. And, you know, one thing that we do above and beyond what we typically do in the Large Business Program is our engineers will review that, but we'll often, if we have -- most of the projects also get reviewed by a third party professional engineering company, to verify the accuracy of the savings. And, we'll, you know, we'll make an adjustment before we make a final proposal, if our engineering firm -- or, our engineers or the engineering firm we'll contract with finds that the savings were inflated or, in some cases, they're lower than what they said. So, we do -- I only want to say that we do have a different evaluation for that program, that's more immediate. It's done, you know,
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{108}\) Performance with ENERGY STAR Program in the performance incentive calculation. That was the only reason why we put that there.
Q. Okay. That makes sense.
A. (Stanley) And, the gas utilities are basing their PI calculation on actual expenditures, not planned expenditures.
Q. All right. Good. A number of programs are proposed to expand to become fuel neutral in the 2013 and '14 program years. And, I want to ask your reasoning why, and think back to where we were in the last docket. My understanding was, the reason for developing fuel neutral programs was that the utilities were reporting
-- the electric utilities were reporting they were running out of people, electric customers, that still had measures that would be cost-effective under the electric programs, but just weren't enough people left to do that. That you hit a lot of them, and you were kind of hitting a wall in getting the final ones in. And, so, you needed to expand your offerings to them to do things other than electric savings and, while you were there, do some things that would have some benefits for electric usage as well. Is that -- am I right in that recollection?
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{109}\)
A. (Belair) I think you're right in your recollection, and that is we're talking about electrically heated homes, yes. We were running out of serving electrically heated homes, and we had to go to the next level, which is we considered high use.
Q. So, when you look at the other programs, non-residential programs, have you been running out of people who show interest in the programs or have you been maintaining waiting lists of people who want to come forward and participate just with electric savings alone?
A. (Belair) You know, you're asking a really good question. And, one of the things we have, the fuel neutral measures that we added were part of the ENERGY STAR Appliance Program, you know, for the residential sector. And, when we made a determination on whether to add those, we took into consideration a number of things. We're looking at the market share, market saturation of ENERGY STAR appliances. And, you know, some ENERGY STAR appliances, we really shouldn't be incenting, if we were going to expand the numbers. For example, dehumidifiers, if you go to the ENERGY STAR website, a dehumidifier costs the same whether you buy an ENERGY STAR model or a non-ENERGY STAR model. So, \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{111}\) propane heating systems. So, a customer going out and buying -- replacing their oil system, instead of replacing it with an 85 percent efficient, you know, we'll incent them to put a 92 percent efficient in. And, we're hoping what we'll do, with this evaluation, we'll also figure out what the electric savings are, if it's an oil furnace, from the fan motors, and see if we can get some additional electric savings associated with that.

I think I'm going all around the place
to answer your question, but I wanted to give you kind of the thought process by, you know, we looked at the other appliances and the ENERGY STAR appliances, where the white goods were, and we determined that we probably don't need to provide incentives on some of the other ones that we weren't providing incentives on. And, then, we look to see, you know, should we try to do something that would save carbon, you know, the original mission of the RGGI funds, and provide things that I -- the other thing that was a big determination in adding that is, with the American Recovery \& Reinvestment Act funds, we partnered with the Office of Energy \& Planning to provide heating system rebates. And, we found that there was a huge customer demand for
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{110}\) you really can provide an incentive. You're paying more than what they have to pay for it. So, we looked at, you know, what the incremental cost was on the other appliances, the other white goods appliances, and we found that there was a lot of -- we have a high saturation rate of other appliances in New Hampshire. So, we didn't need to provide an incentive on some of the other ones.

We took into consideration that the Regional Greenhouse Gas Initiative funding was intended to save carbon. And, so, we looked to see, should we add -- as we took the ENERGY STAR Appliance Program and made that -- combined it with the gas program, so we have gas heating equipment, along with the ENERGY STAR appliances, all in the ENERGY STAR Appliance Program. Is there any programs that we should expand to also allow those RGGI funds to be used to do additional non-electric measures and to still save the carbon, which is what was -- carbon dioxide, which was what part of that mandate was. So, we decided "let's throw in some additional heating systems", and we'll try to do it like, you know, similar to what's being done in other states, as far as like, let's say, Gas Networks, and providing the same efficiencies for oil and liquid
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{112}\)
that. Eric Steltzer, who was there at the time, said that, you know, that's the number one question that customers call in the Office of Energy \& Planning for is "do you have anything to help me get, you know, a more efficient heating system?" And, so, we were trying to deal with some of the other issues and customer demand issues that we've seen out there.
Q. That's helpful. Are there any non-residential programs that you're seeking to expand to be fuel neutral as part of the Settlement Agreement?
A. (Belair) We did provide some funding for incentives of non-electric heating systems and cooling systems -- and cooling systems in the Small Business Program and the Large Business Program. Our HVAC rebate is expanded to include some heating systems there. I want to -- I just want to also be clear that it's not just heating systems. We're adding, as I said earlier, the ENERGY STAR central AC units, we're providing an incentive for that. We're providing an incentive -- we're proposing incentives for that, and we're proposing incentives for the air source heat pumps, the split systems, and we're providing some incentives for the heating systems, and hot water systems.
Q. And, these are in both small and large commercial
\{DE 12-262\} \{12-21-12\}
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{115}\) our intent is to get more electric savings out of those programs. And, we wanted to provide a little bit, a sliver of some funds to be able to do some of these other heating systems that customers might be needing to do or wanting to do.
Q. There were a few questions about the rate impact of the package that's being proposed as part of the Settlement Agreement and whether it was just and reasonable. Is the rate impact any different than what it currently is? Are the charges to customers going to be greater or lesser as a result of the Settlement, if it's approved?
A. (Belair) The System Benefit Charge stays the same on the electric site. Is that what you're asking?
Q. Yes.
A. (Belair) Yes. We didn't make a recommendation to increase it, if that's what you're asking.
Q. I think I'm almost done. The Settlement Agreement lays out, in the discussion of the "Quarterly Meetings", a set of priorities of issues to be taken up, if you look at Page 5. There are four items that are listed in priority for consideration, and then it goes on to talk about discussion of the "deep dive" projects, and the possibility of adjusting rebate levels for the Home
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{114}\)
A. (Stanley) Yes. We've been able to, over the past several years, meet our targets successfully with our non-residential programs. We've been meeting demand. We've had some struggles recently with our small business market, actually. But we've been meeting our targets.
Q. I guess what I'm trying to get at is, I thought we were solving a problem in the residential market by being open to fuel neutral programs. And, I'm not sure we have the problem present in the commercial/industrial programs that needs to be solved. There may be good reasons to do it, in terms of overall energy usage. But, when looking at use of SBC funds primarily, the argument was that you really couldn't spend that money effectively on the residential side without going to fuel neutral. And, I haven't heard that that's really the case for commercial/industrial?
A. (Belair) I think we were able to meet our targets. We looked at the influx of some additional funds to maybe open up a little bit of opportunity for people to, you know, do the same thing on the residential side. You know, if they, you know, if they're going to go put a heating system in, try to encourage them to go to the higher efficiency one. We don't have a lot of -- well,
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{116}\)
Energy Assistance Program, and possible changes to 2014. Is there a suggestion that you can't get to the "deep dive" projects until you've gotten completed through (1) through (4), because they're priorities, or is it that those four are there, but, in addition, the others can fit in at any point?
A. (Cunningham) No, absolutely not. The program implementation issues in Item (2) reflect the items that we specified at the tail end of that paragraph, on "deep dive" and the Home Energy Assistance Program. Those were two issues that were discussed. The parties -- the Settling Parties and the Staff wanted to add to give them more visibility, but, in fact, they would be discussed in Item (2).
Q. All right. And, in the description of "low income programs", although they refer to that in the Settlement Agreement, in the attachments, they describe them as "income-qualified programs". Is that just a different term for the same thing or is there a change in the eligibility proposed here? And, maybe forever it's been called "income-eligible", and I never noticed. "Income-qualified", I'm sorry.
A. (Stanley) The eligibility -- the eligibility requirements are the same from previous plans.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{117}\)
CHAIRMAN IGNATIUS: Thank you. I have
nothing else. Any other questions from my colleagues?
(Chairman Ignatius, Cmsr. Scott and
Cmsr. Harrington conferring.)
CMSR. SCOTT: I have a quick question
for Mr. Cunningham. And, hopefully, this will be a real quick "yes" or "no", I hope.
BY CMSR. SCOTT:
Q. In reference to the audits of the -- the Staff has done for the C\&I RFP Program, my presumption was that no issues arose from those audits, is that a correct statement?
A. (Cunningham) I haven't tested that -- oh, I'm sorry. I haven't gone back to check that. But I think I heard Mr. Belair say that there weren't any issues that arose as a result of that. So, I would defer to him on that point.
Q. It's really subject to check, though?
A. (Cunningham) Subject to check, I guess, yes.

CMSR. SCOTT: Thank you.
WITNESS BELAIR: Commissioner Ignatius, could I just, you know, you asked the question earlier, I just want to go, you know, when we did get the RGGI funding, we did look at what other things were being
\[
\{D E \text { 12-262\} \{12-21-12\} }
\]
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{119}\)
earlier when we were discussing the Home Performance with ENERGY STAR Program, and the question about heating systems as a measure?

CHAIRMAN IGNATIUS: Uh-huh. WITNESS STANLEY: I just want to clarify that heating systems are not covered as part of that program. I may have stated that previously, just to correct that. It's actually covered under the ENERGY STAR Appliances Program.

CHAIRMAN IGNATIUS: So, they're covered, but under a different program. Under the ENERGY STAR Appliance Program?

WITNESS STANLEY: That's correct. So, as part of the \(\$ 4,000\) project cap, the 50 percent incentive, the heating system replacement would not be covered as part of that incentive.

CHAIRMAN IGNATIUS: All right. Thank
you. I appreciate --
WITNESS CUNNINGHAM: May I add just one clarification, if I might?

CHAIRMAN IGNATIUS: Yes.
WITNESS CUNNINGHAM: I'm sorry. If I
might?
CHAIRMAN IGNATIUS: Please do.
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{118}\)
funded through the RGGI grants. And, as we looked around at what, you know, some of the grantees were doing, and in talking with some of our customers, you know, we did identify that, you know, some of those other programs were doing heating system and, you know, deeper dive weatherization kind of things for those customers. And, so, and in an attempt to keep that market going, we looked at, you know, what they were doing, and we determined that providing incentives for some of the heating systems and hot water systems might be a good way of moving forward with those funds, since the Legislature did -- House Bill 1490 ended up taking those funds and giving them to the utilities, we felt that we wanted to, you know, try to continue with some of the things that were already being done with the RGGI funding.

So, I just, you know, there was a number of things that we took into consideration I wanted to -that was one of them.

CHAIRMAN IGNATIUS: All right. I
appreciate that. Thank you.
WITNESS STANLEY: Commissioner Ignatius,
I have one clarifying comment I want to add --
CHAIRMAN IGNATIUS: Yes.
WITNESS STANLEY: -- that goes to
\{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{120}\)
WITNESS CUNNINGHAM: I had mentioned
earlier that there was an order in the past that the Commission had issued with respect to incremental savings being greater than incremental costs, and that was Order Number 23,172.

CHAIRMAN IGNATIUS: All right. Thank
you. Commissioner Harrington, you want to clarify something?

CMSR. HARRINGTON: No, I don't want to
clarify anything. I do have a clarifying question, though, maybe.

\section*{BY CMSR. HARRINGTON:}
Q. I just trying to get this straight. This would be to Mr. Belair. On the -- I know we've gone into the fuel neutral program. And, on the C\&I programs, how -- you mentioned like a "sliver" or "a little bit", whatever, I wasn't quite clear on that. How much of this proposed C\&I program is going to be savings other than electricity?
A. (Belair) A rough estimate, --
Q. That's all I'm looking for.
A. (Belair) -- for this Commercial and Industrial, out of the \(\$ 6\) million in RGGI funds, I think we allocated or planned for about \(\$ 800,000\) to be used for heating
\[
\{\text { DE 12-262\} \{12-21-12\} }
\]
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{121}\)
[WITNESS: Ohler] Program, the Commercial and Industrial programs, are sworn by the Court Reporter.) probably a total of 8 million, somewhere -- let me just

\section*{REBECCA E. OHLER, SWORN} DIRECT EXAMINATION
Q. So, I was looking for, you know, combination of both RGGI and System Benefit funded programs.
A. (Belair) Yes. It looks like about \(\mathbf{\$ 1 2}\) million is the Commercial and Industrial Program funding. And, you know, about 800,000 would have been for heating systems. And, again, you know, we're going to be providing that, but we're going to be looking -- our proposal provides for that, but we're going to be looking for, you know, electric savings, because that's -- that's what we're doing most of anyway.
Q. Okay. So, it's safe to say that the remaining 1. -\$11.2 million goes to electrical savings?
A. (Belair) Yes.

CMSR. HARRINGTON: Okay. That's what I
was looking for. Thank you.
CHAIRMAN IGNATIUS: Thank you. Any
redirect from Attorney Fossum or Attorney Brown?
MS. BROWN: None.
MR. FOSSUM: No. My questions were taken care of by the clarifications that were added. \{DE 12-262\} \{12-21-12\}
[WITNESS PANEL: Belair~Stanley~Cunningham] \({ }^{122}\)
MS. BROWN: Thank you.
CHAIRMAN IGNATIUS: And nothing from
Staff. All right. Thank you. Then, the witnesses are excused. It is 12:00 on the dot. We should take a break for -- well, let's go off the record.
(Brief off-the-record discussion ensued.)
CHAIRMAN IGNATIUS: All right. Let's go
back on the record. All right. We're going to take a short break, rather than a lunch break. We will resume at 12:15 with Mr. -- l'm sorry, Ms. Ohler on the stand. And, if you want, when we come back, to already get settled, that would be fine. Thank you.
(Recess taken at 12:03 p.m. and the
hearing resumed at 12:23 p.m.)
CHAIRMAN IGNATIUS: I see we have gifts.
Do we need to identify what these are beforehand or just in the course of testimony we'll find out?

MS. BROWN: Well, I'll get the ball
started. The Department of Environmental Services is the next witness. And, the testimony before you DES requests be marked for identification as I believe the next sequence number is number 8 . And, if I can get started with introducing Ms. Ohler, I will do that.
\{DE 12-262\} \{12-21-12\}
[WITNESS: Ohler]
Q. And, in providing your testimony, what did you review? What did you review in this proceeding, such as the filing, etcetera, in preparation of your testimony?
A. Okay. In preparation of that, I reviewed the filing that was submitted by the utilities, I don't know the date of it, but the original filing for this docket that they put in. And, my testimony was in response to that filing.
Q. Do you have any changes or corrections to make to this testimony?
A. No, I do not.
Q. And, if you were asked these same questions, would your responses be as indicated in the testimony today?
A. They would. Although, there is one issue that my understanding, since I provided this testimony, has changed. So, I would maybe alter that.

MS. BROWN: Chairman Ignatius, I'd like
to offer just to let her explain. I'm trying to walk her through direct.

CHAIRMAN IGNATIUS: That's fine.

\section*{BY MS. BROWN:}
Q. Can you please explain how subsequent events have modified your testimony?
A. Yes. Just additional discussions in the -- after this
\[
\{D E \text { 12-262\} \{12-21-12\} }
\]

\section*{BY MS. BROWN:}
Q. Ms. Ohler, can you please identify your name and your employer for the record?
A. My name is Rebecca Elizabeth Ohler. And, my employer is the New Hampshire Department of Environmental Services.
Q. And, can you please explain what you do for the Department of Environmental Services?
A. I'm the Transportation and Energy Programs Manager.

And, in that capacity, I oversee our programs -- our participation in programs, such as RGGI and the Renewable Portfolio Standard, development of the Climate Action Plan. Any of our programs that are associated with clean air energy.
Q. And, DES is a intervenor in this proceeding?
A. Yes, we are.
Q. And, what has been your involvement in this proceeding? Have you conducted discovery in this proceeding?
A. I did not request any discovery, no. We did provide testimony that's before the Commission.
\[
\{D E \text { 12-262\} \{12-21-12\} }
\]
was filed. My understanding, on Page 4, the question that starts at Line 19, that I stated there that the "Staff had expressed concern because they feel participants would be paid twice for the same work." And, in subsequent discussions, I'm understanding that that -- that I had misunderstood what Staff had been implying there. However, that does not change our feeling on inclusion of that program in general.
Q. Is there any other information that you want to get out on direct before you're made available for cross-examination?
A. No, there's not. Thank you.

CHAIRMAN IGNATIUS: Thank you. And, did
we mark this as "Exhibit 8"?
MS. DENO: Yes.
(The document, as described, was
herewith marked as Exhibit 8 for
identification.)
CHAIRMAN IGNATIUS: Thank you. All
right. Questions from Attorney Fossum?
MR. FOSSUM: I have no questions. CHAIRMAN IGNATIUS: Attorney Knowlton?
MS. KNOWLTON: I have none.
CHAIRMAN IGNATIUS: Attorney Goldwasser?
\{DE 12-262\} \{12-21-12\}

BY MR. LINDER:
Q. The question is, do you know what "deep dive" is intended to mean in this Settlement Agreement?
A. Well, I guess my interpretation of what it means is that it's essentially more of the same. That, under the, you know, under a 4,000 limit -- is this in reference to the HPwES Program? I'm sorry, I haven't read -- under the \(\$ 4,000\) incentive limit, a customer would be able to get up to a certain level, perhaps not the full list of recommended actions, before they hit their \(\$ 4,000\) rebate limit, which would have had them invest \(\$ 4,000\) of their own funding. To take that beyond to a deeper dive, just means they can work their way further down that list of cost-effective measures and put together a packet of cost-effective measures that they would then become eligible for. So, it's not really anything new and different, it's just more of the same.
Q. And, that's what you're recommending in your testimony?
A. Yes.

MR. LINDER: Okay. Thank you. No further questions.

CHAIRMAN IGNATIUS: Thank you.
Ms. Chambers?
\{DE 12-262\} \{12-21-12\}
```

MS. GOLDWASSER: I have no questions. CHAIRMAN IGNATIUS: Attorney Dean? MR. DEAN: No questions. CHAIRMAN IGNATIUS: Mr. Clouthier? MR. CLOUTHIER: No questions. CHAIRMAN IGNATIUS: Mr. Nute? MR. NUTE: No questions. CHAIRMAN IGNATIUS: Attorney Linder? MR. LINDER: Just one question for clarification.

```

\section*{CROSS-EXAMINATION}
```

BY MR. LINDER:
Q. In the Settlement Agreement, on Page 5, there's a reference to items that will be discussed in 2013, and one of them is "deep dives". Are you familiar with that section?
A. I am. Although, I do not have a copy of that here in front of me.
Q. All right. I'll show you the Settlement Agreement, Exhibit 1.

```
(Atty. Linder handing document to the witness.)
WITNESS OHLER: And, I'm sorry, the question is?
\{DE 12-262\} \{12-21-12\}
[WITNESS: Ohler]
MS. CHAMBERS: No questions.
CHAIRMAN IGNATIUS: Attorney Chamberlin?
MS. CHAMBERLIN: Yes, I have a few.

\section*{BY MS. CHAMBERLIN:}
Q. Ms. Ohler, I'm going to show you a document. Could you identify that please.
A. Yes. This is the cover page and an excerpt from the "Additional Opportunities for Energy Efficiency" study that was done by Gordon -- "Gordon", I'm sorry, GDS Associates, for the Public Utilities Commission, dated 2009, I believe.
Q. And, do you refer to this in your testimony?
A. I did not refer to it in my written testimony, no.
Q. And, what --
A. But it is referenced in the CORE filing.

MS. CHAMBERLIN: Okay. It's referenced
in the CORE filing. I'd ask that this be marked as the next exhibit.

CHAIRMAN IGNATIUS: And, this is just a
few excerpts from that full report, is that correct?
WITNESS OHLER: Yes. And that what it
demonstrates is the potential for doing these deeper
energy retrofits in the State of New Hampshire. This study very clearly indicated that there's room in the
\{DE 12-262\} \{12-21-12\}
residential sector for much more energy efficiency than is
kind of the higher -- higher level of, or maybe lower
level, retrofits that might be done.
CHAIRMAN IGNATIUS: All right. We'll
mark that for identification as "Exhibit 9".
(The document, as described, was
herewith marked as Exhibit 9 for identification.)
BY MS. CHAMBERLIN:
Q. Okay. I'm going to show you another document.
A. Yes. This is the cover page and some relevant excerpts from the New Hampshire's Climate Action Plan. This was developed in 2009 -- or, developed over 2008 and published in 2009. And, again, the referenced excerpt is the summary of recommended actions from the Climate Action Plan that specifically address energy efficiency in the building sector.
Q. And, are the full versions of both of these documents publicly available?
A. Yes, they're both available. The GDS study is available on the PUC website. And, the Climate Action Plan is available on the Department of Environmental Services website.
\{DE 12-262\} \{12-21-12\}

Hampshire. And, so, to achieve the goals of this, we need to address this sector.

The GDS study shows that there is a potential for cost-effective electric savings of 21 percent of 18 -- 2018 electric sales and 19 percent of 2018 fossil fuel sales in New Hampshire.

MS. BROWN: Can you -- where are you referring to in the document? I'm sorry.

WITNESS OHLER: That's okay. In the GDS
study, if you look at, on Page -- well, it's the second page, but it's Page 66, at the very last paragraph on the bottom of that page, underneath the two tables.
Underneath the two tables.
MS. BROWN: Sixty-six?
WITNESS OHLER: Yes. The page number on
the bottom is " 66 ". Did it not come up in the copies?
MS. BROWN: The exhibit doesn't have
that.
MR. FOSSUM: No, I don't have that
either.
WITNESS OHLER: Ah. It did not print correctly. It's on the ones the Commission has, and I apologize.

MS. BROWN: Okay.
\{DE 12-262\} \{12-21-12\}
```

                                    130
                                    [WITNESS: Ohler]
            MS. CHAMBERLIN: And, l'd ask that this
        be marked as the next exhibit, Exhibit 9, I believe.
            CHAIRMAN IGNATIUS: Ten.
            MS. CHAMBERLIN: Ten.
            CHAIRMAN IGNATIUS: We'Il mark it for
    identification as "Exhibit 10".
(The document, as described, was herewith marked as Exhibit 10 for identification.)
BY MS. CHAMBERLIN:
Q. Now, Ms. Ohler, in your prefiled testimony, you offered support for the deep retrofit option under the HPwES Program, is that correct?
A. Yes. That's correct.
Q. And, can you provide any additional support for this program?
A. Yes. Thank you. I guess I would offer back these two exhibits. The climate science, as documented through the New Hampshire Climate Action Plan, tells us that we need to continue to drastically reduce greenhouse gas emissions to get to the targets that are established in the Plan. And, also documents the fact that the housing sector and the building sector, in general, are a significant source of greenhouse gas emissions in New \{DE 12-262\} \{12-21-12\}

```
[WITNESS: Ohler]
MS. CHAMBERLIN: Is it the pie chart? WITNESS OHLER: No. It's this part here
[indicating]. Yes. I'm sorry. I apologize. But, when the copies got run in the black and white version, they did not come out correctly.

MS. CHAMBERLIN: Oh. All right. So, the Commission has this document or this page, but the other parties do not.

WITNESS OHLER: Correct. Yes. I apologize for that.

MS. BROWN: With the exception, Staff just has pulled up their own GDS copy of the report.

WITNESS OHLER: Okay. Good.
MS. BROWN: On 66.
WITNESS OHLER: Thank you.
MS. BROWN: Thank you for letting me follow along where you are.

WITNESS OHLER: Thank you.

\section*{BY THE WITNESS:}
A. But, on the bottom of that page, is the bottom paragraph that says, with regard to non-electric end uses, the maximum potential in the residential sector is just under 19 percent for fossil fuel, and then 21 percent in the electric sector.
\{DE 12-262\} \{12-21-12\}

MS. CHAMBERLIN: Okay. We could make
more copies of the missing page and pass them out, if people need it?

CHAIRMAN IGNATIUS: Yes. I think, after
we're either on another break, or when we're done, to make sure everybody has a copy of that, it would be helpful.
But, as long as the Clerk's copy has -- yes, yours works.
MS. DENO: Yes.
CHAIRMAN IGNATIUS: Okay. Thank you.

\section*{BY THE WITNESS:}
A. So, to add to that, the -- sorry, l've lost track of where I was.
BY MS. CHAMBERLIN:
Q. Was talking about the GDS study and --
A. Right. Okay. And, so, we have, I mean, these two documents, among probably many in the state, that support both the need and the potential for doing very deep retrofits in the residential sector. We know, from the testimony that's already been given, that these retrofits can get expensive, and that many of the customers can't afford go beyond the \(\$ 4,000\). So that, by providing additional funding, it would, in all likelihood, provide -- would result in deeper retrofits, basically implementing more of the same,
\[
\{D E 12-262\}\{12-21-12\}
\]

\section*{[WITNESS: Ohler]}
need to start creating this demand sooner, rather than later.

The original proposal by the utility created a mechanism to do just that, to start building this demand, to get people to understand what the potential benefits are and start building them again.
Q. Do you see any risks associated with implementing the program?
A. I don't see much in the way of risks. There are appropriate checks and balances in place that would protect both the consumer and the ratepayer. And, those would include the established cost-effectiveness methodology that is used for the CORE Programs. It's already been discussed today. That they would not be undertaking any projects that were not cost-effective, and they would be using the same test for cost-effectiveness as they use for their other programs. The utilities wouldn't earn a performance incentive if they were to go out and do something what were not cost-effective. And, so, it's in their own interest to make sure it is cost-effective. And, the utilities have indicated this can be done at very low cost, low to no cost, in addition to their existing program.
\{DE 12-262\} \{12-21-12\}
going further down the list as noted.
In order for many customers to be able to afford to do that, and they need to be able to put together some of the very short payback actions, such as lighting change-outs, with the longer payback, yet cost-effective actions, to create a package that is cost-effective, but has a higher cost and a longer payback.
Q. Are you finished?
A. Well, no. I was just going to note that, as noted in the utilities' filing, one of the key market barriers on the residential sector is on the demand side. And, this program, in our opinion, could help create the demand for the deep retrofits by providing demonstrated benefits right within the customer's own neighborhood. People sometimes don't know that they want something, if they don't understand what it is, they don't know it exists, or they don't understand what it is. If they see their neighbor undertake a deep energy retrofit project, and hear firsthand the results from their neighbor, then they will develop an understanding of that. And, that may -- that could tend to lead to the desire to have that in their own homes. We think that demand may build slowly, but it will build. And, we \{DE 12-262\} \{12-21-12\}
Q. Concerning the C\&I RFP Program, the utilities are proposing to convert it from a pilot to a permanent program. Do you support that proposal?
A. Yes, I do. And, I support it for kind of one primary reason. And, the document that was already handed out, which was the summary and highlights of the VEIC study, I don't recall what the exhibit number is. But, in this document, on Page 2, the key themes emerge from review of the study paragraph. The number one key theme is the need for clear, coordinated, and consistent policy and program landscape. If something exists as a pilot, the sector that might take advantage of that is going to look at that and say "Jeez, you know, it's a pilot program. Who knows if it's going to be here next year." These C\&I RFP projects are large, large projects. They may take a year or more for a customer to be planning. If a program is just a pilot program, they may not be inspired to put the effort in to really thinking seriously about this. Whereas, if this becomes a permanent program within the CORE docket, then we're going to see the long range planning that is necessary to have customers take advantage of this.
Q. And, do you have an opinion on the demand for this
\{DE 12-262\} \{12-21-12\}
project?
A. No, I guess I don't necessarily have an opinion on the demand. Other than just anecdotally, in my dealings with the energy service companies that we work with through the State energy programs. We know that they are talking to more and more customers, and they feel that there's quite a demand out there. And, they're also the ones seeking consistency in the programs, so that they can work with their customers and develop long range plans.

MS. CHAMBERLIN: Thank you. I have no
further questions.
CHAIRMAN IGNATIUS: Thank you. Attorney
Brown?
MS. BROWN: Yes. Staff has just a few.
BY MS. BROWN:
Q. Ms. Ohler, with respect to Page 66 of the GDS report that you were referencing, and the Table 4 -- Table 42, "Maximum Achievable Cost Effective Potential", are you aware that the estimated cost to achieve that level of the \(\mathbf{2 0}\) percent savings that you were citing is 63 million? Do you see that?
A. On which table are you looking at, I'm sorry?
Q. Forty-two.
\{DE 12-262\} \{12-21-12\}

\section*{[WITNESS: Ohler]}

Table 42.
Q. Second line up from the bottom.
A. Yes. Okay.
Q. And, you see that 63 million and change cost?
A. That, I believe, is the maximum achievable, not the -not the maximum achievable cost -- oh, it is, the "Maximum Achievable Cost Effective". Yes. Sixty-three million.
Q. Yes. And, are you aware the present budget for the CORE, I think, is about 27 million?
A. I guess I didn't know that exact number. But I would say that I wasn't assuming that this would all be achieved in one CORE program year.
Q. Or, how about, would need to increase the System Benefits Charge and other funding sources in order to achieve these recommended potentials, correct? Would you agree with that?
A. No. I would agree that it would take several years of program implementation to achieve the maximum potential. Again, I would never assume that this would all be done in one year.

MS. BROWN: Staff has no other cross.
Thank you.
CHAIRMAN IGNATIUS: Thank you.
\{DE 12-262\} \{12-21-12\}

Questions from the Bench?
CMSR. HARRINGTON: No, I don't.
CHAIRMAN IGNATIUS: I have just a couple.

\section*{BY CHAIRMAN IGNATIUS:}
Q. Your testimony described your own personal experience going through an audit and then some measures. And, is it correct that you were saying that, because there are only certain measures that were funded through the program, those are the only things that the auditor identified for you?
A. Correct.
Q. And, so, if there had been a broader view of the audit, there might have been other measures you could have considered undertaking on your own, but --
A. Correct.
Q. Okay.
A. Correct.
Q. You also described some measures that might be appropriate if they were given a longer time frame for
-- to measure the cost-effectiveness against, is that
right? Or, a "longer payback period", maybe is a
better way to put it?
A. Yes. And, let me find exactly where I was talking
\{DE 12-262\} \{12-21-12\}

\section*{[WITNESS: Ohler]}
about that.
Q. I'm looking at Page 3, Lines 10, 11.
A. Thank you. So, yes. The point that I was making there is that, if a number of homes are retrofitted without the opportunity to kind of take the holistic approach, do all of the measures as kind of a single project, but rather just cherry picks the quickest payback projects and does those, that the projects that have the much longer payback time are essentially stranded for several years, while they save up the big bundle of money needed to do those more expensive measures. Either time to save up the money or time for electric rates to go up to make it more cost -- to make it a faster payback time on those.

So, the concern is just, by doing kind of the easiest measures now, we leave a lot of measures stranded for many, many years to come. And, if we look at the Climate Action Plan, we really can't afford to be doing that. We need to be doing deeper ones now. So, understanding that, as more money is going into an individual house to do a "deeper dive" retrofit, it means fewer number of houses can get done. But, at the end of time, we have still achieved -- I think we achieve more by doing fewer deeper steadily
\{DE 12-262\} \{12-21-12\}
over the years than by kind of skimming the cream off the top, and then having a big chunk of years where not much gets done.
Q. Do you have a recommendation for a longer payback period or is that the kind of thing that you would want to discuss in the quarterly stakeholder groups?
A. That would definitely be something to discuss. I don't have an opinion on that.

CHAIRMAN IGNATIUS: Thank you. I have nothing else. Any redirect?

MS. BROWN: Tough to do redirect. REDIRECT EXAMINATION

\section*{BY MS. BROWN:}
Q. Ms. Ohler, do you have anything that you want to respond to of any of the questions, I think as a softball I will throw to you?
A. No. No, I don't. I guess I would just say that, as I stated in my testimony, DES is involved in the CORE docket because of the Regional Greenhouse Gas emission funds being in the program now. And, while HB 1490 did redirect how the funding is spent, it certainly did not change the purpose of the RGGI Program, and the purpose being to reduce greenhouse gas emissions.

And, so, we are very supportive of the \{DE 12-262\} \{12-21-12\}
A. Yes. That's correct, "Exhibit 7". That's how I labeled mine. Yes.
Q. Do you have any changes or corrections to make to your testimony?
A. No, I don't believe I have any edits or corrections to make.
Q. Okay.

CHAIRMAN IGNATIUS: Ms. Chamberlin, could swing the mike back towards you?

MS. CHAMBERLIN: Sure.
CHAIRMAN IGNATIUS: Thank you.
BY MS. CHAMBERLIN:
Q. In terms of the Settlement Agreement, do you have any comment on the programs that are included within the Settlement Agreement?
A. Yes. I do have several comments l'd like to make about things in the Settlement Agreement. Absolutely. I would start perhaps with maybe not taking everything in numerical order, but, on Page 7, and then onto Page 8, which is -- concerns the low income customers, the Low Income Weatherization Program. The OCA certainly would like to state its support also for the low income budgets that have been proposed and are included in this CORE filing.
\[
\{\text { DE 12-262\} \{12-21-12\} }
\]
[WITNESS: Ohler]
fuel neutral approach that the utilities have taken on this. I think that it is an appropriate use of the RGGI dollars, and clearly in line with what that program is intending.

CHAIRMAN IGNATIUS: All right. Thank
you. We appreciate your participation. It's nice to have a sister agency come. And, you're excused.

Mr. Eckberg, is that correct, our next
witness?
MS. CHAMBERLIN: That's correct.
CHAIRMAN IGNATIUS: Please come forward.
(Whereupon Stephen R. Eckberg was duly
sworn by the Court Reporter.)
STEPHEN R. ECKBERG, SWORN
DIRECT EXAMINATION
BY MS. CHAMBERLIN:
Q. Mr. Eckberg, will you state your name and position please.
A. My name is Stephen R. Eckberg. And, I am employed by the Office of Consumer Advocate.
Q. And, did you file testimony in this proceeding?
A. Yes, I did.
Q. And, that testimony was premarked for identification as "Exhibit 7, I believe that's correct?
\{DE 12-262\} \{12-21-12\}
[WITNESS: Eckberg]
We are also appreciative of the components of the Settlement on Page 9, which address utility-specific issues. I believe that section of the Settlement was relettered as "Section G". In the "PSNH" section, ii, there's several items there in the section about the "RSA 125-O Monies". My testimony addressed several issues regarding this issue. The first issue was whether or not the RGGI funds should be included in calculations of what PSNH is able to set aside for energy efficiency programs at its own facilities. And, PSNH has agreed here in the Settlement, they have stated that they will not include RGGI funds in the calculation of that set-aside. And, I believe that that's actually not simply an agreement. I think, if we look further, right at the language of RSA 125-O, whatever the appropriate subsection is, I'm sorry, I don't remember, but I believe that it may actually specify that only Systems Benefit Charge funds should be included in that calculation. So, when I raised that issue in my testimony, I wasn't -- I don't think I was aware of that subsection of the statute. So, PSNH is agreeing to something here, it's sort of perhaps over the top, they're agreeing to it, and we appreciate they're agreeing, they're acknowledging the
\{DE 12-262\} \{12-21-12\}
issue that I raise in my testimony. But, clearly, I believe they would have agreed to it anyway, because it was statutorily required. And, I also raised a concern in my testimony about the cost-effectiveness of projects at its own facilities, based upon some comparative information that I had extracted from the CORE filing and the Company's report on projects. And, PSNH has made it clear, in discussions subsequently, and they have stated it here in the Settlement, that they will use the same standards, standards that are no less strict on their own projects than projects that are done for customers, commercial customers, in this case, really. So, we're certainly pleased with those components of the Settlement Agreement.

There's been much discussion so far today about the Home Performance with ENERGY STAR Program and the initial proposal that was included in the filing, to do what's been referred to here as "deep dive" or a larger rebate for natural gas heating customers. My testimony offered support for that component of the filing, for several reasons. And, that is not included here in the Settlement. That's certainly one of the contributing factors to our not \{DE 12-262\} \{12-21-12\}
think as has been identified here, it was also perhaps a proposal from the utilities to address the fact that these customers contribute to two energy efficiency funds, both the natural gas energy efficiency fund, as well as they pay the Systems Benefit Charge, so they're contributing to the electric energy efficiency fund. So, it seemed like an opportunity to provide an incremental benefit to those customers who meet that criteria.
Q. Thank you. As part of your responsibilities, are you familiar with the level of funding for energy efficiency programs in other New England states?
A. Generally, yes. You know, I pay attention to what's going on in our neighboring states, certainly. I'm aware, for instance, that I think ISO-New England recently made a presentation to interested stakeholders about the energy efficiency forecast, which is now included as part of the overall energy and demand forecast that they produce. Just very recently, back in mid December, they made this presentation. And, they provided general background on their process, as well as comparative information on funding levels and energy efficiency savings in each of the six New England states. And, --
\{DE 12-262\} \{12-21-12\}

\section*{[WITNESS: Eckberg]} joining in.
Q. Okay. Thank you. So, moving from the terms of the Settlement, to the areas that are not part of the Settlement, the original filing, which is now marked as "Exhibit 2", did raise the possibility of having a program where both maximum rebates from the gas and the electric programs would be available to a single customer, is that correct?
A. To some customers, yes.
Q. Some customers.
A. Only those customers who are natural gas heating customers and who are customers of one of the four participating electric utilities here today. Yes.
Q. And, do you believe -- well, tell me why you support this program.
A. Well, my testimony covered that. In a nutshell, I think that we felt this was an interesting and valuable opportunity to try and collect some new data about the interest out there in the marketplace for larger energy efficiency projects. We haven't seen such an opportunity for customers to go quite this far through the CORE Programs before. So, we felt this was a very interesting and unique opportunity that they were proposing. And, as I suggested in my testimony, and I \{DE 12-262\} \{12-21-12\}

\section*{[WITNESS: Eckberg]}
Q. If you were to compare New Hampshire with the other New England states, based on your review of the ISO information, where does New Hampshire rank?
A. Based upon my review of the information that was provided in that report, New Hampshire was pretty close to the bottom, in terms of funding in among the six New England states. Of course, there are differences in legislative mandates and things, which can account for that to some degree. But we were not rockin' the top of the pile there.

MS. BROWN: Chairman Ignatius, I'm going
to ask for relevance on this line of questioning. I understand that Mr. Eckberg had testimony that predated the filing of the Settlement Agreement, and that it would be helpful to get on the record his comments on the Settlement Agreement. But I don't understand where this budget line of questioning is going as it relates to the Settlement Agreement. It sounds like it's expanding testimony at this point, because I don't know the bearing for this new information.

MS. CHAMBERLIN: It doesn't relate to
the Settlement Agreement. What it does is it shows that New Hampshire has plenty of room to invest in new programs and more programs, to gauge interest. And, that's one of
\{DE 12-262\} \{12-21-12\}
[WITNESS: Eckberg]
the issues that's before the Commission today. Are
customers interested in these programs? We think they
are. We're trying to show that there is room for these programs to grow.

CHAIRMAN IGNATIUS: Well, I think
limited questioning on it is -- may be fair. But it
wasn't -- as I recall, it wasn't in the prefiled
testimony, so there hasn't been opportunity to do discovery. I think I recall materials submitted to the EESE Board that had some of these statistics, so many of the parties have probably seen the numbers.

But I do want to remind everyone that, just because some of the parties may have reached a settlement, this is the point we discussed earlier in the day, that doesn't mean, just because the Settlement may relate to only certain issues, it doesn't mean that the hearing only relates to those things. The hearing is on all of the testimony that's been submitted. And, Mr. Eckberg, you know, isn't a signatory to the Agreement, he shouldn't be limited to only those matters that are contained in the Settlement Agreement.

MS. CHAMBERLIN: I will move on from the other -- from that ISO issue. I'm done with that.
BY MS. CHAMBERLIN:
\{DE 12-262\} \{12-21-12\}
operative in the marketplace for a decade now. So, it may already, in essence, be beyond its "pilot" phase.

But, as I said, initially, I don't see
any problematic concerns with the program. It is cost-effective, as presented in the filing. And, I think that is certainly an important consideration. So, it's one of the basic considerations that the program meets that. So, I'm not sure I would have any objections.

MS. CHAMBERLIN: Thank you. That was going to be my last question. Mr. Eckberg is available for cross.

CHAIRMAN IGNATIUS: Thank you. Attorney
Fossum?
MR. FOSSUM: I have nothing. CHAIRMAN IGNATIUS: Attorney Knowlton? MS. KNOWLTON: I have nothing. CHAIRMAN IGNATIUS: Attorney Goldwasser? MS. GOLDWASSER: I just have actually one question.

CROSS-EXAMINATION
BY MS. GOLDWASSER:
Q. Mr. Eckberg, did you hear this morning Chairman Ignatius ask Mr. Stanley a question about rebate --
\{DE 12-262\} \{12-21-12\}

\section*{[WITNESS: Eckberg]}
Q. Concerning the C\&I RFP Program, do you support that program?
A. Well, I did not offer any testimony on that program. Generally, I tried to keep my testimony prescribed to the residential area. But I think that, based upon the rebuttal testimony, which had additional information provided by Mr. Belair, I don't see any significant problems or barriers to continuing to offer the program. I certainly understand the issue of, when a program transitions from being a pilot program, to being a permanent program, that frequently there are -there's additional supporting information, like studies or something, to support such a shift or transition. Things like that happen not only here in the energy efficiency program universe, but elsewhere as well. This program, as Mr. Belair stated in his rebuttal testimony, is certainly a unique program. It's not generally geared towards the mass market of customers. It's very specialized towards a type of project and a type of customer. So, I don't know what type of additional information really might be appropriate for transitioning the program from a "pilot" concept to a "permanent" concept. Though, again, as Mr. Belair stated, the program has been \{DE 12-262\} \{12-21-12\}

\section*{[WITNESS: Eckberg]}
customers who participate in the HPwES Program and the amount of money that they need to be able to match to be able to optimize their rebate levels?
A. Yes, I was here. I remember that line of questioning.
Q. Are there any programs that help residential customers participate in the HPwES Program, if they don't have the cash available up front?
A. There are. There are on-bill financing or loan programs that are available to residential customers, to help them participate in the HPwES Program. And, those loan programs would, my understanding, would certainly apply to both the existing HPwES Program, which provides up to \(\$ 4,000\) of rebates or incentive payments, as well as the originally proposed, but no longer contemplated, expanded version for natural gas customers.

MS. GOLDWASSER: Thank you. I have no further questions.

CHAIRMAN IGNATIUS: Attorney Dean? MR. DEAN: No questions. CHAIRMAN IGNATIUS: Mr. Clouthier?
MR. CLOUTHIER: No questions. CHAIRMAN IGNATIUS: Mr. Nute? MR. NUTE: No questions.
\{DE 12-262\} \{12-21-12\}
[WITNESS: Eckberg]
153

CHAIRMAN IGNATIUS: Attorney Linder?
MR. LINDER: I have no questions. Thank
you.
CHAIRMAN IGNATIUS: Ms. Chambers?
MS. CHAMBERS: No questions. CHAIRMAN IGNATIUS: Ms. Ohler?
MS. OHLER: No questions. CHAIRMAN IGNATIUS: Attorney Brown? MS. BROWN: Thank you. I just have a
few.
BY MS. BROWN:
Q. Mr. Eckberg, do you remember in discovery on the HPwES and the "deep dive" program, a discussion about how many customers might be interested in the "deep dive" measures?
A. I don't specifically remember that data request. I don't remember whether that was an OCA request or a Staff request, but --
Q. Well, if I were to say that "ten customers were anticipated being interested in the "deep dive" program", do you recall that?
A. No, I don't have a specific memory of it. But even -I think that I would suggest that, even if ten customers were included in it, my understanding of the \{DE 12-262\} \{12-21-12\}
[WITNESS: Eckberg]
[WITNESS: Eckberg]
way the proposal for this program was made originally, that that would probably be a worthwhile effort. Because I don't believe that there's any incremental cost, no additional administrative cost to offering this "deep dive" approach. So, I would think that, even if there were ten customers who were interested, that would certainly provide, as I suggested earlier, be some useful information to say that there is a market, there is interest for this out there.
Q. In your testimony, you talk about "cost-effective measures". What is the scope of the measures that you anticipate and are recommending the expanded rebate apply to?
A. I'm not sure what specifically you're referring to in my testimony. But, I generally --
Q. Well, I can tell you --
A. Go ahead.
Q. On Page 4, you make a statement "It is possible that approved quality" -- I'm sorry. "It is possible that the approved, qualified energy efficiency contractor could identify cost-effective measures." And, I'm just wondering about, with the measures that you're talking about, are they existing measures, additional measures, from what Mr. Cunningham had listed?
\{DE 12-262\} \{12-21-12\}
A. Oh, I think -- I think, generally, that the
cost-effective measures I was referring to are the same measures that are currently included in the Home Performance with ENERGY STAR Program. There's --
Q. Thank you.
A. That additional opportunities may be able to be identified for doing more insulation, for example, or more air sealing, or for replacing a front door, or windows, which may have been marginally cost-effective or would not be covered under the existing program, but which an expanded incentive opportunity might cover such things. So, they're not necessarily different measures, but I think all those measures are currently eligible measures within the existing HPwES Program.
Q. Thank you for that clarification. Next question. Are you aware that the HPwES incentive cap in Massachusetts is about \(\$ 2,000\) ?
A. I think I've heard that, yes.
Q. Are you aware that the HPwES incentive cap in Vermont is about 2,500?
A. I wasn't aware of that. But I'm not sure that we're comparing programs which offer the exact same types of services overall either. So...
Q. Your testimony does not reference any study supporting
\{DE 12-262\} \{12-21-12\}
[WITNESS: Eckberg]
a specific incentive higher than 4,000 is necessary to
attract customers, correct? attract customers, correct?
A. No. I don't believe I referenced any specific studies, no.

MS. BROWN: Thank you. That's the end of -- let me just check. Staff has no other cross.

CHAIRMAN IGNATIUS: Thank you.
CMSR. HARRINGTON: No questions.
CHAIRMAN IGNATIUS: Commissioner Scott.
CMSR. SCOTT: Yes. Good afternoon.
WITNESS ECKBERG: Good afternoon.

\section*{BY CMSR. SCOTT:}
Q. I just want to confirm, with the exception of the HPwES "deep dive" issue, do you support the rest of the Settlement Agreement?
A. I'm not sure I should say either "yes" or "no" to that. I tried to identify some specific aspects of the Settlement that we were supportive of. Clearly, based upon my testimony, I offered supportive comments and supportive testimony about a program that's no longer under consideration in the Settlement Agreement. I'm not comfortable saying "yes" or "no", I think, to that question.
Q. Then, I withdraw my next question, which was "do you
\{DE 12-262\} \{12-21-12\}

\section*{BY THE WITNESS:}
(Laughter.)
A. Well, I think one of those is more open-ended than the other. One is a more general question, and one is a specific question. And, you know, I think that I would say that I do -- well, if you're going to withdraw that second question, I won't answer it.
Q. Well, I withdraw my withdrawal.
A. Or the hypothetical withdrawal.
Q. Do you oppose anything in the Settlement Agreement, other than, again, we've already discussed the "deep dive" issue?
A. Other than the "deep dive", that's what I was going to connect with on your question, yes. We're not pleased that it was withdrawn, as a matter of overall compromise among those parties that signed the Settlement. We thought it had value and wished that it would have gone forward.

CMSR. SCOTT: Thank you.

\section*{BY CHAIRMAN IGNATIUS:}
Q. I'll ask it in a slightly different way. Are you asking us to reject the Settlement Agreement?
A. That sounds like a legal question. No.
\{DE 12-262\} \{12-21-12\}
clearly, we're talking about a greater incentive. But we're not talking about a greater incentive for the same thing. We're talking about a greater incentive to do more. So, there's a reason for that greater incentive level.

MS. CHAMBERLIN: Thank you. That's all
I have.
CHAIRMAN IGNATIUS: Then, you're
excused. Thank you, Mr. Eckberg.
Is there anything -- any opposition to striking the identification and making all of the exhibits permanent exhibits in the record?
(No verbal response)
CHAIRMAN IGNATIUS: Seeing none, we will do so. Is there anything to address before closings?
(No verbal response)
CHAIRMAN IGNATIUS: It appears not. So,
why don't we first take closings from those who did not support the Settlement Agreement. And, then, I don't know if individual Settling Parties have their own comments or whether there's a spokesperson on behalf of the Settlement
Agreement. To the extent that there's an open issue on the C\&I RFP, it may be that people have different views. So, even as I'm talking, I realize it's probably not
\{DE 12-262\} \{12-21-12\}
[WITNESS: Eckberg]
158
Q. Well, I know your --
A. I think it would be excellent if there was a way to approve the "deep dive" component within the context of approving the rest of the Settlement Agreement.

CHAIRMAN IGNATIUS: All right. That's
fair. I have no other questions. Any redirect?
MS. CHAMBERLIN: I have just one redirect.

\section*{REDIRECT EXAMINATION}

BY MS. CHAMBERLIN:
Q. Concerning the level of rebates, is the mark of a mature program a lower rebate level than in a new program?
A. Well, I think, from a -- probably from a general energy efficiency program design perspective, I think that, and from a market transformation perspective, that, generally, a new program might need higher incentives levels to encourage adoption of new technologies or new behaviors. And, as the market transforms and a new technology becomes more adopted, that rebate levels would decrease for that technology. Though, I'm not sure that I would want to connect that, that decreasing rebate or decreasing incentive concept, with what we've been talking about here in the "deep dive", because,
\{DE 12-262\} \{12-21-12\}
likely that there's a single spokesperson, since it's only a partial settlement. So, forget that.

Let's first have Ms. Ohler, closing statement?

MS. OHLER: Thank you. I don't know that I really have much more to add, other than to reiterate that we strongly support the C\&I RFP Program. I guess we leave to the Commission's judgment on the solution to the HPwES "deep dive". And, I'm glad you didn't ask me that question. But, no. And, again, from DES's perspective, the inclusion of the RGGI funds in this program in a way mandate that the program get to all of the carbon reductions possible in a fuel neutral manner, and are supportive of the program to the extent that it does that.

CHAIRMAN IGNATIUS: Attorney Chamberlin. MS. CHAMBERLIN: Thank you. The OCA's concern with the Settlement Agreement is that it doesn't go far enough. It's not that the terms within the Agreement are particularly unfavorable, it's just that it doesn't include as much as it could. And, we believe that the reservations expressed by Staff are unfounded. To the extent that there is demand for the program, the -expanding the program will give us the information we \{DE 12-262\} \{12-21-12\}
need. If it turns out that nobody takes the program,
there's no loss or risk or change that we experience from that. We simply have gathered more information, and then
we can continue to transform the programs as we go forward.

The OCA's concern is that, where we have programs on the table, we don't want to take them off. We want to keep moving forward. There's plenty of room for advancement. New Hampshire has not begun to max out its energy efficiency potential. And, the most important aspect is that the expanded programs must be cost-effective. It's not that these will be less beneficial for the overall ratepayer. These will create efficiencies. These will meet the screening tools.

So, because of that, and because, in adding additional measures, you have almost no administrative costs. Perhaps a little more training of the auditors, but very, very low additional costs. So, there's very low risk.

Concerning the C\&I RFP, I believe ten years of data is sufficient. That to transform the market and to give the market confidence that the program will continue, changing it from a pilot to a program is continuing evolution that is ready to take place now. \{DE 12-262\} \{12-21-12\}

MR. FOSSUM: Oh, no. I understood you. Oh, I just wanted to identify that the Community Loan Fund was a signatory to the Agreement, but is not here.

\section*{CHAIRMAN IGNATIUS: Yes.}

MR. FOSSUM: On behalf of PSNH at least,
we would request that the Commission approve the Settlement Agreement that's been submitted today for your consideration. Obviously, in the negotiation process, there's necessarily some give-and-take. And, you've heard about at least one particular proposal that is not included in the Settlement Agreement specifically. There's certainly provisions in the Settlement Agreement for continuing discussions about these, the so-called "deeper dive" projects, and including them in the future. So, certainly, those projects have not been foreclosed.

To address -- I wanted to address one other thing very quickly, in response to Commissioner Harrington's earlier question about "approving the agreement other than exactly as filed, and whether that voids the Agreement?" I believe that we would have to, the utilities, or at least PSNH, I don't want to rush to speak for the other utilities, we'd certainly have to look at whatever it is the Commission orders, and evaluate, based upon that, whether there are provisions of the
\{DE 12-262\} \{12-21-12\}

Thank you.
CHAIRMAN IGNATIUS: Thank you. And, Ms.
Chambers, you were not listed as a signatory to the Agreement. OCA was not -- I mean, excuse me, OEP was not listed as a signatory. Do you have a closing statement?

MS. CHAMBERS: OEP's absence as a signatory is not an objection, as much as just an abstention. Given our imminent change in leadership, with Inauguration Day two weeks away, we just felt that the timing wasn't appropriate. But we don't physically object to anything.

CHAIRMAN IGNATIUS: Okay. Thank you.
Then, let's turn to Settling Parties. There are two parties who are not present here, who were not signatories, but they're not here; Conservation Law Foundation and TRC.

So, why don't we just go in the order people are here. Mr. Fossum.

MR. FOSSUM: Well, just one quick clarification. It was the New Hampshire Community Loan Fund that was the other party, not the Conservation Law Foundation.

CHAIRMAN IGNATIUS: I thought both were intervenors? My mistake, if I got that wrong.
\{DE 12-262\} \{12-21-12\}

Settlement Agreement that could be -- that would be appropriate to waive or change. But that would, of course, be subject to the Commission's order.

I also wish to highlight that program continuity is important. And, as such, we would hope to get an order permitting these programs to go into effect on January 1st. And, I know that that's only, what, ten days away, so that's a tight time frame. And, so, to the extent that that may not be possible, for whatever reason, we would request the ability to continue offering the programs as they exist pending the Commission's issuance of an order.

Finally, as to the issue in dispute, on the C\&I RFP, I believe, through the rebuttal testimony that you received as an exhibit and through the testimony that you've heard today, there is ample evidence indicating that this is a cost-effective and beneficial program that should be continued as a full CORE program going forward. And, so, we would ask that the Commission, as part of approving the Settlement Agreement, approve that as a full program. Thank you.

CHAIRMAN IGNATIUS: Thank you. Attorney Knowlton.

MS. KNOWLTON: Thank you. On behalf of \{DE 12-262\} \{12-21-12\}

Liberty Utilities, we're here today seeking your approval for the next two years of energy efficiency programs. A lot of thoughtful consideration has gone into putting these programs together, including a review and incorporation of results from the VEIC study, among others.

I would like to say that we really appreciate everyone's participation in this docket. It was a fast docket. And, I think everyone worked hard during that period of time to reach the point where we are today. And, I know that this company very much appreciates that.

The programs that are included in the proposal are really not just words on a page. These are very important programs to our customers that very much affect their lives. It affects their bills. It affects the environment. And, we believe that these programs, as proposed, are good public policy.

And, while we really didn't spend any time today on this point I want to raise next, I don't want to lose sight of it. Which is, I really feel that we're at a pivotal point in the history of these programs that are being offered. This is the first time that the gas and the electric programs have been offered together.
\[
\{D E 12-262\}\{12-21-12\}
\]
with all of the parties in our quarterly meetings, to talk about other opportunities where we can achieve more savings in the future, whether it's through the "deep dive" programs or other ideas that parties bring to the table.

So, with that, l'd like to thank you. CHAIRMAN IGNATIUS: Thank you. Attorney
Dean.
MR. DEAN: Thank you. The New Hampshire
Electric Cooperative was a joint proponent of the filing that initiated this docket and is signatory to the Settlement Agreement, which implements the -- or, purports to implement those programs as modified by the Settlement Agreement.

So, we would urge the Commission to approve the Settlement Agreement. And, because we were a party, initial proponent, and one item, the PSNH C\&I RFP, is outside the scope of the Settlement Agreement, I do want to reinforce the fact that, as a joint proponent, we support PSNH's position in this docket.

CHAIRMAN IGNATIUS: Thank you
Mr. Cloutier? Oh, I'm sorry.
MS. GOLDWASSER: You skipped me. CHAIRMAN IGNATIUS: I skipped you over.
\{DE 12-262\} \{12-21-12\}

And, I think a lot of work went into combining them. And, I think it really is a new chapter, so to speak, in these programs.

And, the programs have been merged not only in word, but really in deed. There are, you know, as I mentioned, differences between the gas and electric programs that have historically existed, and those are going to be eliminated if you approve the Settlement Agreement. Customers will seamlessly receive services, whether they reside, you know, in one town, or their business serves across the state. The program proposal details the efforts that the utilities are going to make going forward to seamlessly provide the services. And, I think that's a really important benefit that is before you today.

I believe that the record that has been developed today supports that the programs are in the public interest. And, we'd ask that you approve the Settlement Agreement in its entirety. I concur with Attorney Fossum's position that, if you do something different in the order, we will assess that and make a determination at that point, in terms of what our position is. But we do very much hope to move forward in the new year with these programs. And, we look forward to meeting \{DE 12-262\} \{12-21-12\}

\section*{Ms. Goldwasser.}

MS. GOLDWASSER: I don't mind going last, if that's your preference. All right. Unitil and Northern echo and adopt the statements of the other utilities, including the support for the Settlement Agreement and support for PSNH's proposal regarding the C\&I RFP. And, I don't need to restate the statement by Attorney Fossum and Attorney Knowlton regarding the Settlement Agreement and any potential order that may result.

The Companies would also like to thank and commend the Staff for their work in helping and facilitating the Partial Settlement Agreement. And, also thank the Office of Consumer Advocate and the other parties to this docket for their hard work on these issues. This has been a very truncated process this year. And, the parties have really cooperated in substantial ways to make sure that we are able to bring the programs to the Commission today, in the hope that programs can get started at the beginning of 2013. And, that's not insignificant, because there are some important changes that you've heard about today. So, I think it's important to recognize that the people in this room, in particular, have worked very, very hard to help the utilities bring
\{DE 12-262\} \{12-21-12\}
these issues to you, and they should be applauded for that.

We respectfully request that the Commission approve the Settlement Agreement. We believe it comports with the Commission rules regarding approval of contested cases by settlement, because the Settlement Agreement results in a just -- the Settlement Agreement result is just and reasonable and it serves the public interest.

In particular, it provides the State of
New Hampshire with a suite of diverse and award-winning energy efficiency programs that meet the goals of both RSA 374-F and RSA 125-O, and that's an important change that you've heard about today.

The utilities and the parties have worked hard to figure out the best way of accomplishing the task of incorporating up to \(\$ 6\) million of new funds into these programs. And, they have done it cooperatively and have worked hard at it. And, that's reflected in the Settlement Agreement.

For all of the reasons that l've said, and the reasons that the other parties have stated, the utilities have stated, we request that the Settlement be approved. And, Unitil is, of course, committed to
\[
\{D E 12-262\}\{12-21-12\}
\]

\section*{Mr. Nute.}

MR. NUTE: Yes. The Jordan Institute
has signed on to this Agreement. But also would like to echo the sentiment from the OCA that it could have gone further. And, hopefully, emphasis on, you know, going forward, especially in the Settlement Agreement, Article II, Section B, that, with the quarterly meetings, we will meet together to discuss, you know, "deep dive" measures, rebate changes, or everything all as related to the residential and the C\&I programs.

We also feel that during these meetings, perhaps we could also discuss EESE Board's recommendations as they reference in the VEIC reports.

There's been many RGGI-funded C\&I energy audits in the past, and there are many owners out there who would like to take this and implement these energy efficiency measures. So, we feel that the programs, the C\&I programs, the fuel neutral, and also the PSNH RFP Programs are very important for these owners.

And, I think, lastly, Jordan feels that there's a real need for measurements of the accomplishments of these programs. I mean, after ten years of these programs, you know, whether it's modeled savings or deemed savings, we really think that it needs \{DE 12-262\} \{12-21-12\}
continuing to work with the other parties in this docket to improve these programs and to discuss some of the proposals that we're hoping to bring to you later on this year. Thank you.

CHAIRMAN IGNATIUS: Thank you. Now,
Mr. Clouthier.
MR. CLOUTHIER: Thank you. I would just like to, first off, just say thank you for the ability --
(Court reporter interruption.)
MR. CLOUTHIER: Is that better?
MR. PATNAUDE: Yes.
MR. CLOUTHIER: I'd just, first of all,
like to say thank you for the ability to participate in this process. The Community Action Association supports the Settlement. And, we're really looking forward to participating in the quarterly meetings, especially in regards to the consideration of adjusting the rebate level for the Home Energy Assistance Program, based on the difficult situation that Community Action Agencies have been in this year with the funding cuts from the Department of Energy. So, I just want to say thanks, and we really look forward to participating in the meetings. Thank you.

CHAIRMAN IGNATIUS: Thank you.
\{DE 12-262\} \{12-21-12\}
to be tested. So, we think measurement is very important going forward. And, thank you very much.

CHAIRMAN IGNATIUS: Thank you. Attorney
Linder.
MR. LINDER: Thank you. The Way Home is a signatory to the Settlement Agreement, and does fully support the Settlement Agreement. We believe that the record shows that it's just and reasonable and in the public interest. And, it also does address the issues raised by the Commission in the Order of Notice dated October 15th, 2012. We think that the issues are addressed in the Settlement Agreement. We do recommend that the Commission approve the Settlement Agreement, and that either the Commission, I know the end of the year is very close, and it's going to be very difficult, I think, for any decisional body to digest all this information and come out with an order. And, so, in the past, I think the Commission has, if the Commission has not been able to issue an order before the end of the year, the Commission has authorized the utilities to continue to offer the programs until there's -- until a final order has been issued.

And, there's, as I indicated at the prehearing conference, uncertainty and delay can result in \{DE 12-262\} \{12-21-12\}
ramping -- unintentionally ramping down of programs, and then having to try to restart and ramp-up again in the next program year. And, so, if there were a way that the Commission could authorize the utilities to continue to provide the programs, in the event that an order is not issued by the end of year on the Settlement Agreement, I think that would help alleviate concern about ramping down and then having to ramp-up again and lose momentum. With respect to the Public Service proposal on making the C\&I RFP Program permanent, we would support that proposal. We think it does meet the criteria that's set forth in the restructuring statute, at RSA 374-F:3, X, which is entitled "Energy Efficiency". And, that the restructuring should be designed to reduce market barriers to investment in energy efficiency. And, more particularly, that the utility-sponsored energy efficiency programs should target cost-effective opportunities that may otherwise be lost due to market barriers. And, it seems to me that the record shows that that is the situation in this case, that this is a cost-effective program that's attempting to address opportunities that could be lost due to market barriers. And, so, to the extent that the Commission believes that the pilot program is consistent with the language in the statute, that would \{DE 12-262\} \{12-21-12\}
coordinating those meetings.
The Staff is pleased that the quarterly
reporting has been expanded to include annual
kilowatt-hour and MMBtu savings, and as well as the percentage of program expenditures, savings, and participation attributed to SBC and RGGI funds.

Staff is going to also continue working with the Performance Incentive Working Group. We have more meetings to hold, and have a report or some kind of a proposal to the Commission by June 30th. So, that will occupy us the first half of the year.

Regarding the planned savings in the proposed CORE Programs, Staff has reviewed the planned kilowatt-hour and MMBtu savings, and believes the levels proposed for 2013 and ' 14 are reasonable and reflect up-to-date planning assumptions.

Going forward, the utilities will provide, in their next CORE filings, a high-level summary of material changes in the body of the filing, to include reconciliation of significant changes to savings and an explanation of those changes. And, Staff thinks that that will aid in its future review of the filings.

Staff believes the programs are cost-effective, with the exception of the Customer \{DE 12-262\} \{12-21-12\}
be another reason in support of allowing the program to become permanent. And, we thank you very much.

CHAIRMAN IGNATIUS: Thank you. Attorney
Brown.
MS. BROWN: Thank you, Commissioners.
Staff respectfully requests the Commission approve the Settlement Agreement presented today. This is the first CORE program cycle that is incorporating the additional funds from RGGI as per House Bill 1490. The Settlement Agreement, from Staff's perspective, provides appropriate methods for tracking budgets and expenditures related to the RGGI funding.

With respect to the quarterly meetings,
they have been very successful in the past. However, over this past year, the HPwES litigation kind of dragged on enough to impact the quarterly meetings' productivity. In the coming year, Staff expects more robust discussions in these quarterly meetings.

Staff hears the concerns from the parties that the programs presented today could have gone further. But, we think, given the rocket docket style of this instant proceeding, it's better to vet these new ideas in the quarterly meetings. And, we look forward to having those discussions and we look forward to
\{DE 12-262\} \{12-21-12\}

Engagement Pilot, but that cost/benefit ratio, as contained in the filing, was only a 0.70 in 2012, but there was a delay in the rolling out of that program. Thus, the full year savings will not likely be achieved until 2014. But, with that wrinkle, Staff supports the programs.

Staff looks forward to working with
Unitil on the Combined Heat and Power pilot measure, and hopes to have the proposal worked out and filed by April 30th.

With respect to the recommendation that
the Commission approve an additional \(\$ 4,000\) rebate incentive to gas customers under the HPwES Program, we note that the record does not have any justification, other than statements, there is no report yet justifying that additional \(\$ 4,000\) rebate incentive is necessary to increase participation. We also don't have in the record that, if there are changes or additions of the \(\$ 4,000\), there is no plan to increase any of the System Benefit Charge contributions or increases in the LDAC. We think these are issues that need to be addressed and vetted in the quarterly meetings.

I want to revisit that, when Ms. Ohler was discussing the GDS study, the achievable 20 percent
\{DE 12-262\} \{12-21-12\}
she was discussing does necessitate, according to that report, \(\$ 63\) million per year. So, it's a little difficult to increase, in this single program, on the expense side, without looking at the revenue side. So, again, these are good issues that are being raised by the participants in this docket. And, we think the best place to discuss them is to fully vet them in the quarterly meetings.

Another issue to add to the quarterly meetings is "what are the goals behind the separate funding sources?" We've got SBC and we've got RGGI, and I know that some participants believe that the RGGI dollars, as they carry over into the new energy efficiency fund, still carry over the policies that were in the RGGI statute. And, I think that's a good issue to raise and vet in the quarterly meetings as well.

So, in conclusion, thank you again for your time today. And, we respectfully request that you approve the Settlement Agreement. Thank you.

CHAIRMAN IGNATIUS: Thank you.
(Chairman and Commissioners conferring.)
CHAIRMAN IGNATIUS: Thank you. We want
to take up one of the recommendations that, l've forgotten who first said it, but to address the question of "what should happen if an order is not out by January 1st?" \{DE 12-262\} \{12-21-12\}

And, since we're all here, we are comfortable with the idea of a continuation of the existing programs going forward for whatever gap of time there might be between the end of the program year and the issuance of an order. We can confirm that with a secretarial letter. But, just so that everybody knows, we've determined that's the appropriate thing to do, and not have any sort of question of whether things should shut down and then ramp up again when an order is issued.

I want to thank everyone as well. It's obvious that an awful lot of hard work went into this to go through this much detail in a very short period of time, and come today with a really very coherent and clear presentation of the open issues that are remaining among the parties. It makes it a lot easier for us. And, it, I think, helps to really bring a fine point to the issues of disagreement and help to guide where we go next, and help to flesh out issues that may be raised in the quarterly meetings. So, we appreciate it. It's a job well done, I think, on everybody's part. Other than, unless there's anything else than that, we will take all this under advisement. We will endeavor to issue an order as quickly as we can. And, we are adjourned. Thank you.
(Whereupon the hearing ended at 1:37 p.m.)
\{DE 12-262\} \{12-21-12\}
\begin{tabular}{|c|c|c|}
\hline \$ & \[
151 \text { [1] 3/13 }
\] & \[
300 \text { [1] 104/17 }
\] \\
\hline \$1.3 [1] 28/20 & 156 [1] 3/14 & 30th [5] 33/6 35/10 37/19 175/10 176/10 \\
\hline \$1.3 million [1] 28/20 & 157 [1] 3/15 & 31 [1] 3/5 \\
\hline \$11.2 [1] 121/16 & 158 [1] 3/15 & 31st [1] 33/4 \\
\hline \$11.2 million [1] 121/16 & 159 [1] 22/22 & 320 [1] 104/17 \\
\hline \$12 [1] 121/7 & 15th [1] 172/11 & 323 [1] 4/12 \\
\hline \$12 million [1] 121/7 & 160 [2] 3/18 3/18 & 328,000 [1] 28/20 \\
\hline \$150,000 [1] 86/20 & 162 [1] 3/19 & 34 [1] 87/12 \\
\hline \$16,000 [1] 79/4 & 163 [1] 3/19 & 35 percent [2] 46/6 100/9 \\
\hline \$2,000 [1] 155/17 & 164 [1] 3/20 & 36 [1] 3/4 \\
\hline \$20,000 [1] 82/14 & 167 [1] 3/20 & 37 [1] 3/5 \\
\hline \$4,000 [18] 61/5 63/20 66/4 66/5 67/3 & 168 [1] 3/21 & 374-F [1] 169/13 \\
\hline 77/15 77/20 79/2 79/3 119/14 127/8 127/11 & 17 [1] 10/15 & 374-F:3 [1] 173/13 \\
\hline 127/12 133/21 152/13 176/12 176/16 & 170 [1] 3/21 & 39 [1] 3/4 \\
\hline 176/18 & 171 [1] 3/22 & 4 \\
\hline \$6 [3] 85/17 120/23 169/17 & 172 [1] 3/22 & \\
\hline \$6 million [2] 85/17 120/23 & 174 [1] 3/23 & 4,000 [2] 127/6 156/1 \\
\hline \$63 [1] 177/2 & 17th [4] 19/11 20/19 22/11 47/17 & 41 [1] 3/5 \\
\hline \$63 million [1] 177/2 & 18 [2] 3/4 131/5 & 42 [2] 137/18 138/1 \\
\hline \$8,000 [6] 61/5 63/21 66/1 82/14 96/6 & 188 [2] 42/9 88/1 & 47 [1] 3/4 \\
\hline 96/10 & 19 [2] 125/2 131/5 & 49 [1] 74/24 \\
\hline \$800,000 [1] 120/24 & 19 percent [1] 132/23 & 4th [1] 11/2 \\
\hline ' & \[
\begin{aligned}
& 1: 37 \text { [1] 178/24 } \\
& \text { 1st [3] } 40 / 17164 / 7 \text { 177/24 }
\end{aligned}
\] & 5 \\
\hline '14 [3] 97/21 108/9 175/15 & 2 & 5 percent [2] 85/4 85/8 \\
\hline - & 2,500 [1] 155/20 & 50 percent [2] 79/3 119/14 \\
\hline -- I'm [1] 122/11 & 2.2 [1] 98/24 & 51 [1] 3/5 \\
\hline 0 & 2.26 [1] 99/4 & 51 percent [1] 74/23 \\
\hline 0.70 [1] 176/2 & 20 [9] 18/5 18/6 29/23 30/5 30/8 67/7 & 54[2] 3/6 4/11 \\
\hline 1 & \(80 / 24\) 107/7 107/8
20 percent [4] 29/9 84/11 137/21 176/24 & 6 \\
\hline 1.8 [1] 98/24 & 200 [1] 91/10 & 60 [4] 33/2 33/2 33/3 33/5 \\
\hline 1.86 [1] 99/5 & 2001 [1] 18/6 & 63 million [2] 137/22 138/4 \\
\hline 10 [6] 4/18 17/13 23/22 130/6 130/8 140/2 & 2002 [2] 49/1 86/7 & 65 [1] 4/13 \\
\hline 10-188 [2] 42/9 88/1 & 2008 [1] 129/14 & 66 [4] 131/11 131/16 132/14 137/17 \\
\hline 100,000 [2] 53/6 86/19 & 2009 [7] 4/17 4/21 87/16 113/9 128/11 & \(69[1] 3 / 6\) \\
\hline 11 [8] \(4 / 3\) 4/4 4/6 4/8 4/8 4/10 101/14
\(140 / 2\) & \[
\begin{aligned}
& 129 / 14129 / 15 \\
& 2010 \text { [3] } 4 / 128
\end{aligned}
\] & 7 \\
\hline 117 [1] 3/7 & 2011 [4] 18/6 41/18 80/17 105/20 & 7-year [1] 70/7 \\
\hline 11th [3] 49/12 85/24 102/4 & 2012 [5] 1/4 46/20 65/18 172/11 176/2 & 8 \\
\hline |12-04-12 [3] 4/9 4/13 4/15 & 97/21 108/9 126/14 168/20 175/15 & 8 million [1] 121/3 \\
\hline 12-14-12 [1] 4/3 & 2013-14 [1] 19/10 & 80 [2] 29/3 30/7 \\
\hline 12-262 [2] 1/6 5/3 & 2013-2014[2] 1/7 5/4 & 80 percent [2] 29/8 84/10 \\
\hline 120 [1] 3/6 & 2014 [7] 1/7 5/4 52/5 60/2 85/16 116/2 & 80/20 [2] 29/23 30/5 \\
\hline 121 [4] 20/22 22/9 22/10 22/18 & 176/5 & 800,000 [1] 121/9 \\
\hline 123 [1] 3/9 & 2015-2016 [1] 39/20 & 83 [1] 3/7 \\
\hline 125 [1] 4/14 & 2015-2106 [1] 23/15 & 85 [1] 111/3 \\
\hline 125-O[6] 40/13 41/24 42/7 144/6 144/16 & 2016 [2] 23/16 39/20 & 85/15 [1] 84/12 \\
\hline 169/13 & 2018[2] 131/5 131/6 & 9 \\
\hline 128 [1] 3/10 & 21 [1] 1/4 & 92 percent [1] 111/4 \\
\hline 129 [1] 4/16 & 21 percent [2] 131/5 132/24 & 95 [1] 3/7 \\
\hline 12:00 [1] 122/4 & 2106 [1] 23/15 & 9:24 [1] 1/4 \\
\hline 12:03 [1] 122/14 & 22 [1] 69/21 & A \\
\hline 12:15 [1] 122/11 & 22 million [1] 28/19 & \\
\hline 12:23 [1] 122/15 & 22.3[7] 69/18 69/20 69/22 70/9 70/9 70/11 & A-to-Z [1] 104/22 \\
\hline 13 [1] 17/18 & 71/1 & a.m [1] 1/4 \\
\hline 130 [1] 4/18 & 22.6[3] 69/16 69/16 69/18 & ability [4] 87/17 164/10 170/8 170/13 \\
\hline 134 [2] 9/20 9/21 & 23,172 [1] 120/5 & able [21] 43/24 44/12 46/14 68/16 78/24 \\
\hline 137 [1] 3/10 & 25 [4] 69/20 69/22 70/11 70/22 & 95/23 96/4 96/20 113/11 114/1 114/18 \\
\hline 139 [1] 3/11 & 25,402 [4] 32/8 46/20 75/3 75/5 & 115/3 127/9 134/2 134/3 144/9 152/2 152/3 \\
\hline 13th [1] 80/17 & 262 [2] 1/6 5/3 & 155/6 168/18 172/18 \\
\hline 14 [4] 3/4 19/2 19/10 89/5 & 27 million [2] 31/1 138/10 & about [80] 19/4 21/9 30/1 31/11 33/16 \\
\hline 141 [1] 3/11 & 27,415,000 [1] 30/21 & 34/15 35/15 39/10 44/17 44/22 45/21 45/23 \\
\hline 142 [1] 3/13 & 28 [1] 87/14 & 46/6 48/6 49/15 53/18 60/5 60/9 61/19 63/3 \\
\hline 1490 [5] 25/14 104/16 118/12 141/20 & 29 [1] 3/7 & 63/10 63/11 64/1 64/2 69/16 79/12 81/18 \\
\hline 174/9 & 29th [1] 93/2 & 82/19 83/5 86/11 87/5 87/12 88/10 88/11 \\
\hline 14th [2] 7/9 9/20 & 3 & 89/8 89/12 89/14 96/23 98/24 99/6 99/20 104/5 104/6 109/2 115/6 115/23 119/2 \\
\hline \[
\begin{aligned}
& 15 \text {-year [1] 70/5 } \\
& 150 \text { gallons [1] } 69 / 16
\end{aligned}
\] & 3.0 [1] 89/24
30 [2] \(3 / 671 / 24\) & \begin{tabular}{l}
120/24 121/7 121/9 133/14 136/19 138/10 \\
138/14 140/1 143/16 144/6 145/5 145/17
\end{tabular} \\
\hline
\end{tabular}
adjustment [1] 106/18
administration [2] 24/12 25/5
about... [21] 146/18 147/17 151/24 153/13 154/10 154/22 154/23 155/17 155/20 156/20 158/24 159/1 159/2 159/3 163/10 163/13 163/18 167/2 168/22 169/14 173/7 above [4] 30/23 30/24 80/1 106/12
absence [1] 162/6
absolutely [2] 116/7 143/17
abstention [1] 162/8
AC [1] 112/18
acceptable [1] 11/12
accepted [3] 76/19 77/4 87/14
accomplish [2] 35/24 35/24
accomplishing [1] 169/16
accomplishments [1] 171/22
accordance [1] 103/16
according [1] 177/1
account [1] 148/8
accuracy [2] 73/17 106/17
accurate [3] 23/6 40/7 47/23
accurately [2] 73/14 95/20
achievable [5] 137/19 138/5 138/6 138/7 176/24
achieve [8] 67/18 67/22 131/1 137/20 138/16 138/19 140/24 167/2
achieved [6] 32/13 66/13 129/2 138/13
140/23 176/4
achieving [1] 66/10
acknowledging [1] 144/24
acquire [1] 74/3
across [1] 166/11
Act [1] 111/22
Action [12] 2/3 4/19 6/3 56/6 123/17
129/13 129/17 129/22 130/19 140/18
170/14 170/19
actions [5] 4/22 127/10 129/16 134/4
134/6
active [3] 33/10 33/12 86/14
activities [2] 14/16 92/20
actual [11] 25/24 26/7 26/12 26/21 26/24 63/19 67/13 71/11 84/23 107/4 108/6 actually [11] 32/13 59/1 70/3 72/21 94/12 100/17 114/5 119/8 144/14 144/18 151/19 add [23] 16/24 17/6 19/19 45/19 58/20
62/17 70/19 75/23 81/19 81/21 81/22 82/1 82/2 93/2 106/6 109/17 110/12 116/12 118/22 119/19 133/11 160/6 177/8
added [10] 28/12 28/13 61/14 83/12 91/1 91/2 94/10 98/5 109/14 121/24
adding [6] 88/3 94/11 94/14 111/21 112/17 161/16
addition [4] 35/21 49/3 116/5 135/23
additional [40] 4/16 18/19 21/14 25/15
36/23 47/20 50/20 58/20 60/19 60/23 61/1 72/14 74/9 78/7 78/9 80/23 81/20 81/21
81/22 81/24 102/16 110/17 110/21 111/8
114/19 124/24 128/8 130/15 133/22 150/6
150/12 150/21 154/4 154/23 155/6 161/16
161/18 174/8 176/12 176/16
additions [3] 35/15 35/18 176/18
address [18] 12/6 12/7 13/7 36/5 57/16
72/5 91/12 92/11 129/17 131/2 144/2 147/2
159/15 163/16 163/16 172/9 173/21 177/23
addressed [10] 44/23 45/1 45/6 45/7
48/16 63/2 95/18 144/7 172/12 176/21
addressing [1] 95/17
adds [1] 31/5
adequate [2] 73/7 74/3
adequately [1] 72/21
adjourn [1] 33/7
adjourned [1] 178/23
adjudicated [1] 42/8
adjudication [1] 41/23
adjusting [3] 33/23 115/24 170/17
administrative [6] 60/23 61/1 81/22 82/1
154/4 161/17
adopt [1] 168/4
adopted [1] 158/20
adopting [1] 16/13
adoption [1] 158/18
advancement [1] 161/9
advantage [5] 94/19 96/5 96/13 136/12
136/22
advise [1] 43/19
advisement [1] 178/22
Advocate [5] 2/11 2/12 6/16 142/20
168/14
aerators [1] 79/15
affect [1] 165/16
affects [2] 165/16 165/16
afford [4] 87/19 133/21 134/3 140/18
after [15] 8/22 8/23 12/14 17/6 18/1 33/2
33/2 33/3 33/6 33/8 103/18 107/4 124/24
133/4 171/22
afternoon [2] 156/10 156/11
again [28] 13/2 17/3 55/12 57/4 61/9 62/19
67/17 68/1 79/1 82/11 82/12 83/19 85/9
90/22 94/7 95/1 121/10 129/15 135/6
138/20 150/24 157/12 160/10 173/2 173/8
177/4 177/16 178/8
against [2] 100/18 139/21
Agencies [1] 170/19
agency [1] 142/7
ago [2] 20/9 74/21
agree [10] 23/14 38/6 40/20 44/13 56/14
57/17 64/10 78/19 138/17 138/18
agreed [17] 10/10 12/6 12/20 24/11 25/5
25/18 34/14 36/15 39/17 40/12 59/5 83/5
83/10 95/24 97/16 144/11 145/2
agreeing [8] 33/14 37/11 37/11 38/3 39/19
144/22 144/23 144/24
agreement [134] 4/3 4/5 7/8 7/15 8/7 9/9
9/11 11/14 11/18 12/15 12/23 13/21 18/9
18/12 18/16 19/2 19/7 19/8 19/16 20/4
21/23 23/10 23/11 24/2 24/5 24/16 24/17 25/1 33/19 34/13 35/3 35/17 36/2 36/5
36/10 36/13 37/13 40/13 40/24 41/4 41/6
43/4 43/8 43/11 43/22 44/2 44/9 44/11
44/17 45/11 46/14 50/13 51/17 52/8 56/8
56/14 56/18 57/15 59/4 59/11 60/3 60/3
60/8 67/14 75/14 75/17 76/17 77/1 77/5
81/12 83/3 85/3 85/14 96/1 96/3 112/10
115/8 115/18 116/17 126/13 126/19 127/3
143/13 143/15 143/17 144/14 145/15
148/14 148/16 148/18 148/22 149/19
149/21 156/15 156/21 157/11 157/23 158/4
159/19 159/22 160/18 160/20 162/4 163/3
163/7 163/11 163/12 163/19 163/20 164/1
164/20 166/9 166/19 167/12 167/14 167/16
167/18 168/6 168/9 168/13 169/4 169/7
169/7 169/20 171/3 171/6 172/6 172/7
172/12 172/13 173/6 174/7 174/10 177/18
agrees [2] 40/17 40/18
Ah [1] 131/21
ahead [3] 24/14 52/11 154/17
aid [1] 175/22
aiming [1] 100/19
air [23] 50/1 53/13 70/5 78/3 79/21 89/11
89/13 90/16 90/17 90/19 91/3 91/10 91/15
91/22 92/18 92/21 93/5 93/6 93/15 93/18
112/21 123/18 155/8
AI [3] 2/15 4/8 6/20
Al-Azad [3] 2/15 4/8 6/20
Alan [2] 2/6 6/7
aligned [1] 37/16
all [95] 5/2 7/21 8/15 9/23 11/13 12/6
13/14 14/15 19/20 21/7 23/1 24/4 24/22

30/15 34/9 34/22 35/4 38/10 38/12 38/13
38/16 38/18 39/1 46/9 48/21 48/23 49/15
49/16 49/17 50/18 53/11 57/19 59/12 62/9
64/4 64/20 69/1 69/2 72/4 75/8 80/12 82/4
82/24 83/14 83/23 86/8 95/14 95/18 97/9
98/2 99/8 99/16 100/3 101/17 101/23 102/4
102/6 102/8 102/19 102/23 106/3 108/8
110/15 111/10 116/15 118/19 119/17 120/6 120/21 122/3 122/8 122/9 125/19 126/19 129/5 132/6 133/22 138/12 138/21 140/6 142/5 149/18 155/13 158/5 159/6 159/11
160/12 167/1 168/3 169/21 170/12 171/9
172/16 178/1 178/21
alleviate [1] 173/7
alley [1] 64/3
allocated [1] 120/23
allocates [1] 98/1
allocating [1] 29/11
allocation [1] 29/7
allow [9] 58/22 60/18 73/23 74/9 78/14
88/4 93/2 97/20 110/17
allowance [1] 36/16
allowances [1] 84/15
allowing [2] 96/12 174/1
allows [4] 44/2 77/14 85/6 100/13
almost [3] 48/23 115/18 161/16
alone [1] 109/11
along [5] 21/22 76/22 103/21 110/14 132/17
already [13] 10/12 42/17 72/16 90/11 95/16 101/21 118/14 122/12 133/19 135/14

\section*{136/5 151/2 157/12}
also [44] 15/17 18/8 18/14 18/18 23/20
25/10 25/14 26/15 30/6 33/16 40/18 48/24
53/8 53/8 76/4 78/11 84/17 88/6 93/14 95/7 96/16 102/1 106/15 107/8 110/16 111/6 112/16 130/22 137/8 139/19 143/22 144/1 145/4 147/1 164/4 168/11 168/13 171/3 171/11 171/12 171/18 172/9 175/7 176/17 alter [2] 40/24 124/16
although [5] 85/17 103/3 116/16 124/14 126/17
always [3] 56/22 68/6 75/12
am [16] 5/20 15/13 16/15 18/13 19/3 37/9
55/9 63/20 64/22 64/24 89/15 92/17 96/12
108/23 126/17 142/19
amend [4] 16/22 59/19 60/4 97/20
amended [3] 7/23 9/11 60/2
amendments [1] 47/21
American [1] 111/21
among [5] 133/16 148/6 157/17 165/5 178/14
amongst [1] 84/5
amount [11] 30/2 30/2 67/2 67/4 70/23
78/16 79/5 84/14 85/15 113/16 152/2
ample [1] 164/16
Amy [1] 1/11
analysis [3] 70/16 79/6 104/22
analyst [3] 15/13 15/14 61/3
analyze [1] 61/3
anecdotally [1] 137/3
annual [7] 35/19 41/13 70/6 70/9 102/8 102/11 175/3
another [9] 9/8 9/14 33/22 46/4 93/18
129/11 133/5 174/1 177/8
answer [8] 55/14 60/15 61/11 69/8 77/6 89/6 111/11 157/8
answered [1] 49/9
answering [1] 55/13
answers [1] 16/11
anticipate [1] 154/12
anticipated [4] 85/2 85/5 85/16 153/20
any [66] 7/5 13/11 16/16 16/18 20/13
22/21 23/10 23/17 24/1 30/19 40/1 47/20 50/19 50/19 52/11 55/2 59/19 64/14 67/1
\begin{tabular}{|c|c|c|}
\hline A & aspect [1] 1 & \begin{tabular}{l}
authorize [1] 173/4 \\
authorized [2] 46/20 172/20
\end{tabular} \\
\hline \multirow[t]{2}{*}{any... [47] 72/15 82/2 101/8 101/8 101/9 101/11 102/12 102/21 103/7 103/11 107/20} & assess [1] 166/21 & available [21] 11/9 12/22 40/16 48/24 57/7 \\
\hline & assessment [5] 89/12 105/11 105/14 & 65/3 66/21 88/13 101/8 102/1 102/7 104/7 \\
\hline 110/16 112/8 113/18 115/9 116/6 117/2 & 105/16 105/24 & 125/10 129/20 129/21 129/22 129/23 146/7 \\
\hline 117/15 121/20 123/17 123/23 124/9 125/9 & assigned [1] 15/17 & 151/11 152/7 15 \\
\hline 130/15 135/7 135/15 141/10 141/15 143/3 & assist [1] 49/23 & average [6] 70/11 70/11 70/13 71/1 71/17 \\
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
143/5 143/13 150/3 150/7 151/4 151/8 \\
152/5 154/3 155/24 156/3 158/6 159/10
\end{tabular}} & Assistance [6] 2/6 6/8 33/24 116/1 116/10 & 72/2 \\
\hline & 170/18 & averages [1] 69/24 \\
\hline \(152 / 5154 / 3155 / 24156 / 3158 / 6159 / 10\)
\(165 / 19168 / 9172 / 16\) 176/14 176/19 178/7 & assisting [1] & award [1] 169/11 \\
\hline \multirow[t]{3}{*}{\begin{tabular}{l}
anybody [2] 78/23 79/6 \\
anyone [3] 64/18 76/23 107/18 \\
anything [15] 50/16 51/2 70/1 71/20 105/4
\end{tabular}} & associated [11] 26/21 70/6 72/11 73/21 & award-winning [1] 169 \\
\hline & 82/15 93/3 102/17 107/24 111/8 123/18 & aware [10] 11/4 88/13 105/4 137/20 138 \\
\hline & 135/7 & 144/21 147/15 155/16 155/19 155/21 \\
\hline \begin{tabular}{l}
anything [15] 50/16 51/2 70/1 71/20 105/4 \\
112/4 120/10 127/17 141/14 157/1 157/11
\end{tabular} & Associates [2] 4/16 128/10 & away [4] 67/10 89/3 162/9 164/8 \\
\hline 159/10 159/15 162/11 178/21 & Association [3] 2/3 6/4 170/14 & awful [1] 178/11 \\
\hline \multirow[t]{2}{*}{anyway [2] 121/14 145/2
anywhere [1] 59/20} & assume [7] 70/21 77/16 84/9 86/8 93/13 & Azad [3] 2/15 4/8 6/20 \\
\hline & 8/20 & B \\
\hline apologize [3] 131/23 132/3 132/10 & assumption [2] 72/1 86/9 & back [23] 8/16 25/4 64/7 68/10 73/23 74/6 \\
\hline appearances [3] 1/15 2/2 5/9 & assumptions [2] 40/3 175/16 & 79/24 80/24 82/8 82/9 87/10 87/24 94/21 \\
\hline appeared [1] 21/17 & at [104] 7/5 7/5 11/10 11/16 12/17 12/1 & 98 \\
\hline appears [3] 37/1 76/24 159/17 & 14/9 15/13 20/21 24/2 25/9 26/4 & 12 130/17 14 \\
\hline applauded [1] 169/1 & 27/13 27/18 28/14 28/18 33/17 34/3 40/21 & background [3] 24/15 24/20 147/21 \\
\hline appliance [6] 78/11 91/4 109/15 110/12 & 41/18 44/24 46/16 49/18 53/11 53/16 54/13 & balances [1] 135/10 \\
\hline 110/15 119/12 & 55/19 56/23 57/22 58/5 58/7 58/9 62 & ball [1] 122/19 \\
\hline appliances [11] 77/23 97/1 109/19 109/20 & 63/19 63/20 65/23 68/12 70/14 71/19 71/20 & bar [1] 90/8 \\
\hline 110/4 110/4 110/6 110/15 111/13 111/13 & 74/19 76/7 78/23 79/1 82/14 87/4 87/5 88/4 & barriers [7] 52/24 53/2 134/11 150/8 \\
\hline 119/9 & 88/8 90/13 91/1 94/10 94/13 95/18 98/23 & 173/15 173/18 173/22 \\
\hline application [2] 29/16 29/19 & 100/9 100/11 101/5 101/16 102/3 107/7 & baseboard [1] 30/8 \\
\hline applied [1] 78/6 & 109/6 109/18 110/3 111/12 112/1 114/7 & based [13] 28/9 43/6 70/20 77/1 87/21 \\
\hline apply [6] 26/11 28/6 29/7 88/6 152/12 & 114/13 114/19 115/21 116/6 116/9 117/24 & 90/14 145/6 148/2 148/4 150/5 156/18 \\
\hline 154/13 & 118/2 118/8 122/10 122/14 122/15 125/2 & 163/24 170/18 \\
\hline applying [3] 26/6 & 131/10 131/11 135/22 136/13 137/23 140/2 & baseline [3] 73/3 73/13 73/13 \\
\hline appreciate [7] 19/24 118/20 119/18 142/6 & 140/18 140/23 144/10 144/15 145/5 148/19 & baselines [1] 73/2 \\
\hline 144/24 165/8 178/19 & 163/5 163/10 163/21 163/23 165/22 166/22 & basement [3] 79/23 82/6 82/11 \\
\hline appreciates [1] 165/12 & 168/20 169/19 172/23 173/12 177/4 178/24 & basic [3] 104/4 104/12 151/7 \\
\hline appreciative [1] 144/1 & attached [2] 7/17 9/10 & basically [10] 22/17 22/23 38/5 40/14 41/2 \\
\hline approach [4] 95/2 140/5 & attachment [46] 4/6 4/15 & 69/24 72/13 74/9 78/15 133/24 \\
\hline appropriate [14] 69/7 75/2 75/2 97/19 & 9/17 9/19 9/24 10/1 18/19 19/8 19/9 19/15 & basing [1] 108/5 \\
\hline 101/22 135/10 139/20 142/2 144/16 150/22 & 19/17 20/13 20/13 23/5 25/19 25/20 25/22 & basis [2] 48/11 86/16 \\
\hline 162/10 164/2 174/10 178/7 & 26/15 26/16 26/17 26/23 27/4 27/6 27/10 & Bates [1] 9/21 \\
\hline appropriately [1] 37/16 & 28/11 28/22 29/19 30/6 30/18 31/11 31/12 & be [210] \\
\hline appropriateness [1] 46/6 & 31/20 31/21 36/2 60/10 61/22 63/9 63/11 & bearing [1] 148/19 \\
\hline approval [4] 60/8 100/5 165/1 & 99/1 107/8 107/9 107/10 107/16 & because [29] 6/21 13/6 32/5 44/1 59/13 \\
\hline approve [14] 42/12 50/10 98/12 158/3 & attachments [25] 4/3 4/4 4/9 4/10 4/13 8/8 & 62/16 67/19 70/17 75/2 78/24 81/19 83/9 \\
\hline 163/6 164/20 166/8 166/18 167/16 169/4 & 8/9 8/11 8/18 8/23 9/3 9/9 9/13 9/14 18/15 & 96/14 116/4 121/13 125/3 139/8 141/19 \\
\hline 172/13 174/6 176/12 177/18 & 20/6 20/12 20/15 21/10 21/17 26/14 29/16 & 145/2 148/19 149/13 149/15 154/3 158/24 \\
\hline approved [20] 32/5 37/24 42/17 42/23 & 31/20 39/11 116/17 & 161/15 161/15 167/16 168/21 169/6 \\
\hline 60/2 62/23 67/23 79/13 79/16 79/21 85/7 & attainable [1] 32/10 & Becky [1] 11/7 \\
\hline 100/12 100/14 101/13 105/21 107/15 & attained [1] 74/10 & become [3] 108/9 127/16 174/2 \\
\hline 115/12 154/19 154/20 169/24 & attempt [1] 118/7 & becomes [2] 136/20 158/20 \\
\hline approving [3] 158/4 163/18 164/20 & attempting [1] 173 & been [86] 8/22 18/14 20/14 23/21 23/23 \\
\hline April [3] 35/10 43/20 176/10 & attention [3] 32/14 38/9 147/13 & 34/21 35/15 37/24 39/4 39/17 40/14 40/16 \\
\hline April 30th [2] 35/10 176/10 & attic [5] 69/20 71/3 79/22 82/6 82/12 & 41/19 41/19 45/2 48/10 48/13 48/13 48/14 \\
\hline are [225] & attorney [29] 5/19 12/11 41/7 47/9 50/15 & 48/16 49/4 49/5 52/19 63/23 64/11 64/16 \\
\hline area [5] 14/13 15/14 15/15 57/14 150/5 & 54/4 121/21 121/21 125/20 125/22 125/24 & 65/6 67/13 67/15 73/14 75/12 81/8 81/9 \\
\hline areas [2] 95/16 146/3 & 126/8 128/2 137/13 151/13 151/16 & 81/11 86/3 87/14 88/20 88/21 92/5 92/7 \\
\hline aren't [1] 64/1 & 151/18 152/19 153/1 153/8 160/16 164/22 & 95/17 95/18 96/2 102/4 103/3 103/8 103/24 \\
\hline argument [1] 114/14 & 166/20 167/7 168/8 168/8 172/3 174/3 & 103/24 104/6 104/8 104/13 109/7 109/9 \\
\hline arose [2] 117/11 117/15 & attract [1] 156/2 & 3/19 114/1 114/3 114/5 116/21 121/9 \\
\hline around [7] 13/1 55/5 90/15 104/9 105/17 & attributable [1] 3 & 123/21 125/6 133/19 135/14 139/13 139/14 \\
\hline 111/10 118/1 & attributed [2] 92/21 175/6 & 143/23 145/16 145/19 147/1 149/8 149/18 \\
\hline Article [1] 171/6 & Atty [7] 7/13 24/7 24/7 54/17 60/16 68/23 & 150/24 155/9 158/24 163/7 163/15 165/2 \\
\hline as [214] & 126/21 & 6/4 166/16 168/16 170/20 171/14 172/18 \\
\hline aside [4] 35/2 40/16 144/10 144/13 & auction [2] 8 & 172/21 174/14 175/3 \\
\hline asides [1] 41/1 & audit [16] 26/18 41/12 41/17 41/17 41/18 & before [30] 14/18 15/6 15/19 15/19 20/3 \\
\hline ask [25] 12/3 19/5 29/22 31/11 52/13 & 41/20 42/2 42/7 46/1 49/6 61/7 61/9 61/22 & 30/17 31/10 41/23 42/8 43/1 46/24 54/13 \\
\hline 55/12 60/9 64/7 64/14 69/6 69/6 76/24 80/5 & 62/6 139/7 139/13 & 80/3 104/6 104/23 106/18 10 \\
\hline 100/20 100/24 101/2 108/10 128/17 130/1 & audited [4] 49/4 103/4 103/24 103/24 & 107/4 107/10 113/20 122/21 123/24 125/10 \\
\hline 148/12 151/24 157/22 160/10 164/19 & auditor [1] 139/10 & 127/10 146/22 149/1 159/15 166/14 172/19 \\
\hline \[
166 / 18
\] & auditors [1] 161/18 & beforehand [1] 122/17 \\
\hline asked [6] 16/10 60/16 63/6 81/17 117/22
\[
124 / 12
\] & \[
\begin{aligned}
& \text { audits [8] 41/13 41/15 41/18 41/21 41/22 } \\
& \text { 117/9 117/11 171/15 }
\end{aligned}
\] & \begin{tabular}{l}
begin [3] 5/9 13/2 95/19 \\
beginning [3] 27/19 73/1 168/20
\end{tabular} \\
\hline asking [9] 13/24 66/6 73/5 84/13 94/17 109/12 115/14 115/17 157/23 & August [1] 85/19 authenticate [1] 7/5 & begins [1] 9/20 begun [1] 161/9 \\
\hline
\end{tabular}
behalf [5] 5/21 6/19 159/21 163/5 164/24 behaviors [1] 158/19
behind [1] 177/9
being [27] 11/19 60/8 63/2 72/20 78/24
83/12 88/23 89/16 98/1 98/2 98/4 101/5
105/21 110/22 114/8 115/7 117/24 118/14
120/4 129/2 141/20 141/23 150/10 150/11
153/20 165/23 177/5
BELAIR [185]
Belair's [5] 10/11 45/15 45/19 45/22 46/10 belief [1] 47/24
believe [35] 10/7 10/11 12/19 43/5 45/10
46/22 46/23 48/16 56/13 56/17 56/18 66/3
75/5 122/22 128/11 130/2 138/5 142/24
143/5 144/3 144/14 144/17 145/2 146/14
154/3 156/3 160/21 161/20 163/20 164/14
165/17 166/16 169/4 172/7 177/11
believes [6] 50/3 101/17 105/12 173/23
175/14 175/23
Bench [1] 139/1
beneficial [2] 161/13 164/17
benefit [21] 28/1 28/3 28/10 29/1 29/3
29/7 29/8 58/6 72/8 92/18 98/19 99/4 99/5 115/13 121/6 144/18 147/5 147/8 166/14 176/1 176/19
benefit/cost [4] 58/6 98/19 99/4 99/5
benefits [10] 26/5 36/23 38/22 81/2 81/5
88/2 108/23 134/15 135/6 138/15
best [4] 9/6 47/23 169/16 177/6
better [6] 56/23 68/16 87/9 139/23 170/10 174/22
between [10] 21/10 21/16 21/22 25/13
28/24 30/1 63/20 94/24 166/6 178/3
beyond [5] 12/4 106/12 127/13 133/21
151/2
bidders [5] 49/11 49/18 86/2 86/3 88/9
big [3] 111/20 140/10 141/2
bill [8] 25/14 96/17 104/16 104/17 104/17
118/11 152/8 174/9
bills [1] 165/16
bit [10] 19/4 20/24 35/12 62/20 66/17 94/9
94/21 114/20 115/2 120/16
black [1] 132/4
blended [1] 70/9
blind [1] 64/3
Board [7] 4/11 54/12 55/8 55/9 55/11
55/15 149/10
Board's [1] 171/12
body [2] 172/16 175/19
booming [1] 68/13
both [34] 5/16 5/22 12/22 16/13 22/18
28/8 32/7 35/20 35/23 36/18 36/19 50/21
67/24 84/14 85/17 95/21 95/22 96/5 96/13
96/14 96/19 96/20 105/18 112/24 121/5
129/19 129/21 133/17 135/11 146/6 147/4 152/12 162/23 169/12
bottom [13] 20/21 21/4 30/19 51/18 51/22
51/22 68/7 131/12 131/16 132/20 132/20
138/2 148/6
bound [1] 9/20
Brandy [2] 2/9 6/10
break [5] 31/24 122/4 122/10 122/10 133/5
breakdown [3] 27/6 27/15 27/24
Brief [1] 122/6
briefly [14] 16/2 19/15 20/17 24/15 25/5
25/20 26/15 27/21 36/12 38/19 40/12 48/5 48/7 69/12
bring [8] 43/24 44/3 46/14 167/4 168/18
168/24 170/3 178/16
brings [1] 99/20
broader [1] 139/13
Brown [16] 2/13 3/5 3/9 3/10 3/11 3/14
3/23 6/19 7/13 24/7 41/7 50/15 121/21

137/14 153/8 174/4
brushes [1] 79/17
Btu [1] 78/20
budget [17] 25/18 26/7 26/7 27/24 28/6
28/6 28/16 28/20 30/20 30/24 32/11 84/4
87/5 98/1 98/8 138/9 148/17
budgeting [1] 27/5
budgets [13] 24/12 25/6 25/10 25/24
29/12 42/11 42/19 52/4 83/24 85/7 102/13
143/23 174/11
build [2] 134/24 134/24
building [5] 79/6 129/18 130/23 135/4
135/6
bulb [2] 66/17 104/24
bulbs [1] 104/12
bunch [1] 49/13
bundle [1] 140/10
burner [1] 105/3
business [16] 48/19 49/21 61/4 67/20 68/9
98/6 99/3 99/4 100/10 106/13 107/6 112/13
112/14 113/23 114/5 166/11
businesses [2] 68/3 68/6
but [116] 8/14 11/9 12/5 12/24 24/21 28/12
32/10 36/5 36/24 45/9 46/16 47/17 49/15
57/22 58/8 59/17 61/18 62/21 63/6 64/7
64/10 65/7 66/12 66/23 72/10 73/15 76/10
76/12 76/24 78/10 81/10 81/17 82/1 87/1
87/18 88/1 88/15 88/16 89/4 89/15 89/19
90/12 90/14 90/22 92/15 93/11 93/20 95/20 96/1 97/21 98/9 98/23 102/11 104/3 104/12 106/2 106/14 107/7 108/17 111/11 113/14 114/5 114/13 116/5 116/13 117/14 119/11 121/11 121/12 124/6 128/15 131/11 132/3 132/7 132/20 133/7 134/7 134/24 136/7 138/11 139/15 140/6 140/23 143/19 144/17 145/1 148/9 148/16 149/6 149/12 150/5 150/15 151/3 152/14 153/18 153/22 154/15 155/10 155/13 155/21 159/1 160/10 161/18 162/10 162/15 163/3 164/2 166/5 166/23 171/3 174/21 176/1 176/2 176/5 177/23 178/5
buy [1] 109/23
buying [1] 111/2
C
Cadmus [1] 80/15
calculate [4] 26/24 38/16 69/12 71/6
calculated [3] 26/6 26/8 71/17
calculating [1] 27/2
calculation [12] 38/1 38/12 39/6 40/15
57/3 57/9 70/19 71/21 108/2 108/6 144/13 144/19
calculations [2] 40/19 144/9
call [1] 112/3
called [3] 96/24 116/21 163/13
calling [2] 89/9 95/19
came [2] 42/7 92/11
can [67] 6/21 12/1 15/10 16/2 16/16 17/3
19/15 29/22 30/18 31/13 31/17 34/10 37/10 38/2 38/9 38/12 39/9 41/4 41/11 45/9 46/24
55/8 56/21 57/4 60/9 62/11 62/14 64/6 65/2
68/5 69/11 69/13 74/3 74/18 75/23 77/10
87/10 87/19 88/8 90/23 90/24 94/17 103/6
104/10 107/18 110/1 111/8 116/6 122/23
123/6 123/11 124/22 127/13 130/15 131/7
133/20 135/22 137/9 140/22 148/8 154/16
161/4 167/2 168/19 172/24 178/5 178/23
can't [5] 97/6 100/9 116/2 133/21 140/18
candidate [1] 70/17
cap [3] 119/14 155/16 155/19
capacity [1] 123/14
caps [3] 17/19 17/21 18/1
capture [1] 82/8
carbon [5] 110/11 110/18 110/19 111/18
160/13
care [1] 121/24
carry [2] 177/12 177/13
carrying [1] 113/3
carryover [1] 84/21
carryunder [1] 84/21
case [7] 46/2 46/23 71/11 71/12 114/17
145/13 173/20
cases [3] 15/17 106/21 169/6
cash [2] 57/7 152/7
casual [2] 90/15 90/21
categories [1] 84/5
cellulose [1] 79/22
central [3] 91/3 93/4 112/18
certain [5] 33/16 62/7 127/9 139/9 149/16
certainly [14] 19/24 141/21 143/21 145/14
145/24 147/14 150/9 150/17 151/6 152/12
154/7 163/12 163/15 163/22
Chairman [9] 1/11 3/7 3/11 3/15 117/3
124/17 148/11 151/23 177/20
challenging [3] 32/10 66/11 67/18
Chamberlin [14] 2/11 3/6 3/10 3/13 3/15
3/18 6/16 54/4 54/17 60/16 68/23 128/2
143/8 160/16
Chambers [7] 2/9 3/19 6/11 53/24 127/24
153/4 162/3
chance [2] 52/13 77/11
change [25] 4/19 17/13 17/17 17/18 18/5
22/9 22/12 22/18 34/11 43/21 44/9 44/10
44/11 86/15 86/16 107/11 116/19 125/7
134/5 138/4 141/22 161/2 162/8 164/2
169/13
change-outs [1] 134/5
changed [7] 22/14 22/15 22/16 60/7 89/4
107/16 124/16
changes [38] 8/5 8/21 16/16 16/18 20/2
20/5 20/11 20/12 20/14 20/18 20/20 20/20
21/14 22/21 23/1 23/3 23/11 23/12 24/1
39/22 39/23 39/24 39/24 40/1 40/2 43/11
47/20 56/21 87/1 116/1 124/9 143/3 168/21
171/9 175/19 175/20 175/21 176/18
changing [2] 66/16 161/23
chapter [2] 4/22 166/2
characterization [1] 60/18
characterize [1] 66/10
charge [18] 26/5 28/1 28/3 28/10 29/1
29/4 29/7 29/8 29/9 38/22 72/8 96/15 96/16
115/13 138/15 144/18 147/5 176/20
Charge/20 percent [1] 29/4
charges [1] 115/10
chart [2] 69/11 132/1
check [4] 117/14 117/18 117/19 156/6
checklist [1] \(90 / 3\)
checklists [1] 90/1
checkpoints [1] 42/18
checks [1] 135/10
cherry [1] 140/7
chosen [1] 59/14
CHP [1] 35/5
chunk [1] 141/2
citing [1] 137/21
clarification [8] 47/8 53/22 56/24 84/3
119/20 126/10 155/15 162/20
clarifications [1] 121/24
clarified [2] 38/17 62/22
clarify [7] 17/23 49/20 63/10 94/17 119/5
120/7 120/10
clarifying [3] 29/23 118/22 120/10
clarity [2] 29/14 61/18
clean [2] 81/15 123/18
clean-up [1] 81/15
clear [13] 8/18 21/9 24/14 24/21 52/11
59/23 60/5 82/23 112/16 120/17 136/10
145/9 178/13
clearly [5] 128/24 142/3 145/1 156/18 159/1

Clerk [3] 1/13 7/12 10/12
Clerk's [1] 133/7
climate [9] 4/18 4/19 123/17 129/13
129/16 129/22 130/18 130/19 140/18
close [2] 148/5 172/15
closely [1] 92/6
closing [3] 3/17 160/3 162/5
closings [2] 159/15 159/18
closure [2] 44/1 46/15
Clouthier [7] 2/3 3/21 6/3 51/8 126/4
152/21 170/6
Cloutier [1] 167/22
Cmsr [5] 3/6 3/7 3/14 117/3 117/4
Co [3] 1/16 22/24 92/6
Co-op [2] 22/24 92/6
code [1] 71/4
coherent [1] 178/13
coincidence [1] 30/9
coincidental [2] 30/7 30/10
colleague [2] 16/4 104/1
colleagues [1] 117/2
collect [3] 37/20 89/1 146/18
column [4] 28/14 30/23 30/24 74/22
columns [1] 28/4
combination [3] 23/4 77/16 121/5
combine [2] 94/23 95/7
combined [8] 34/15 34/23 35/5 43/13 83/6 97/15 110/13 176/8
combining [1] 166/1
come [22] 42/2 49/14 55/22 61/3 64/7
87/10 92/9 97/19 98/1 99/18 100/8 103/7
104/23 109/10 122/12 131/16 132/5 140/17
142/7 142/11 172/17 178/13
comes [3] 62/6 68/10 105/17
comfortable [2] 156/22 178/1
coming [4] 72/9 85/19 100/18 174/17
commend [1] 168/12
comment [3] 77/10 118/22 143/14
comments [6] 41/16 64/17 143/16 148/15 156/19 159/20
commercial [11] 58/10 86/9 99/10 112/24 113/10 114/10 114/17 120/22 121/2 121/8 145/13
commercial/industrial [3] 58/10 114/10 114/17
COMMISSION [63] 1/2 14/19 15/7 15/13 15/18 15/19 32/5 32/8 33/9 35/10 37/19 37/24 38/7 39/5 41/23 42/8 42/12 42/16 42/23 43/19 44/19 46/20 46/22 46/24 49/4
50/10 60/10 62/22 75/5 75/6 75/18 77/3 79/14 79/16 79/20 80/20 103/12 103/18 105/1 120/3 123/24 128/10 131/22 132/7 149/1 163/6 163/23 164/19 167/15 168/19 169/4 169/5 172/10 172/13 172/14 172/18 172/18 172/19 173/4 173/23 174/6 175/10 176/12
Commission's [14] 44/16 44/18 59/7
73/15 75/3 75/21 76/18 80/17 80/24 103/13 103/16 160/8 164/3 164/11
Commissioner [16] 1/11 1/12 8/7 10/3
69/3 73/2 74/18 83/17 85/14 87/20 106/4
117/21 118/21 120/7 156/9 163/17
Commissioners [7] 5/11 5/14 6/5 6/18
69/3 174/5 177/20
commit [1] 35/3
committed [1] 169/24
Community [6] 2/3 6/3 162/20 163/2 170/14 170/19
compact [2] 79/18 79/18
companies [14] 25/17 38/5 41/14 41/14 41/21 42/17 42/20 43/23 75/4 85/18 104/20 106/8 137/4 168/11
company [17] 5/11 5/15 5/17 5/23 14/23

15/1 34/24 41/15 44/3 59/17 66/5 66/6 75/6|
77/21 100/4 106/16 165/11
Company's [1] 145/8
comparative [2] 145/6 147/22
compare [2] 98/20 148/1
compared [2] 91/10 99/8
comparing [2] 99/7 155/22
comparison [2] 21/21 40/4
competitive [1] 44/14
completed [4] 41/19 89/18 105/20 116/3
completeness [1] 47/12
completes [1] 18/7
completion [1] 103/18
complex [1] 66/12
complicated [2] 50/23 107/3
component [5] 88/3 94/10 94/14 145/22
158/3
components [2] 144/2 145/15
comports [1] 169/5
comprehensive [5] 49/24 50/7 88/8 88/17 95/3
comprehensiveness [1] 53/8
compressor [1] 53/13
compressors [1] 50/1
compromise [1] 157/17
concept [5] 78/13 78/14 150/23 150/23
158/23
concern [8] 80/18 80/19 125/3 140/15
145/4 160/18 161/6 173/7
concerned [2] 45/21 103/10
Concerning [5] 57/12 136/1 150/1 158/11 161/20
concerns [7] 33/21 48/15 89/10 91/12
143/20 151/4 174/19
conclude [1] 45/14
conclusion [1] 177/16
Concord [2] 1/45/20
concur [1] 166/19
condensed [1] 27/8
condition [1] 11/15
conditioner [2] 90/19 93/5
conditioners [5] 90/16 91/4 91/11 91/15
93/6
conditioning [7] 89/11 89/13 90/17 92/18 92/22 93/15 93/19
conducted [1] 123/22
conducts [1] 41/12
conference [4] 49/11 49/19 85/24 172/24
conferring [4] 24/8 68/23 117/4 177/20
confidence [1] 161/22
confirm [2] 156/13 178/5
confused [1] 63/3
confusion [1] 10/2
connect [2] 157/15 158/22
Conservation [2] 162/15 162/21
consider [1] 103/12
consideration [16] 44/16 44/18 59/8 75/22
76/19 97/16 103/14 109/17 110/9 115/22
118/17 151/6 156/21 163/8 165/3 170/17
considerations [1] 151/7
considered [3] 101/22 109/5 139/15
considering [1] 113/20
consistency [1] 137/8
consistent [4] 75/3 103/13 136/11 173/24
constructed [2] 81/13 81/13
construction [2] 90/5 90/12
consumer [6] 2/11 2/12 6/16 135/11 142/20 168/14
contained [4] 27/18 55/23 149/21 176/2
contains [1] 19/17
contemplated [1] 152/15
contents [1] 48/7
contested [2] 52/9 169/6
context [5] 35/13 42/6 44/4 45/24 158/3
continuation [2] 37/14 178/2
continue [21] 11/11 21/7 22/8 25/10 25/11|
32/18 36/20 38/6 39/4 40/18 76/20 97/18

\section*{107/15 118/14 130/20 161/4 161/23 164/10}

\section*{172/20 173/4 175/7}
continued [1] 164/18
continuing [5] 27/14 150/8 161/24 163/13 170/1
continuity [1] 164/5
contract [1] 106/20
contractor [1] 154/20
contractors [7] 49/13 53/13 53/13 53/14
53/18 90/1 90/6
contribute [1] 147/3
contributing [2] 145/24 147/6
contributions [1] 176/20
convert [1] 136/2
cooling [6] 50/2 53/10 89/22 91/2 112/12 112/13
cooperated [1] 168/17
Cooperative [3] 1/21 6/1 167/10
cooperatively [1] 169/18
coordinated [2] 6/22 136/10
coordinating [3] 33/11 33/13 175/1
copies [4] 55/2 131/16 132/4 133/2
copy [8] 10/7 10/12 10/13 19/12 126/17
132/12 133/6 133/7
CORE [54] 1/7 5/4 7/16 7/23 9/10 9/13
15/21 19/10 23/14 23/14 25/17 33/8 37/16
38/23 39/1 39/11 39/20 40/23 41/12 42/6
42/10 42/11 42/19 42/21 44/14 49/2 49/7 49/16 52/4 52/5 72/7 88/1 88/11 89/7
102/13 102/18 103/1 105/16 107/17 107/22 128/15 128/17 135/13 136/20 138/10 138/13 141/18 143/24 145/7 146/22 164/18 174/8 175/13 175/18
corner [2] 20/21 30/21
Corp [1] 54/9
correct [81] 7/10 9/21 10/17 11/3 13/3
15/21 18/2 18/3 19/13 19/14 20/10 20/22 22/4 22/19 22/20 23/7 27/20 30/3 31/7 32/19 32/20 33/15 33/24 39/13 40/8 47/18 55/16 55/20 55/24 57/3 57/7 58/19 59/9 60/20 60/21 61/6 61/7 62/13 62/17 62/18 66/9 67/12 68/19 70/2 71/9 71/15 75/16 77/5 77/18 77/19 78/18 86/4 87/22 92/17 92/23 94/5 96/6 96/7 96/10 96/11 97/23 98/17 98/18 117/11 119/8 119/13 128/20 130/13 130/14 132/9 138/16 139/8 139/12 139/16 139/18 142/8 142/10 142/24 143/1 146/8 156/2
corrected [4] 4/10 7/17 45/4 47/17
correcting [1] 23/9
correction [1] 23/18
corrections [8] 4/5 7/5 16/16 16/18 18/7
124/9 143/3 143/5
correctly [2] 131/22 132/5
corrects [1] 104/2
cost [80] 37/21 40/21 42/23 52/19 52/20 52/23 57/17 57/19 57/22 58/1 58/6 58/8 58/9 58/17 58/21 58/23 60/20 61/3 61/4 61/10 61/13 61/14 61/15 62/8 62/11 64/2 68/11 78/24 80/22 81/6 82/1 82/20 98/15 98/16 98/19 98/21 98/21 99/4 99/5 99/8 99/11 99/15 105/5 106/10 108/16 110/3 127/14 127/15 131/4 134/6 134/7 134/7 135/12 135/15 135/17 135/20 135/21 135/23 135/23 137/19 137/20 138/4 138/6 138/7 139/21 140/13 145/5 151/5 154/4 154/4 154/10 154/21 155/2 155/9 161/12 164/17 173/17 173/20 175/24 176/1 cost-effective [43] 52/19 52/20 52/23 57/19 57/22 58/1 58/8 58/9 58/17 58/21 58/23 60/20 61/10 61/13 61/14 61/15 62/8 62/11 82/20 98/15 98/16 99/8 99/11 99/15 108/16 127/14 127/15 131/4 134/6 134/7
cost-effective... [13] 135/15 135/20
135/21 151/5 154/10 154/21 155/2 155/9 161/12 164/17 173/17 173/20 175/24 cost-effectiveness [12] 40/21 57/17 64/2 78/24 80/22 98/21 98/21 105/5 135/12 135/17 139/21 145/5
cost/benefit [1] 176/1
costs [12] 39/5 60/23 61/2 62/17 81/1 81/21 81/22 94/2 109/23 120/4 161/17 161/18
could [72] 8/16 10/22 11/18 14/7 14/21
19/7 20/17 21/2 24/5 24/10 24/15 25/4
25/20 26/14 27/21 31/16 32/14 33/21 36/12
39/16 39/23 40/11 42/4 48/6 51/17 51/19 51/20 52/1 55/12 56/2 56/19 61/17 61/18 61/23 68/20 73/12 74/17 77/20 77/22 78/1 78/5 78/6 78/9 78/10 79/9 82/1 94/12 94/13 94/19 94/23 95/1 95/6 95/7 99/18 105/15 106/6 107/8 117/22 128/5 133/1 134/13 134/22 139/14 143/9 154/21 160/21 164/1 171/4 171/12 173/4 173/22 174/20
couldn't [2] 74/10 114/14
counselor [1] 65/4
couple [8] 8/21 33/8 84/7 84/8 95/17 99/24 100/1 139/4
course [7] 85/20 86/1 87/13 122/18 148/7 164/3 169/24
Court [6] 1/23 13/19 60/14 123/2 142/13 170/9
cover [5] 78/8 105/1 128/7 129/12 155/11 covered [6] 119/6 119/8 119/10 119/16
146/16 155/10
cream [1] 141/1
create [3] 134/6 134/13 161/13
created [1] 135/4
creating [2] 29/5 135/1
criteria [3] 48/21 147/9 173/11
cross [19] \(3 / 53 / 63 / 93 / 103 / 103 / 133 / 14\)
11/9 12/19 12/22 50/19 50/24 51/15 125/11 126/11 138/22 151/12 151/21 156/6
cross-examination [15] 3/5 3/6 3/9 3/10 3/10 3/13 3/14 11/9 12/19 12/22 50/19 51/15 125/11 126/11 151/21
crossover [1] 107/20
cumulative [1] 36/17
Cunningham [96] 2/14 3/4 4/8 6/20 6/24 10/6 11/1 12/16 13/18 14/3 15/10 15/12 15/12 15/15 15/20 15/23 16/1 16/4 16/8 16/12 16/15 16/20 17/13 17/23 18/3 18/5 18/8 18/10 18/13 18/17 18/20 31/9 31/16 31/18 31/23 32/4 32/17 32/20 32/23 33/1 33/12 33/15 33/20 34/1 34/4 34/7 34/17 34/21 35/18 37/5 37/9 37/13 38/5 38/14 38/21 39/13 41/11 41/13 42/5 42/14 43/5 43/11 44/21 45/5 45/12 45/17 45/19 61/17 62/19 64/22 65/4 72/6 73/1 73/12 74/5 74/16 79/9 79/11 81/9 81/12 85/13 96/22 97/4 97/7 97/10 97/14 103/2 103/9 104/10 105/7 105/11 116/7 117/6 117/13 117/19 154/24
curious [3] 69/10 88/5 89/13 currently [5] 41/20 89/1 115/9 155/3 155/13
customer [28] 15/2 40/22 42/12 48/17 50/9 53/14 53/15 57/1 78/6 94/18 94/18 96/4 96/15 99/23 101/8 101/9 101/10 101/11 106/9 111/1 111/24 112/7 113/19 127/8 136/17 146/8 150/20 175/24 customer's [2] 62/5 134/15 customers [61] 36/17 36/23 49/12 49/23 50/6 51/23 53/9 53/19 57/5 57/14 58/19 58/22 65/24 66/20 67/22 72/9 76/2 78/19 78/21 86/12 88/13 93/17 96/13 108/15

112/3 113/16 115/4 115/10 118/3 118/6
133/21 134/2 136/22 137/6 137/9 143/20 145/13 145/13 145/21 146/9 146/10 146/11 146/12 146/12 146/21 147/3 147/8 149/2 150/19 152/1 152/5 152/9 152/16 153/14 153/19 153/24 154/6 156/2 165/15 166/9 176/13
customers' [1] 53/16
cuts [1] 170/20
cycle [1] 174/8

\section*{D}
d/b/a [2] 1/17 5/16
Dana [2] 2/5 6/6
data [9] 28/13 35/20 48/18 49/9 85/20
102/12 146/18 153/16 161/21
date [3] 10/23 124/6 175/16
dated [3] 22/11 128/10 172/10
day [2] 149/15 162/9
days [5] 33/2 33/2 33/3 33/6 164/8
DE [2] \(1 / 65 / 3\)
deal [4] 12/17 68/16 88/15 112/6
dealings [1] 137/3
Dean [7] 1/21 3/20 5/24 51/6 126/2 152/19 167/8
decade [1] 151/1
December [12] 1/4 7/9 9/20 10/15 11/2
19/2 20/19 20/19 47/17 65/12 65/17 147/20
December 14 [1] 19/2
December 14th [2] 7/9 9/20
December 17 [1] 10/15
December 17th [2] 20/19 47/17
December 20th [1] 20/19
decide [1] 75/18
decided [2] 35/1 110/20
decision [2] 75/4 107/2
decisional [1] 172/16
decrease [1] 158/21
decreasing [2] 158/22 158/23
deed [1] 166/5
deemed [1] 171/24
deep [43] 33/22 35/11 43/22 57/12 58/12
63/14 76/22 77/1 77/13 79/2 79/13 80/2
80/19 80/21 80/23 81/3 81/5 93/12 94/7
94/22 95/19 115/23 116/3 116/10 126/15
127/2 130/12 133/18 134/14 134/19 145/19
153/13 153/14 153/20 154/5 156/14 157/12
157/14 158/3 158/24 160/9 167/3 171/8
deeper [13] 53/3 53/7 57/20 76/15 95/9
118/5 127/13 128/22 133/23 140/19 140/21
140/24 163/14
defer [2] 77/8 117/16
definitely [1] 141/7
definition [2] 73/19 102/11
degree [1] 148/9
dehumidifier [1] 109/23
dehumidifiers [1] 109/22
delay [2] 172/24 176/3
delivered [2] 50/3 50/4
delve [1] 81/14
demand [15] 111/24 112/7 113/12 113/19
114/3 134/12 134/14 134/24 135/1 135/5
136/24 137/3 137/7 147/18 160/23
demonstrated [1] 134/14
demonstrates [1] 128/22
Deno [1] 1/13
dense [1] 79/21
Department [7] 6/13 11/6 122/20 123/9
123/12 129/23 170/21
depending [1] 84/23
depends [1] 84/2
depicting [1] 4/6
Depot [1] 92/2
Depots [1] 92/2
Dept [1] 2/7
derate [1] 86/21
DES [4] 4/21 122/21 123/19 141/18
DES's [1] 160/11
describe [18] 16/2 19/15 20/17 21/16 24/6
24/10 24/15 25/4 25/20 26/15 27/21 36/12 39/17 40/11 48/7 55/8 97/1 116/17
described [17] 11/20 11/21 23/4 24/21
29/14 39/11 40/13 48/6 54/23 64/11 65/19
96/24 125/16 129/7 130/7 139/6 139/19
describing [2] 22/2 26/14
description [4] 23/6 101/7 102/20 116/15
design [2] 39/24 158/15
designed [2] 49/23 173/14
designs [1] 34/12
desire [1] 134/23
detail [3] 49/17 72/3 178/12
detailed [1] 48/20
details [2] 49/8 166/12
determination [6] 46/23 46/24 103/19
109/16 111/20 166/22
determine [3] 63/24 80/20 81/4
determined [4] 35/8 111/14 118/8 178/6
devalue [1] 86/21
develop [3] 34/11 134/21 137/9
developed [4] 94/9 129/14 129/14 166/17
developing [2] 93/11 108/12
development [3] 4/20 44/14 123/16
deviations [1] \(9 / 1\)
devices [1] 70/7
did [39] 16/5 16/7 18/22 18/24 36/6 42/22 46/8 47/13 60/14 74/1 74/1 82/18 97/9
97/13 101/12 112/11 113/8 113/8 117/23
117/24 118/3 118/11 123/23 123/23 124/1
124/2 125/13 128/13 131/16 131/21 132/5
141/20 141/21 142/21 142/22 146/5 150/3
151/23 159/18
didn't [11] 34/22 44/1 63/18 96/24 106/1
107/11 110/7 115/16 138/11 160/10 165/19
difference [1] 63/20
differences [6] 8/21 21/10 21/16 21/21

\section*{148/7 166/6}
different [29] 5/7 49/14 49/21 50/2 66/16
67/7 67/8 70/8 71/13 73/19 74/17 76/4
84/12 92/16 93/7 95/10 99/21 99/21 102/12
104/20 106/23 115/9 116/19 119/11 127/17
155/12 157/22 159/23 166/21
differently [1] 29/6
difficult [6] 67/18 72/15 104/21 170/19 172/15 177/2
digest [1] 172/16
dioxide [1] 110/19
direct [13] 3/4 3/5 3/9 3/13 10/6 11/8 14/4
32/14 51/17 123/4 124/19 125/10 142/15
directed [1] 13/22
direction [3] 20/5 47/14 89/7
directive [1] 89/14
directives [1] 89/9
Director [1] 2/14
Director/Electric [1] 2/14
disagreement [1] 178/17
discovery [12] 16/5 19/18 26/19 31/14
31/22 46/1 49/8 102/15 123/22 123/23
149/9 153/12
discuss [8] 34/14 36/21 141/6 141/7 170/2
171/8 171/12 177/6
discussed [7] 64/10 116/11 116/14 126/14
135/14 149/14 157/12
discussing [4] 34/2 119/1 176/24 177/1
discussion [14] 13/8 33/17 35/4 44/22
45/8 72/6 81/2 88/2 95/20 115/19 115/23
122/6 145/16 153/13
discussions [8] 16/6 34/18 124/24 125/5
145/9 163/13 174/17 174/24
dispute [1] 164/13
distributing [2] 7/13 54/17
distribution [3] 25/16 101/9 101/11 dive [42] 33/22 35/11 43/22 57/13 58/12 63/14 76/22 77/2 77/13 79/2 79/13 80/2 80/20 80/21 80/23 81/3 81/5 93/12 94/7 94/22 95/19 115/23 116/3 116/10 118/5 127/2 127/13 140/21 145/20 153/13 153/14 153/20 154/5 156/14 157/13 157/14 158/3 158/24 160/9 163/14 167/4 171/8 diverse [1] 169/11
dives [2] 57/20 126/15
Division [3] 2/14 2/14 2/15
do [164] 9/6 12/24 16/18 16/20 21/20
24/19 25/9 26/9 28/5 30/11 31/14 31/19
31/22 32/3 33/14 33/18 34/15 34/20 35/1 42/10 42/12 43/2 47/20 50/19 51/1 52/14 52/22 53/1 53/9 53/10 55/2 56/14 56/18 57/6 57/17 57/20 57/20 57/21 58/22 61/5 61/7 62/14 64/6 65/3 66/15 68/8 69/12 70/1 70/15 70/19 71/5 71/19 71/20 72/19 73/6 73/20 74/11 76/2 76/6 76/7 76/11 81/18 82/5 82/7 82/11 82/12 83/3 86/15 87/11 88/5 88/7 89/1 89/2 89/17 93/1 95/6 97/12 99/24 100/1 100/9 100/15 100/16 100/18 101/1 101/8 102/11 102/12 102/20 104/4 104/22 106/12 106/13 106/22 106/23 107/3 107/4 108/18 108/21 108/22 110/17 110/22 111/5 111/18 112/4 113/8 113/10 113/11 113/11 113/13 113/14 113/17 113/18 114/12 114/21 115/3 115/5 115/5 119/24 120/10 122/17 122/24 123/11 124/9 124/11 126/17 127/2 128/12 132/8 134/3 135/4 135/7 135/19 136/3 136/4 136/24 137/22 140/6 140/11 140/21 141/4 141/11 141/14 143/3 143/13 143/16 145/19 146/14 149/8 149/12 150/1 153/12 153/21 156/14 156/24 157/7 157/11 159/4 159/15 162/5 166/20 166/23 167/18 172/12 178/7
docket [25] 5/3 16/3 16/7 19/19 26/19 42/7 42/8 46/11 47/14 74/24 88/1 89/8 94/8 108/11 124/6 136/21 141/19 165/8 165/9 167/11 167/20 168/15 170/1 174/21 177/6 dockets [1] 15/17
document [25] 4/19 7/19 8/10 8/12 8/16 8/22 20/4 20/6 20/8 20/15 21/22 21/23 54/11 54/23 65/19 125/16 126/21 128/5 129/7 129/11 130/7 131/8 132/7 136/5 136/8
documented [1] 130/18
documents [9] 7/13 7/19 11/6 11/21 27/22 54/18 129/19 130/22 133/16
DOE [1] 90/7
does [37] 8/2 8/3 32/2 33/10 40/22 40/24
41/13 43/8 43/16 48/2 48/18 56/8 56/11
56/13 56/17 56/18 57/16 60/4 62/8 73/22
76/12 82/2 84/4 86/15 98/20 104/6 125/7 140/8 148/3 148/22 155/24 160/15 172/6 172/9 173/11 176/14 177/1
doesn't [10] 59/15 72/2 75/14 80/3 131/17 148/21 149/15 149/16 160/18 160/21 doing [30] 25/10 29/2 40/16 40/18 41/2 53/12 59/10 73/14 76/3 76/4 89/20 92/7 92/8 101/21 102/5 102/23 102/24 102/24 107/21 118/2 118/5 118/8 121/14 128/22 133/17 140/15 140/19 140/19 140/24 155/7 dollars [9] 28/7 31/2 68/3 79/8 84/14 84/17 87/5 142/3 177/11 don't [73] 11/16 12/16 13/15 24/19 24/21 27/13 30/11 38/17 44/10 47/22 52/10 52/13 57/22 59/20 61/17 62/14 64/10 65/9 70/1 70/15 70/19 73/2 73/18 76/11 76/23 80/2 83/8 84/20 85/3 87/24 92/15 96/8 102/21 111/15 114/24 120/9 124/5 131/19 134/16 134/17 134/17 134/18 135/9 136/7 137/2

139/2 141/7 141/17 143/5 144/17 144/20 148/16 148/19 150/7 150/20 151/3 152/6 153/16 153/17 153/22 154/3 156/3 159/18 159/19 160/5 161/7 162/10 162/17 163/21 165/20 168/2 168/7 176/17
done [33] 26/18 41/1 46/3 55/19 58/16
59/24 62/2 79/6 81/8 81/9 81/11 87/16 90/4 100/3 100/8 100/12 102/17 106/24 110/22 115/18 117/9 118/15 128/9 129/4 133/5 135/22 138/21 140/22 141/3 145/13 149/23 169/18 178/19
door [3] 74/9 82/2 155/8
dot [1] 122/4
double [1] 78/16
doubling [1] 17/21
down [13] 20/24 38/15 64/3 84/11 84/19
84/23 87/18 107/13 127/14 134/1 173/1
173/7 178/8
Downs [1] 5/22
drafts [1] 41/15
dragged [1] 174/15
drastically [1] 130/20
draw [1] 38/9
duct [1] 79/21
due [7] 16/23 16/24 17/8 52/24 93/2
173/18 173/22
duly [3] 13/19 123/1 142/12
duplicate [1] 21/6
during [9] 19/18 19/22 36/21 90/15 94/3
97/21 102/15 165/10 171/11
E
each [20] 26/4 29/12 30/24 31/2 33/1 40/17 41/13 41/14 49/10 70/3 70/8 71/7 71/10 80/22 100/4 104/21 104/22 104/22 105/13 147/23
earlier [8] 84/10 112/17 117/22 119/1
120/2 149/14 154/7 163/18
earn [1] 135/18
earned [1] 39/9
ease [1] 8/14
easier [2] 40/7 178/15
easiest [2] 61/21 140/16
easily [1] \(32 / 9\)
echo [2] 168/4 171/4
Eckberg [19] 2/11 3/12 4/13 6/17 64/15
65/11 65/18 68/24 142/8 142/12 142/14
142/17 142/19 148/13 149/19 151/11
151/23 153/12 159/9
Eckberg's [3] 64/20 65/2 66/3
economic [2] 4/20 44/14
economist [2] 66/23 68/1
economy [4] 66/19 68/2 68/9 68/13
edits [1] 143/5
EESE[7] 4/11 54/12 55/8 55/9 55/15
149/10 171/12
effect [3] 67/15 78/12 164/6
effective [45] 52/19 52/20 52/23 57/19
57/22 58/1 58/8 58/9 58/17 58/21 58/23
60/20 61/10 61/13 61/14 61/15 62/8 62/11
82/20 98/15 98/16 99/8 99/11 99/15 108/16
127/14 127/15 131/4 134/6 134/7 135/15
135/20 135/21 137/19 138/7 151/5 154/10
154/21 155/2 155/9 161/12 164/17 173/17 173/20 175/24
effectively [2] 84/5 114/15
effectiveness [12] 40/21 57/17 64/2 78/24
80/22 98/21 98/21 105/5 135/12 135/17
139/21 145/5
efficiencies [2] 110/24 161/14
efficiency [49] 1/7 4/17 5/5 14/12 14/17
15/5 15/16 19/10 25/17 37/17 42/16 55/10
55/16 58/23 68/4 71/20 73/21 77/17 77/23 79/5 87/22 88/5 88/12 91/3 91/8 94/14 114/24 128/8 129/1 129/17 144/10 146/20

147/3 147/4 147/6 147/12 147/17 147/23
150/15 154/20 158/15 161/10 165/2 169/12 171/17 173/13 173/15 173/16 177/12
efficient [8] 68/9 71/22 91/7 91/10 92/4 111/3 111/4 112/5
effort [2] 136/18 154/2
efforts [1] 166/12
either [8] 50/13 101/21 131/20 133/5
140/12 155/23 156/16 172/14
electric [91] 1/7 1/16 1/21 2/14 2/14 2/15 5/4 5/15 6/1 16/23 17/7 17/16 22/24 25/16 26/21 26/22 26/24 27/6 27/7 27/16 27/16 29/17 29/17 30/8 31/24 31/24 32/7 32/7 32/12 36/19 37/20 37/21 39/3 39/5 66/5 72/9 73/9 73/11 73/15 75/10 75/12 76/8 77/21 77/22 78/7 78/9 79/3 79/17 87/21 88/4 88/16 88/19 92/21 93/3 93/15 94/4 94/13 94/24 95/6 95/8 95/22 96/16 107/17 107/22 107/24 108/14 108/15 108/17 108/21 108/23 109/10 110/18 111/6 111/8 112/12 113/14 113/23 115/1 115/14 121/13 131/4 131/5 132/21 132/24 140/12 146/7 146/13 147/6 165/24 166/6 167/10 electrical [12] 72/17 72/20 72/20 72/23 72/23 74/1 74/2 74/10 74/12 74/13 74/14 121/16
electrically [2] 109/2 109/3
electricity [3] 72/12 74/22 120/19
electronic [1] 79/23
elements [1] 46/9
eligibility [3] 116/20 116/23 116/23
eligible [6] 39/6 65/24 94/18 116/21
127/16 155/14
eliminated [1] 166/8
Elizabeth [1] 123/8
else [4] 75/23 117/2 141/10 178/21
elsewhere [1] 150/15
emerge [1] 136/8
emission [1] 141/19
emissions [3] 130/21 130/24 141/23
emphasis [3] 74/7 74/12 171/5
employed [2] 14/9 142/19
employer [2] 123/7 123/8
employment [2] 14/8 14/22
encompassed [1] 79/12
encourage [5] 76/13 87/9 88/14 114/23 158/18
end [13] 11/17 33/3 33/5 43/20 85/1 116/9
132/21 140/23 156/5 172/14 172/19 173/6 178/4
endeavor [1] 178/22
ended [4] 44/24 118/12 157/4 178/24
energy[119] 1/7 1/19 2/9 4/17 4/20 5/4
5/21 6/11 14/12 14/16 15/4 15/16 19/10
25/17 26/8 26/18 27/1 27/11 28/8 28/18 33/23 36/14 36/18 36/23 37/1 37/16 42/15 53/3 53/15 54/8 55/9 55/16 58/15 58/23 61/22 62/16 66/16 66/21 68/4 71/6 72/10 73/21 77/23 78/11 79/5 80/16 81/21 81/22 81/23 82/3 82/8 82/10 82/20 87/22 88/4 89/23 90/4 90/7 90/9 90/11 91/4 94/13 99/14 101/9 106/8 108/1 109/14 109/19 109/20 109/22 109/24 109/24 110/12 110/14 110/15 111/13 111/23 112/3 112/17 114/12 116/1 116/10 119/2 119/8 119/11 123/13 123/18 128/8 128/23 129/1 129/17 134/19 137/4 137/5 144/10 145/17 146/19 147/3 147/4 147/6 147/11 147/17 147/18 147/23 150/14 154/20 155/4 158/14 161/10 165/2 169/12 170/18 170/21 171/14 171/16 173/13 173/15 173/16 177/12
energy-saving [1] 53/15
EnergyNorth [2] 1/17 5/15
Engagement [1] 176/1
engineering [4] 49/13 106/16 106/19

\section*{E}
engineering... [1] 106/20
engineers [2] 106/14 106/19
England [5] 147/12 147/15 147/24 148/2 148/7
enhancement [1] 40/6
enhancements [1] 101/12
enough [6] 34/22 43/15 44/1 108/17
160/19 174/16
ensued [1] 122/7
ensure [2] 32/9 37/15
entirety [2] 8/2 166/19
entitled [1] 173/13
entity [1] 107/20
environment [2] 11/6 165/17
Environmental [7] 2/7 4/20 6/13 122/20
123/9 123/12 129/23
EPA [1] 90/7
equipment [7] 50/2 89/13 89/15 90/2 91/9 92/5 110/14
ERIC [6] 3/3 5/17 13/17 14/2 14/9 112/1
especially [5] 58/9 86/13 102/15 170/16 171/6
Esq [7] 1/15 1/18 1/20 1/21 2/6 2/11 \(2 / 13\) essence [1] 151/2
essential [1] 105/16
essentially [9] 8/10 24/5 27/7 29/16 37/1
40/6 63/13 127/5 140/9
established [6] 39/4 63/23 64/1 73/13
130/21 135/12
establishing [1] 73/16
estimate [3] 84/1 106/9 120/20
estimated [1] 137/20
etcetera [3] 77/24 84/16 124/3
evaluate [3] 44/5 46/9 163/23
evaluated [2] 103/15 103/17
evaluation [11] 47/3 56/9 69/14 80/15
93/8 103/18 105/9 105/24 106/1 106/23

\section*{111/5}
evaluations [1] 92/8
evaluator [1] 103/16
even [8] 64/1 64/15 67/2 90/17 153/22
153/23 154/6 159/24
event [1] 173/5
events [1] 124/22
ever [1] 57/24
every [5] 49/7 86/17 86/23 87/1 104/15
everybody [4] 8/16 21/3 133/6 178/6
everybody's [1] 178/20
everyone [5] 78/19 97/17 149/12 165/9 178/10
everyone's [1] 165/8
everything [5] 56/19 62/14 81/18 143/18 171/9
evidence [1] 164/16
evolution [1] 161/24
exact [3] 102/24 138/11 155/22
exactly [3] 63/3 139/24 163/19
examination [26] 3/4 3/5 3/5 3/6 3/9 3/9
3/10 3/10 3/11 3/13 3/13 3/14 3/15 11/9
12/19 12/22 14/4 50/19 51/15 123/4 125/11
126/11 141/12 142/15 151/21 158/9
example [9] 27/15 28/21 36/21 41/23
69/13 73/8 97/2 109/22 155/7
examples [2] 46/3 99/16
excellent [1] 158/2
except [3] 60/2 99/12 99/13
exception [5] 39/2 39/10 132/11 156/13 175/24
excerpt [4] 4/18 4/21 128/7 129/15
excerpts [2] 128/20 129/12
exchange [2] 34/14 34/18
excluded [1] 89/17
excluding [1] 107/18
excuse [8] 21/8 28/18 63/1 65/14 73/5
73/18 91/17 162/4
excused [3] 122/4 142/7 159/9
exhibit [79] 4/2 7/7 7/14 7/20 7/23 8/2 8/5
8/6 8/11 8/18 8/19 8/23 8/23 9/3 9/7 9/11
9/15 10/5 10/9 10/19 10/21 11/11 16/17
16/19 18/8 18/15 18/18 20/9 21/11 21/11
21/14 21/17 21/18 21/24 22/3 22/10 23/4
23/5 23/10 27/19 27/22 27/23 29/15 32/15
37/6 45/3 54/16 54/19 54/24 65/4 65/5
65/12 65/20 69/10 74/19 83/4 89/4 89/6
92/14 101/14 107/7 107/8 107/11 125/14
125/17 126/20 128/18 129/6 129/8 130/2
130/2 130/6 130/8 131/17 136/7 142/24
143/1 146/5 164/15
Exhibit 10 [1] 130/6
Exhibit 2 [12] 7/23 9/3 9/11 21/11 21/14
21/18 22/3 22/10 89/4 89/6 107/7 107/11
Exhibit 3 [1] 27/19
Exhibit 5 [1] 10/19
Exhibit 6 [1] 65/12
Exhibit 7 [1] 143/1
Exhibit 9 [1] 130/2
exhibits [11] 6/23 7/3 7/4 11/15 11/15
11/22 12/1 23/5 130/18 159/11 159/12
exist [1] 164/11
existed [1] 166/7
existing [8] 38/6 98/6 135/23 152/12
154/23 155/10 155/14 178/2
exists [2] 134/18 136/12
expand [6] 108/9 108/20 109/21 110/16
112/9 113/15
expanded [7] 98/10 112/14 152/15 154/12
155/11 161/11 175/3
expanding [2] 148/18 160/24
expansion [2] 17/1 17/8
expect [1] 37/18
expectation [1] 12/4
expecting [2] 12/13 90/9
expects [1] 174/17
expenditures [7] 26/1 27/2 35/22 108/6
108/7 174/11 175/5
expense [1] 177/3
expenses [10] 22/17 26/8 26/12 26/21
27/1 42/19 42/21 43/3 43/5 102/14
expensive [5] 66/12 66/15 66/17 133/20
140/11
experience [6] 46/17 66/19 94/15 95/6
139/6 161/2
expertise [2] 15/14 15/15
explain [14] 8/9 8/24 9/16 10/3 19/7 31/13
37/10 38/13 38/20 41/11 107/18 123/11
124/18 124/22
explained [2] 31/13 36/1
explanation [5] 21/15 35/14 40/5 103/7
175/21
explore [2] 36/20 97/18
explored [1] 94/7
exploring [2] 92/18 93/23
expressed [3] 89/10 125/3 160/22
extent [7] 60/5 94/1 159/22 160/14 160/23
164/9 173/23
extra [2] 87/16 88/4
extracted [1] 145/7

\section*{F}
F. 1 [1] 39/18

F:3 [1] 173/13
facilitates [1] 53/17
facilitating [2] 33/13 168/13
facilities [4] 40/22 53/16 144/11 145/6
facility [1] 76/7
fact [6] 72/8 104/5 116/13 130/22 147/2
167/19
fact-finding [1] 104/5
factor [3] 46/8 96/18 104/5
factors [1] 145/24
facts [2] 90/14 90/22
fair [10] 59/13 59/21 64/14 68/13 80/9
93/13 93/15 94/8 149/6 158/6
fairly [2] 68/2 86/10
familiar [18] 18/8 18/11 18/14 18/18 19/1
21/3 36/9 54/8 54/10 64/8 64/15 64/20 65/8
86/10 86/12 86/13 126/15 147/11
fan [1] 111/7
far [6] 83/24 96/8 110/23 145/16 146/21
160/19
fast [3] 35/3 43/17 165/9
fast-track [1] 35/3
faster [1] 140/14
faucet [1] 79/15
features [2] 78/5 85/13
feedback [2] 34/9 41/16
feel [8] 32/2 53/17 83/20 125/3 137/6
165/21 171/11 171/17
feeling [1] 125/8
feels [2] 83/20 171/20
felt [5] 44/23 118/13 146/17 146/22 162/9
few[11] 19/5 20/9 54/5 72/18 74/20 95/16
115/6 128/3 128/20 137/15 153/10
fewer [3] 50/5 140/22 140/24
field [1] 28/12
figure [5] 71/11 84/7 85/4 111/6 169/16
figured [1] 8/14
figures [1] 92/22
file [4] 16/7 35/9 85/18 142/21
filed [15] 7/8 8/24 16/8 19/2 19/10 21/22
33/5 33/9 36/10 47/17 50/10 50/11 125/1

\section*{163/19 176/9}
filing [42] 7/16 7/23 8/9 9/10 9/13 9/20
15/15 15/16 16/5 19/9 23/15 28/12 33/3
37/1 39/2 39/20 39/22 40/6 49/7 52/5 59/18
59/19 79/11 80/3 92/24 124/3 124/4 124/6
124/8 128/15 128/17 134/11 143/24 145/7
145/19 145/22 146/4 148/14 151/5 167/10
175/19 176/2
filings [4] 41/12 42/22 175/18 175/22
fill [1] 90/1
filled [1] 90/4
final [11] 4/17 18/5 23/7 23/7 23/8 41/17
41/19 81/15 106/18 108/19 172/21
finally [3] 45/14 79/19 164/13
financing [2] 88/15 152/8
find [11] 44/8 44/21 55/13 68/3 71/8 82/10
82/12 101/22 102/21 122/18 139/24
finding [2] 104/5 113/4
findings [2] 41/22 49/5
finds [1] 106/20
fine [7] 13/4 24/21 24/23 95/12 122/13
124/20 178/16
finished [2] 12/14 134/9
firm [3] 5/19 106/19 106/20
firms [1] 49/13
first [29] 23/13 23/18 27/23 28/16 33/5
35/6 36/6 43/17 52/2 76/22 81/3 82/4 83/23
89/9 101/16 101/17 101/23 103/4 103/5
107/10 144/8 159/18 160/3 165/23 170/8
170/12 174/7 175/11 177/23
firsthand [1] 134/20
fit [1] 116/6
five [2] 79/8 107/13
fixed [1] 42/14
fixtures [3] 79/19 79/19 129/2
flesh [1] 178/18
flip [1] 68/11
flip-side [1] 68/11
fluorescent [2] 79/18 79/19
focus [2] 53/3 113/14
focusing [1] 105/13
follow [5] 23/22 30/18 81/19 81/20 132/17

\section*{F}
follow-up [2] 81/19 81/20
following [5] 13/8 30/6 31/18 84/21 85/1
foot [1] 74/9
footnote[6] 16/21 17/5 17/7 22/9 22/13 22/14
Force [1] 4/19
forecast [2] 147/17 147/19
foreclosed [1] 163/15
forever [1] 116/20
forget [2] 86/1 160/2
forgo [1] 24/24
forgotten [1] 177/22
form [1] 43/19
formally [2] 64/5 65/7
formatting [2] 20/22 21/3
formulate [1] 34/10
forth [2] 30/22 173/12
Forty [1] 137/24
Forty-two [1] 137/24
forum [1] 44/5
forward [38] 8/15 32/4 32/8 34/12 35/1
35/8 37/23 43/13 43/18 43/23 44/3 45/8
50/8 56/20 56/21 59/7 59/16 61/16 99/18
109/10 118/10 142/11 157/19 161/5 161/8
164/19 166/13 166/23 166/24 170/15
170/22 171/6 172/2 174/23 174/24 175/17
176/7 178/3
fossil [7] 32/12 73/1 73/14 73/17 74/24
131/6 132/23
Fossum [13] 1/15 3/4 3/19 5/11 12/11
12/19 24/7 47/9 121/21 125/20 151/14
162/18 168/8
Fossum's [1] 166/20
found [4] 80/17 85/14 110/5 111/24
Foundation [2] 162/16 162/22
four [10] 49/4 54/11 56/2 79/8 87/16 104/1
104/13 115/21 116/5 146/12
four-page [2] 54/11 56/2
fourth [1] 38/15
frame [2] 139/20 164/8
Frantz [2] 2/14 6/20
free [1] 83/21
frequency [1] 32/24
frequently [1] 150/11
friendly [2] 50/24 50/24
front [5] 92/3 105/3 126/18 152/7 155/8 fruit [1] 66/11
fuel [27] 17/1 17/8 32/5 32/6 72/7 74/8
75/10 76/4 77/22 88/3 88/3 88/18 93/18
104/17 108/9 108/12 109/13 112/9 113/20
114/9 114/16 120/14 131/6 132/23 142/1 160/13 171/18
fuel-neutral [1] 17/1
full [10] 11/15 44/14 60/15 88/23 127/10
128/20 129/19 164/18 164/21 176/4
fully [3] 46/9 172/6 177/7
functionally [2] 42/3 45/10
fund [6] 87/19 147/4 147/6 162/21 163/2 177/12
funded [6] 38/23 78/2 118/1 121/6 139/9 171/14
funding [40] 16/22 16/23 25/16 26/11 27/5 27/15 28/3 28/3 29/10 29/12 29/17 38/11 38/17 38/18 38/20 38/21 38/24 38/24 39/24 42/22 76/10 76/11 78/7 92/7 97/24 110/10 112/11 117/24 118/15 121/8 127/12 133/22 138/15 141/21 147/11 147/22 148/6 170/20 174/12 177/10
funds [35] 4/7 25/15 25/19 28/1 29/4
35/23 38/22 40/19 42/24 57/1 57/5 57/9
85/16 96/8 96/19 96/20 98/2 110/17 111/19
111/22 114/13 114/19 115/3 118/11 118/12
120/23 141/20 144/8 144/13 144/18 147/4

160/11 169/17 174/9 175/6
furnace [7] 71/21 71/22 71/24 72/2 77/17 97/2 111/7
furnaces [2] 97/4 97/7
further [23] 34/14 34/18 35/12 40/20 41/4 41/5 46/16 46/23 50/12 50/16 50/17 53/22 72/15 79/16 107/12 127/14 127/22 134/1 137/12 144/15 152/18 171/5 174/21
future [6] 4/21 33/14 105/15 163/14 167/3 175/22

\section*{G}
gallons [1] 69/16
gap [1] \(178 / 3\)
gas [60] 1/7 1/17 5/4 5/16 16/21 36/17
36/19 36/19 36/23 42/15 42/17 42/20 42/24 43/23 57/13 65/24 66/4 77/14 77/14 77/15
78/4 78/10 78/15 78/19 79/2 88/12 93/13
93/14 93/14 94/2 94/10 94/14 94/18 94/24
95/6 95/22 96/15 97/1 97/1 97/3 107/18
107/19 108/5 110/10 110/13 110/14 110/23
113/9 130/20 130/24 141/19 141/23 145/20
146/6 146/11 147/4 152/15 165/24 166/6 176/13
gas-heated [1] 94/2
gateway [2] 72/14 74/13
gathered [1] 161/3
gauge [1] 148/24
gave [1] 105/5
GDS [9] 4/16 128/9 129/21 131/3 131/9
132/12 133/14 137/17 176/24
geared [1] 150/18
general [11] 23/23 23/23 41/8 44/21 77/21
99/10 125/8 130/23 147/21 157/5 158/14 generally [9] 67/5 92/15 93/12 147/13
150/4 150/18 154/15 155/1 158/17
get [68] 13/15 34/9 50/23 52/13 53/9 58/19
62/10 67/22 67/23 68/16 70/14 71/4 71/19
72/2 72/15 72/15 74/9 76/15 77/13 77/20
82/23 84/3 86/24 87/6 87/18 88/4 90/3 93/8
94/12 94/13 95/7 96/9 97/18 100/3 100/6
100/7 100/11 100/12 100/14 100/17 100/23
100/24 101/2 101/3 106/15 107/2 107/11
111/8 112/4 113/8 114/7 115/1 116/2
117/23 120/13 122/12 122/19 122/23 125/9
127/9 130/21 133/20 135/5 140/22 148/15
160/12 164/6 168/19
gets [4] 57/22 58/16 61/14 141/3
getting [12] \(9 / 19\) 11/8 12/3 20/3 50/8
53/12 62/20 74/6 74/13 78/20 87/10 108/19
gifts [1] 122/16
give [12] 10/12 28/21 68/5 69/13 81/13
89/7 103/7 111/11 116/13 160/24 161/22 163/9
give-and-take [1] 163/9
given [5] 46/10 133/19 139/20 162/8
174/21
giving [1] 118/12
glad [1] 160/9
go [56] 7/4 8/8 9/16 10/4 10/22 13/1 23/13
24/24 31/10 35/7 43/18 45/8 52/1 52/10 70/15 70/15 71/2 71/3 71/10 73/23 80/19 80/24 81/18 82/4 82/7 82/8 82/9 85/7 91/19 92/1 92/2 96/8 98/23 101/19 102/2 102/8 104/12 109/4 109/22 113/8 114/22 114/23 117/23 122/5 122/8 133/21 135/19 140/13 146/21 154/17 160/19 161/4 162/17 164/6 178/12 178/17
goal [1] 74/15
goals [4] 37/17 131/1 169/12 177/9
goes [3] 115/22 118/24 121/16
going [93] 8/15 24/4 32/4 34/2 34/19
35/12 51/1 55/4 56/21 62/13 64/3 67/3 70/4
70/18 71/3 71/4 71/6 71/23 72/5 72/7 72/10 72/16 74/8 77/3 80/21 82/4 82/7 82/10

82/11 82/12 82/16 86/3 86/23 86/24 87/24
88/9 88/10 88/11 88/14 88/20 90/6 90/12
90/20 91/5 91/6 92/10 92/10 93/1 93/24
95/9 102/3 105/2 106/10 106/10 109/21
111/1 111/10 113/20 114/15 114/22 115/10 118/7 120/18 121/10 121/11 121/12 122/9 128/5 129/11 134/1 134/10 136/13 136/14 136/21 139/7 140/21 147/14 148/11 148/17 151/11 157/7 157/14 164/19 166/8 166/12 166/13 168/2 171/5 172/2 172/15 175/7 175/17 178/2
Goldwasser [8] 1/20 3/13 3/21 5/19 51/4 125/24 151/18 168/1
gone [6] 117/14 120/14 157/19 165/3 171/4 174/20
good [30] 5/10 5/13 5/18 5/24 6/2 6/5 6/7
6/10 6/12 6/15 6/18 13/15 30/19 67/6 69/5
73/8 83/18 92/10 92/14 99/22 108/8 109/12
114/11 118/10 132/13 156/10 156/11
165/18 177/5 177/14
goods [2] 110/4 111/14
Gordon [2] 128/9 128/9
got [11] 21/6 70/17 76/4 82/17 86/18 87/15
87/16 132/4 162/24 177/10 177/10
gotten [1] 116/3
Granite [2] 1/16 5/15
grant [3] 87/15 87/17 113/9
grantees [1] 118/2
grants [2] 77/22 118/1
Great [1] 65/2
greater [9] 58/6 81/1 81/6 115/10 120/4
159/1 159/2 159/3 159/4
greenhouse [6] 110/10 113/9 130/20
130/24 141/19 141/23
gross [1] 69/24
group [10] 37/7 37/8 37/10 37/12 37/15
37/23 38/8 55/15 80/15 175/8
groups [1] 141/6
grow [1] 149/4
guess [27] 7/2 7/11 11/16 14/6 24/14 25/4
30/19 50/13 50/20 63/18 70/14 75/8 75/13 76/23 83/4 95/20 102/10 104/3 104/10
114/7 117/19 127/4 130/17 137/2 138/11 141/17 160/8
guide [1] 178/17
guidelines [3] 25/12 80/24 101/24
H
had [51] 12/20 21/4 22/15 25/8 31/14
31/19 31/21 43/14 44/6 45/2 45/6 52/12
58/5 64/9 69/14 73/5 74/22 82/24 83/14
85/22 87/15 89/21 90/2 90/5 96/22 104/4
104/5 104/8 104/16 104/17 104/18 104/19
105/18 105/23 106/2 108/16 109/4 114/4
120/1 120/3 125/3 125/6 125/6 127/11
139/13 145/7 148/13 149/10 150/6 154/24 157/18
hadn't [1] 81/11
half [3] 19/23 87/5 175/11
HAMPSHIRE [33] 1/1 1/4 1/7 1/15 1/21
4/18 5/12 6/1 6/3 6/8 14/17 14/24 22/23
46/1 80/16 86/14 92/6 107/14 107/17 110/6
123/9 128/23 130/19 131/1 131/6 148/1
148/3 148/5 148/23 161/9 162/20 167/9
169/11
Hampshire's [1] 129/13
hand [2] 20/21 30/21
handed [1] 136/5
handing [1] 126/21
hanging [1] 66/11
happen [3] 99/23 150/14 177/24
happens [1] 100/23
happy [1] 27/11
hard [8] 19/24 20/1 165/9 168/15 168/24
169/16 169/19 178/11

\section*{H}
harder [2] 67/21 67/22
harm [1] 100/20
Harrington [8] 1/12 3/6 10/3 69/4 74/19
87/21 117/4 120/7
Harrington's [1] 163/18
has [92] 7/15 11/4 11/7 18/14 21/17 32/5
34/14 37/24 39/4 39/17 40/12 40/24 41/5
41/8 41/18 41/19 42/16 43/7 45/16 48/13
48/20 49/3 49/7 50/4 52/19 57/15 58/16
61/15 62/22 62/22 62/23 63/23 65/6 67/13
67/14 71/2 71/22 75/12 77/2 77/14 78/23
79/6 79/16 79/21 80/20 81/9 83/5 86/3
86/11 86/20 88/20 88/21 92/7 93/4 93/6
96/15 99/3 99/5 100/4 103/4 103/7 103/12 103/23 107/4 117/9 123/21 124/15 131/22 132/7 132/12 133/6 133/7 134/7 137/15
138/22 144/11 145/8 147/1 148/23 150/24
156/6 161/9 165/3 166/16 168/16 171/3
172/18 172/18 172/20 172/21 175/3 175/13
hasn't [6] 64/11 64/16 81/8 89/4 93/20 149/8
have [265]
haven't [6] 63/6 114/16 117/13 117/14 127/7 146/20
having [11] 12/15 61/3 64/17 83/3 84/20 113/4 141/2 146/5 173/2 173/8 174/24 HB [1] 141/20
he [7] 31/13 45/5 46/2 46/5 60/14 103/6 149/20
he's [4] 63/3 64/14 65/11 80/6
heading [1] 105/17
heads [1] 79/15
health [1] 80/1
hear [5] 29/24 97/1 97/6 134/20 151/23
heard [11] 19/4 48/5 73/3 86/11 114/16
117/14 155/18 163/9 164/16 168/22 169/14
hearing [6] 5/3 72/7 122/15 149/17 149/17 178/24
hears [1] 174/19
heat [15] 30/7 34/15 34/23 35/5 43/13
65/24 78/15 78/16 83/6 91/21 91/22 96/15 97/15 112/21 176/8
heated [4] 69/17 94/2 109/2 109/4
heating [28] 50/2 53/10 76/6 79/24 89/22
89/22 94/2 110/14 110/21 111/1 111/23
112/5 112/12 112/15 112/16 112/22 113/16 114/23 115/4 118/5 118/9 119/2 119/6 119/15 120/24 121/9 145/20 146/11
heating/cooling [1] 50/2
held [3] 33/1 98/2 98/4
help [9] 50/9 112/4 134/13 152/5 152/10
168/24 173/7 178/17 178/17
helpful [3] 112/8 133/6 148/15
helping [2] 94/1 168/12
helps [2] 100/2 178/16
her [4] 11/8 11/9 124/18 124/18
here [40] 5/14 5/20 5/20 15/13 25/13 29/6 38/18 40/17 44/10 44/16 51/1 61/17 62/19 73/22 74/17 77/13 84/5 88/6 103/22 113/11 116/20 126/17 132/2 136/15 144/11 144/22 145/10 145/19 145/23 146/13 147/1 150/14 152/4 158/24 162/14 162/15 162/18 163/3 165/1 178/1
herewith [6] 11/22 54/24 65/20 125/17 129/8 130/8
high [6] 91/3 100/19 101/2 109/5 110/5 175/18
high-level [1] 175/18
higher [10] 16/22 100/21 100/24 107/5
114/24 129/3 129/3 134/7 156/1 158/17
highlight [1] 164/4
highlighted [1] 23/1
highlights [3] 4/11 39/21 136/6
I
highly [1] 92/4
him [2] 64/14 117/16
his [3] 45/22 148/15 150/17
historically [1] 166/7
history [1] 165/22
hit [2] 108/18 127/10
hitting [1] 108/19
hold [1] 175/9
holistic [2] 95/1 140/5
home [42] 2/6 6/9 26/17 26/22 27/9 27/10
33/23 36/12 36/13 36/17 36/24 58/15 61/4
61/7 61/12 61/16 61/22 62/2 62/14 66/14 66/18 67/1 69/14 69/17 70/5 70/13 71/2
71/2 78/5 80/16 90/4 92/1 92/2 93/4 107/24 115/24 116/10 119/1 145/17 155/3 170/18 172/5
homeowner [3] 62/8 62/10 95/4
homeowner's [1] 62/5
homeowners [1] 66/20
homes [13] 28/18 69/15 89/23 90/8 90/10
90/12 91/7 93/14 95/10 109/2 109/4 134/23
140/4
Honor [1] 80/5
hope [5] 23/8 117/7 164/5 166/23 168/19
hopefully [2] 117/6 171/5
hopes [1] 176/9
hoping [4] 91/13 93/1 111/5 170/3
hot [4] 79/14 79/24 112/23 118/10
hour [13] 16/24 26/2 26/13 28/16 28/19
35/20 86/19 92/17 92/20 93/5 94/3 175/4 175/14
hours [2] 28/8 53/6
house [14] 25/14 67/7 70/16 70/16 70/21
70/23 77/18 81/18 81/24 90/17 104/16 118/11 140/21 174/9
houses [3] 82/5 94/2 140/22
housing [1] 130/23
how [44] 24/21 25/23 26/20 26/23 28/6
28/23 29/5 29/11 42/3 42/3 45/15 69/12
72/21 72/22 72/23 73/8 73/9 73/10 73/10
73/11 73/24 73/24 74/1 79/7 81/24 82/2
84/4 84/6 86/6 87/10 89/6 90/10 98/20
100/18 102/22 104/6 105/15 120/15 120/17
124/22 138/14 141/21 143/1 153/13
however [5] 34/24 36/20 46/8 125/7
174/14
HPwES [27] 17/21 37/22 39/2 39/6 39/10
46/19 46/21 47/1 62/23 66/1 103/14 105/18
105/21 127/7 130/12 152/1 152/6 152/10
152/12 153/12 155/14 155/16 155/19
156/13 160/9 174/15 176/13
Hs [1] 9/14
Hudson [1] 46/4
huge [1] 111/24
huh [4] 43/5 56/7 97/14 119/4
HVAC [5] 53/13 89/24 90/5 112/14 113/15
hypothetical [1] 157/10

I'd [21] 5/2 16/20 16/22 16/24 17/6 17/13
17/16 17/18 19/5 19/19 27/11 31/11 45/19 54/15 79/9 124/17 128/17 130/1 143/16 167/6 170/12
I'Il [12] 10/12 13/22 36/5 56/23 69/5 83/19 86/8 89/3 94/21 122/19 126/19 157/22 I'm [73] 5/14 5/19 8/17 14/9 14/12 14/15 15/2 15/4 21/9 25/7 31/18 38/15 45/7 54/10 56/4 57/4 59/10 62/20 63/2 63/12 65/4 66/23 70/14 71/7 72/5 73/22 77/13 81/16 84/7 95/12 95/18 97/6 99/13 101/16 102/10 105/7 111/10 113/6 114/7 114/9 115/18 116/22 117/13 119/22 120/21 122/11 123/13 124/18 125/5 126/23 127/7 128/5 128/9 129/11 131/8 132/3 137/23 140/2
144/16 147/14 148/11 149/23 151/8 154/14

154/19 154/21 155/21 156/16 156/21
158/21 159/24 160/9 167/22
I've [6] 101/17 101/18 133/11 155/18 169/21 177/22
i.e [1] 47/2
idea [4] 35/6 63/22 73/8 178/2
ideas [3] 34/10 167/4 174/23
identification [18] 7/3 10/7 10/10 11/20
11/23 45/3 54/16 55/1 65/10 65/21 122/22
125/18 129/6 129/9 130/6 130/9 142/23 159/11
identified [8] 13/6 16/17 45/6 62/12 64/11 139/11 147/1 155/7
identify [16] 10/10 19/6 21/2 25/23 53/2 61/9 81/3 93/4 95/17 118/4 122/17 123/6 128/6 154/21 156/17 163/2
identifying [1] 20/1
if [158] 6/20 11/12 11/19 12/1 12/16 16/10 16/16 21/20 23/12 23/22 24/20 25/12 27/4 27/12 28/14 28/18 29/7 29/9 32/14 33/21
35/7 40/3 42/2 42/4 43/18 44/18 45/9 50/20
51/17 52/1 52/11 52/11 54/11 57/6 61/17
61/18 62/6 62/6 63/3 64/14 64/14 64/16
67/3 68/7 68/20 69/13 69/17 69/19 70/3
70/4 70/4 71/2 71/21 73/5 73/12 74/19
74/22 75/1 76/17 76/23 77/4 77/6 78/4 79/9
80/14 80/19 81/2 81/4 82/4 82/6 82/8 84/3
84/11 84/15 85/10 85/23 87/24 88/2 88/5
88/22 89/14 90/17 91/19 92/1 93/6 93/17
94/17 94/17 94/18 94/21 95/6 95/7 95/22
96/3 96/4 96/8 96/19 97/17 97/19 97/24
98/1 98/12 100/5 100/6 100/8 100/24 101/1 101/2 101/13 102/8 104/5 106/14 106/19
109/21 109/22 111/6 111/7 114/22 114/22
115/11 115/17 115/20 119/20 119/22
122/12 122/23 124/12 131/10 133/2 134/17
134/18 135/19 136/11 136/14 136/17
136/19 139/13 139/20 140/4 140/17 144/15
148/1 152/6 153/19 153/23 154/6 157/7
158/2 159/20 161/1 162/24 166/8 166/20
168/3 172/18 173/3 176/18 177/24
Ignatius [11] 1/11 3/7 3/11 3/15 106/4
117/3 117/21 118/21 124/17 148/11 151/24
ii [2] 144/5 171/7
illustrate [1] 26/20
illustration [3] 29/10 29/15 42/5
illustrative [1] 46/2
immediate [1] 106/24
immediately [2] 13/8 68/17
imminent [1] 162/8
impact [10] 42/10 42/12 69/14 88/22 88/24
105/17 105/19 115/6 115/9 174/16
implement [6] 38/23 39/1 57/24 60/24
167/13 171/16
implementation [5] 14/16 49/18 105/22 116/8 138/19
implemented [1] 58/7
implementing [5] 15/4 44/13 75/4 133/24
135/7
implements [1] 167/12
implying [1] 125/7
important [13] 32/3 32/4 50/7 151/6
161/10 164/5 165/15 166/14 168/21 168/22
169/13 171/19 172/1
impossible [1] 93/20
improve [3] 67/2 68/6 170/2
improvements [2] 56/9 121/1
improving [1] 77/17
in [524]
Inauguration [1] 162/9
Inc [2] 1/17 1/19
incent [1] 111/4
incenting [1] 109/21
incentive [51] 27/3 31/4 31/4 37/14 37/15
37/22 37/23 38/2 38/7 38/11 38/16 39/7
insulated [1] 90/18
insulating [1] 82/17
incentive... [39] 39/9 53/17 57/2 61/5 61/5 61/10 62/10 63/19 63/21 63/21 78/8 89/1 94/19 100/11 104/18 107/15 107/19 108/2 110/1 110/7 112/18 112/19 119/15 119/16 127/8 135/19 152/13 155/11 155/16 155/19 156/1 158/23 159/1 159/2 159/3 159/5 175/8 176/13 176/16
incentives [18] 37/6 37/21 57/1 57/10 58/19 58/21 96/9 106/3 111/15 111/16 112/11 112/20 112/20 112/22 113/15 113/16 118/9 158/17
inception [1] 48/22
include [14] 25/24 28/7 28/22 36/16 39/23 40/19 79/14 98/10 112/15 135/12 144/12 160/21 175/3 175/19
included [17] 4/5 20/2 57/2 57/14 92/24
95/24 143/14 143/23 144/9 144/19 145/18
145/23 147/18 153/24 155/3 163/11 165/13 includes [2] 31/4 38/12
including [8] 4/3 4/9 4/21 12/5 31/3
163/14 165/4 168/5
inclusion [2] 125/8 160/11
income [12] 51/23 52/4 56/15 58/5 104/19
116/15 116/18 116/21 116/22 143/20
143/21 143/22
income-eligible [1] 116/21
income-qualified [2] 116/18 116/22
incorporate [2] \(35 / 19\) 56/9
incorporated [3] 25/15 42/21 92/22
incorporating [4] 20/11 20/12 169/17 174/8
incorporation [1] 165/5
increase [5] 115/17 138/14 176/17 176/19
177/3
increases [1] 176/20
incremental [11] 78/5 80/23 81/1 81/1
81/4 81/6 110/3 120/3 120/4 147/8 154/3
incur [1] 67/10
indicated [6] 20/20 43/14 124/13 128/24
135/22 172/23
indicating [2] 132/3 164/17
individual [4] 12/23 81/5 140/21 159/20
individually [1] \(12 / 7\)
industrial [9] 58/10 86/10 99/10 113/10
114/10 114/17 120/22 121/2 121/8
inefficient [1] 91/6
inexpensive [1] 67/19
inflated [1] 106/21
influx [1] 114/19
information [29] 31/14 34/14 34/18 43/15
44/1 44/3 44/5 44/7 45/23 46/5 47/1 48/23
74/4 83/11 97/18 102/16 125/9 145/7
147/22 148/3 148/4 148/20 150/6 150/12
150/21 154/8 160/24 161/3 172/16
informative [2] 45/5 45/20
informs [1] 48/19
initial [3] 41/15 145/18 167/17
initially [3] 19/5 60/11 151/3
initiated [1] 167/11
Initiative [2] 110/10 113/9
input [1] 20/1
inquire [3] 59/13 59/21 89/8
inserting [1] 18/1
insignificant [1] 168/21
inspired [1] 136/18
install [3] 68/15 90/2 106/11
installation [4] 68/12 89/15 90/10 90/18
installed [2] 26/22 68/18
installers [2] 89/22 89/23
instance [2] 33/4 147/15
instant [1] 174/22
instead [2] 82/13 111/2
Institute [3] 2/4 6/6 171/2
nsulation [17] 69/19 69/21 70/18 70/23
71/23 78/3 79/16 79/22 79/22 79/23 82/6
82/6 82/11 82/12 92/19 93/24 155/7
intended [4] 49/22 90/20 110/10 127/3
intending [1] 142/4
intent [8] 28/1 58/8 62/13 71/3 85/9 87/18 88/7 115/1
intention [1] 13/5
interest [9] 48/18 109/8 135/21 146/19
148/24 154/9 166/18 169/9 172/9
interested [9] 19/22 31/23 34/24 48/21
147/16 149/2 153/14 153/20 154/6
interesting [3] 46/2 146/17 146/23
Interim [1] 38/2
interject [2] 61/17 62/19
internally [2] 67/23 100/14
interpretation [1] 127/4
Interrogatories [6] 3/6 3/7 3/7 3/11 3/14 3/15
interruption [1] 170/9
intervenor [1] 123/19
intervenors [1] 162/24
into [29] 7/2 7/19 8/11 16/16 20/3 20/6
20/13 45/13 62/13 71/2 72/3 74/13 81/14
84/17 86/24 88/15 92/22 96/19 109/17
110/9 118/17 120/14 140/21 164/6 165/3
166/1 169/18 177/12 178/11
introduce [2] 6/23 81/2
introduced [3] 64/6 64/16 65/7
introducing [1] 122/24
invest [3] 66/21 127/12 148/23
investment [3] 54/9 68/3 173/15
involved [4] 37/7 38/20 96/23 141/18
involvement [2] 16/3 123/21
Iqbal [8] 2/15 4/8 6/20 10/6 11/2 16/5 16/8 16/14
lqbal's [1] 43/9
is [410]
isn't [2] 89/18 149/19
ISO [3] 147/15 148/2 149/23
ISO-New [1] 147/15
issuance [2] 164/11 178/4
issue [46] 6/21 11/19 12/6 12/14 12/14
12/18 12/23 13/2 21/3 33/22 41/5 41/24
42/7 43/24 44/15 44/20 45/13 45/20 46/15
52/9 64/9 64/11 67/13 75/21 76/22 77/2
81/14 89/3 98/14 104/15 104/22 124/14
144/7 144/8 144/20 145/1 149/23 150/9
156/14 157/13 159/22 164/13 172/19 177/8
177/14 178/22
issued [6] 41/18 41/19 120/3 172/22 173/6
178/9
issues [52] 5/7 12/7 12/8 15/21 23/21
23/22 33/16 33/21 34/3 34/22 35/4 35/7
35/11 40/10 42/2 43/9 44/18 44/22 44/24
45/6 45/7 46/13 48/14 49/5 92/11 103/6
104/4 104/14 104/18 104/19 104/20 104/24
112/6 112/7 115/20 116/8 116/11 117/11
117/15 144/3 144/7 149/1 149/16 168/16
169/1 172/9 172/11 176/21 177/5 178/14
178/16 178/18
it [283]
it's [106] 10/15 22/11 27/12 28/19 29/3 29/19 34/21 35/7 40/6 48/13 49/11 49/22 50/3 52/20 53/8 58/3 59/13 59/15 59/15 59/21 64/4 64/10 64/13 66/14 66/17 69/18 70/10 70/17 71/7 71/16 71/18 74/16 74/16 75/1 75/2 75/2 75/14 75/18 76/19 77/3 79/3 80/15 81/9 81/10 81/10 86/2 90/3 91/6 91/22 92/3 92/24 93/12 93/13 93/20 94/9 96/1 98/18 98/24 101/7 102/2 102/7 103/3 103/8 103/21 103/24 104/21 106/24 111/7 112/16 115/11 116/21 117/18 119/8 121/15

127/5 127/16 127/17 128/16 131/10 131/11
131/22 132/2 135/13 135/20 136/14 136/14 142/6 144/22 148/18 150/18 150/19 151/7 159/24 160/1 160/19 160/20 161/12 167/3 168/22 171/23 172/8 172/15 174/22 177/2 178/10 178/19
item [3] 116/8 116/14 167/17
items [5] 19/6 115/21 116/8 126/14 144/5 its [12] 8/2 40/21 57/15 58/20 83/6 143/22 144/10 145/6 151/2 161/9 166/19 175/22 itself [6] 20/4 23/10 25/1 41/6 74/15 90/19
J
James [6] 2/14 3/4 4/8 13/18 14/3 15/12
January [7] 4/17 49/12 85/24 97/22 102/4
164/7 177/24
January 1st [2] 164/7 177/24
Jeez [1] 136/13
Jim [2] 6/20 36/21
job [4] 76/5 82/14 82/15 178/19
joining [1] 146/1
joint [5] 16/8 18/7 43/14 167/10 167/19
Jordan [4] 2/4 6/6 171/2 171/20
Jr [6] 2/14 3/4 4/8 13/18 14/3 15/12
judgment [1] 160/8
June [7] 37/19 40/17 73/15 80/16 86/7
105/20 175/10
June 1st [1] 40/17
June 30th [1] 175/10
just [154] 8/4 8/10 8/17 9/18 10/12 11/10
11/20 13/6 17/23 18/1 19/5 19/12 20/9 21/2
21/5 21/8 22/1 22/14 23/3 23/4 24/4 24/14
24/15 24/18 24/24 27/9 27/10 28/21 29/14
29/23 30/9 30/17 30/18 30/23 31/6 31/11 31/12 35/14 38/19 40/11 41/24 42/5 43/2 43/6 45/13 45/19 48/5 48/6 49/1 49/20
50/22 51/14 52/2 52/17 53/9 59/13 59/22 60/4 62/19 63/10 68/20 69/7 69/10 69/13
70/22 71/16 72/17 73/1 73/3 73/15 76/12
76/22 80/10 81/10 81/15 81/16 82/5 82/7
83/23 84/1 84/2 89/21 90/15 93/12 94/15
101/1 101/5 102/20 103/7 103/22 103/23
104/4 104/14 104/20 105/5 108/17 109/10
112/16 112/16 113/7 113/22 115/8 116/18
117/22 117/23 118/16 119/5 119/7 119/19
120/13 121/3 122/17 124/18 124/24 126/9
127/13 127/17 128/19 129/2 132/12 132/23
134/10 135/4 136/17 137/3 137/15 139/3
140/7 140/15 141/17 147/19 149/13 149/15
151/19 153/9 154/21 156/6 156/13 158/7 160/20 162/7 162/9 162/17 162/19 163/2
165/14 169/7 169/8 170/7 170/8 170/12
170/21 172/8 178/5
justification [2] 67/23 176/14
justify [2] 83/11 84/19
justifying [1] 176/15
K
Keene [1] 46/4
keep [5] 88/15 88/15 118/7 150/4 161/8 key [3] 134/11 136/8 136/9
kilowatt [14] 26/2 26/13 28/8 28/16 28/19
35/20 53/6 86/19 92/17 92/20 93/5 94/3
175/4 175/14
kilowatt-hour [11] 26/2 26/13 28/16 28/19
35/20 86/19 92/17 93/5 94/3 175/4 175/14
kilowatt-hours [2] 28/8 53/6
kind [20] 35/7 53/3 81/15 90/8 94/7 94/23
104/11 107/5 108/19 111/11 118/6 129/3
136/4 140/5 140/6 140/15 141/1 141/5
174/15 175/9
kinds [2] 96/14 102/20
knew [1] 103/6
know [114] 11/4 11/14 12/16 19/20 28/7 48/14 48/22 48/23 49/2 50/5 53/7 53/15
\begin{tabular}{|c|c|c|}
\hline K & 137/20 147/11 158/11 158/12 159/5 170/17 & Iow [14] 51/23 52/4 56/15 58/5 66/11 104/19 116/15 135/22 135/23 143/20 \\
\hline know... [102] 58/8 59/24 60/7 61/17 65/7 & levels [8] 33/23 40/1 115/24 147/22 152/3 & 143/20 143/22 161/18 161/19 \\
\hline 66/16 66/23 66/24 67/6 72/8 72/21 73/24 & 158/18 158/20 175/14 & low-hanging [1] 66/11 \\
\hline 74/8 76/12 76/15 76/23 80/2 84/18 86/21 & Liberty [6] 1/17 5/16 14/10 14/11 113/22 & Low-Income [1] 56/15 \\
\hline 86/23 87/6 87/18 88/7 88/8 88/10 88/12 & 165/1 & lower [8] 16/23 17/7 30/21 68/12 78/20 \\
\hline 88/17 89/17 89/19 90/8 91/3 91/11 91/13 & life [4] 69/21 70/5 70/7 70/12 & 106/22 129/3 158/12 \\
\hline 91/14 95/23 99/22 100/2 100/19 101/24 & lifetime [16] 22/24 26/2 26/2 26/12 28/13 & lunch [1] 122/10 \\
\hline 102/2 104/16 104/16 106/12 106/17 106/24 & 28/15 28/17 28/19 28/20 67/7 69/11 69/22 & M \\
\hline 107/21 109/12 109/15 109/19 110/3 110/22 & 70/12 70/12 92/16 102/14 & I \\
\hline 111/3 111/12 111/17 111/18 112/2 112/4 & lifetimes [1] 67/8 & made [23] 8/22 8/22 11/15 20/14 20/18 \\
\hline 113/6 113/13 114/21 114/22 114/22 117/22 & light [5] 66/17 79/18 79/19 104/12 104/24 & 22/12 35/18 43/12 43/21 53/18 56/21 57/1 \\
\hline 117/23 118/2 118/3 118/4 118/5 118/8 & lightbulbs [1] 79/18 & 57/5 72/13 75/5 103/19 109/16 110/13 \\
\hline 118/13 118/16 120/14 121/5 121/9 121/10 & lighting [8] 49/13 50/1 53/10 53/12 99/12 & 125/10 145/9 147/16 147/20 154/1 \\
\hline 121/13 124/5 127/2 127/6 133/18 134/16 & 99/14 129/2 134/5 & maintaining [1] 109/9 \\
\hline 134/17 136/14 137/5 138/11 147/13 148/19 & like [56] 5/2 6/23 9/15 10/5 11/5 13/14 & maintains [1] 56/15 \\
\hline 149/19 150/20 157/6 158/1 159/19 160/5 & 16/20 16/22 16/24 17/6 17/13 17/16 17/18 & major [2] 40/1 40/2 \\
\hline 164/7 165/11 166/5 166/10 171/5 171/8 & 19/5 19/19 19/23 29/9 31/9 31/11 38/19 & make [34] 7/5 12/18 13/7 16/18 40/7 46/22 \\
\hline 171/23 172/14 177/11 & 39/23 45/9 45/14 45/19 46/11 49/1 53/12 & 46/24 47/5 52/13 56/22 59/23 68/8 68/9 \\
\hline knowledge [1] 47/24 & 54/15 62/20 77/2 79/9 85/5 89/20 91/15 & 83/23 89/19 100/21 105/1 106/18 106/18 \\
\hline Knowlton [8] 1/18 3/20 5/14 51/1 125/22 & 101/1 101/15 107/14 110/22 110/23 120/16 & 107/1 115/16 124/9 133/1 133/5 135/21 \\
\hline 151/16 164/23 168/8 & 121/7 124/17 143/16 143/22 147/7 148/18 & 140/13 140/13 143/3 143/6 143/16 154/18 \\
\hline knows [2] 136/14 178/6 & 150/12 150/14 157/24 165/7 167/6 168/11 & 166/12 166/21 168/18 \\
\hline L & 170/8 170/13 171/3 171/16 & makes [5] 13/11 72/1 105/4 108/4 178/15 \\
\hline & & \\
\hline ed [1] 143/2 & & 123/13 \\
\hline labor [1] 68/15 & limit [3] 127/6 127/8 127/11 & mandate [2] 110/20 160/12 \\
\hline landscape [1] 136/11 & limited [4] 104/14 104/15 149/6 149/20 & mandates [1] 148/8 \\
\hline language [2] 144/15 173/24 & Linder [11] 2/6 3/5 3/9 3/22 6/7 51/13 & manner [2] 25/19 160/13 \\
\hline large [14] 48/19 49/21 49/24 98/6 98/8 & 52/14 126/8 126/21 153/1 172/4 & many [17] 43/8 50/5 62/11 70/22 86/6 90/5 \\
\hline 99/3 100/10 100/10 106/13 107/6 112/14 & line [20] 16/20 17/13 17/18 18/5 38/9 & 90/5 104/20 133/16 133/20 134/2 140/17 \\
\hline 112/24 136/15 136/16 & 38/15 51/22 62/21 63/15 66/2 68/7 92/14 & 140/17 149/10 153/14 171/14 171/15 \\
\hline larger [4] 57/13 94/19 145/20 146/19 & 101/15 102/8 125/2 138/2 142/3 148/12 & March [3] 4/21 33/4 93/2 \\
\hline last [22] 17/14 28/4 31/3 51/22 53/18 56/2 & 148/17 152/4 & Marcia [2] 2/13 6/19 \\
\hline 60/15 67/5 72/6 79/7 88/1 89/7 91/12 94/7 & lines [5] 52/2 102/19 103/21 107/13 140/2 & marginal [1] 61/13 \\
\hline 105/11 105/12 108/11 113/4 113/7 131/11 & liquid [1] 110/24 & marginally [1] 155/9 \\
\hline 151/11 168/3 & list [8] 61/23 62/1 97/5 97/8 100/19 127/10 & mark [11] 1/21 5/24 10/10 11/10 11/19 \\
\hline lastly [1] 171/20 & 127/14 134/1 & 65/9 65/11 125/14 129/6 130/5 158/11 \\
\hline later [4] 34/13 77/10 135/2 170/3 & listed [4] 115/21 154/24 162/3 162/5 & marked [19] 7/20 9/15 10/7 11/5 11/7 \\
\hline latest [1] 4/5 & listing [1] 89/6 & 11/22 18/14 27/18 45/3 54/16 54/24 65/20 \\
\hline Laughter [2] 30/1 & listings [1] 92/16 & 122/22 125/17 128/17 129/8 130/2 130/8 \\
\hline law [3] 5/19 162/15 162/21 & lists [2] 109/9 113/3 & 146/4 \\
\hline lawyer [1] 77/8 & litigation [1] 174/15 & market [22] 49/22 50/8 52/24 53/2 87/6 \\
\hline lawyers [1] 77/6 & little [18] 19/4 20/24 35/12 61/1 62/20 & 89/12 107/5 109/18 109/18 114/5 114/8 \\
\hline lays [1] 115/18 & 66/17 66/20 67/21 67/22 67/24 94/9 94/21 & 118/7 134/11 150/18 154/9 158/16 158/19 \\
\hline LCR [1] 1/23 & 97/18 114/20 115/2 120/16 161/17 177/2 & 161/21 161/22 173/14 173/18 173/22 \\
\hline LDAC [6] 42/15 42/17 42/20 42/24 96/15 & lives [2] 70/8 165/16 & marketplace [2] 146/19 151/1 \\
\hline 176/20 & load [4] 89/11 92/19 92/21 94/4 & Mary [1] 5/22 \\
\hline lead [1] 134/22 & Ioan [5] 57/2 152/8 152/11 162/20 163/2 & mass [3] 49/22 107/5 150/18 \\
\hline leadership [1] 162/8 & loans [1] 57/5 & Massachusetts [1] 155/16 \\
\hline leading [1] 24/16 & logic [1] 85/2 & match [2] 79/4 152/2 \\
\hline leak [2] 91/14 93/7 & long [5] 66/21 67/6 133/7 136/21 137/10 & material [5] 39/21 39/23 80/14 80/14 \\
\hline learn [1] 49/14 & long-term [1] 66/21 & 175/19 \\
\hline least [3] 163/5 163/10 163/21 & longer [10] 59/19 100/16 134/5 134/7 & materials [3] 68/12 104/7 149/9 \\
\hline leave [7] 12/17 30/17 56/23 74/21 75/1 & 139/20 139/22 140/9 141/4 152/15 156/20 & matter [2] 36/7 157/16 \\
\hline 140/16 160/8 & look [22] 28/14 28/18 46/16 67/20 70/4 & matters [4] 12/10 50/21 50/21 149/20 \\
\hline leaving [1] 75/18 & 71/20 73/23 94/10 98/23 109/6 111/17 & Matthew [3] 1/15 5/11 14/9 \\
\hline left [3] 45/10 92/2 108/17 & 115/20 117/24 131/10 136/13 140/17 & mature [1] 158/12 \\
\hline legal [3] 2/6 6/8 157/24 & 144/15 163/22 166/24 170/22 174/23 & max [1] 161/9 \\
\hline legislative [1] 148/8 & 174/24 & maximum [12] 66/4 66/5 95/22 96/5 96/9 \\
\hline Legislature [2] 55/20 118/11 & looked [9] 54/13 74/19 78/23 110/2 110/11 & 132/22 137/19 138/5 138/6 138/7 138/19 \\
\hline less [13] 57/21 66/21 71/23 82/16 82/16 & 111/12 114/19 118/1 118/7 & 146/6 \\
\hline 82/19 84/3 84/15 84/16 87/15 99/8 145/11 161/12 & looking [24] 25/7 53/7 63/18 63/20 65/23 68/6 72/4 79/1 84/20 90/13 93/8 101/16 & may [31] 27/4 33/6 52/8 59/14 61/13 68/12 68/12 80/5 92/21 93/10 100/16 102/17 \\
\hline lesser [1] 115/11 & 107/7 109/18 114/13 120/21 121/5 121/11 & 114/11 119/7 119/19 134/22 134/24 136/16 \\
\hline let [10] 12/3 24/18 72/17 76/12 82/2 99/1 & 121/13 121/19 137/23 140/2 170/15 177/4 & 136/18 144/17 149/6 149/13 149/15 151/2 \\
\hline 121/3 124/18 139/24 156/6 & looks [5] 13/14 29/9 101/14 121/7 176/7 & 155/6 155/9 159/23 164/9 168/9 173/18 \\
\hline let's [15] 5/9 44/10 65/11 82/5 82/9 85/1 & lose [3] 62/16 165/21 173/8 & 178/18 \\
\hline 100/4 101/19 105/1 110/20 110/23 122/5 & loss [4] 81/21 81/23 82/3 161/2 & maybe [17] 73/5 73/20 77/9 81/16 87/10 \\
\hline 122/8 160/3 162/13 & lost [6] 38/14 52/24 62/20 133/11 173/18 & 95/19 97/9 97/12 100/21 104/1 114/19 \\
\hline letter [3] 35/9 43/20 178/5 & 173/22 & 116/20 120/11 124/16 129/3 139/22 143/18 \\
\hline letting [1] 132/16 & lot [19] 66/24 71/23 72/6 72/12 82/8 84/2 & me [31] 5/16 5/22 6/17 6/19 12/3 21/8 \\
\hline level [26] 16/22 16/23 17/7 26/4 46/7 47/1 & 88/2 90/16 90/20 92/7 102/16 108/18 110/5 & 24/18 28/19 59/17 63/1 65/14 72/17 73/5 \\
\hline 58/10 58/11 72/3 87/2 87/4 100/7 100/9 & 114/24 140/16 165/3 166/1 178/11 178/15 & 73/18 84/13 91/17 99/1 104/2 104/3 104/8 \\
\hline 100/11 107/5 109/4 127/9 129/3 129/4 & lots [1] 50/2 & 112/4 121/3 126/18 132/16 139/24 146/14 \\
\hline
\end{tabular}

\section*{M}
me... [5] 156/6 160/10 162/4 167/23 173/19
mean [13] 22/11 58/20 59/15 83/14 101/8 104/19 105/8 127/3 133/15 149/15 149/16 162/4 171/22
meaning [2] 48/11 50/1
meanings [1] 5/7
means [5] 59/15 73/13 127/4 127/13
140/22
meant [1] 17/24
meantime [1] 37/20
measure [25] 17/14 17/17 34/24 35/2
43/13 49/24 50/1 60/24 61/13 69/21 70/5
70/12 70/12 83/6 83/12 86/22 91/7 94/20
95/10 97/2 98/5 101/1 119/3 139/21 176/8 measurement [1] 172/1
measurements [1] 171/21
measures [75] 26/22 43/23 50/2 58/12
60/20 61/10 61/12 61/14 61/19 62/1 62/7 62/9 62/12 62/23 63/11 63/15 63/24 64/1
64/2 67/5 67/8 68/18 76/8 78/2 78/3 79/12 79/13 79/13 79/14 79/17 80/1 80/2 80/22 80/23 81/3 81/5 81/6 82/17 82/20 86/22 88/16 88/17 91/2 92/16 96/23 96/24 97/10 108/16 109/14 110/18 127/14 127/15 139/7 139/9 139/14 139/19 140/6 140/11 140/16 140/16 153/15 154/11 154/11 154/21
154/22 154/23 154/23 155/2 155/3 155/13 155/13 155/14 161/16 171/8 171/17
mechanism [4] 37/22 42/23 107/16 135/4 meet [7] 114/2 114/18 147/8 161/14 169/12 171/8 173/11 meeting [10] 33/7 33/7 86/2 86/3 88/9 113/7 113/12 114/3 114/5 166/24 meetings [30] 31/11 32/16 32/19 32/21 33/1 33/11 33/13 33/18 34/3 34/6 34/8 34/19 35/13 36/22 115/19 167/1 170/16 170/22 171/7 171/11 174/13 174/18 174/23 175/1 175/9 176/22 177/7 177/9 177/15 178/19
meetings' [1] 174/16
meets [1] 151/8
megawatt [1] 16/24
megawatt-hour [1] 16/24
members [2] 12/3 12/9
memory [1] 153/22
mentioned [12] 31/13 42/1 42/6 85/23
87/20 88/20 97/4 97/7 97/11 120/1 120/16 166/6
mentions [1] 37/7
merged [5] 4/4 7/18 7/19 18/15 166/4
merges [1] 20/5
metering [1] 107/4
methodology [3] 36/1 38/7 135/13
methods [1] 174/11
metrics [1] 35/23
MGH [1] 17/8
Michael [1] \(1 / 12\)
microphone [2] 51/20 51/20
mid [1] 147/20
middle [1] 101/15
midst [1] 46/12
might [30] 40/2 52/23 61/21 68/8 68/13
68/15 73/19 76/6 76/6 76/7 96/23 97/19
99/23 99/23 100/10 100/15 100/20 115/4
118/10 119/20 119/23 129/4 136/12 139/14
139/19 150/21 153/14 155/11 158/17 178/3
mike [1] 143/9
million [15] 28/19 28/20 31/1 85/17 87/5
120/23 121/3 121/7 121/16 137/22 138/4
138/8 138/10 169/17 177/2
mind [3] 105/23 106/2 168/2
mine [1] 143/2
mini [3] 91/8 91/13 91/18
minimum [2] 53/5 86/20
minor [1] 23/12
minute [3] 59/2 68/21 82/24
minutes [2] 20/9 74/21
Miscellaneous [2] 23/19 39/18
missing [1] 133/2
mission [1] 111/19
misspeak [1] 44/10
mistake [1] 162/24
misunderstood [2] 81/16 125/6
MMBtu [13] 22/24 26/2 26/13 28/13 28/17
28/20 28/22 35/20 69/11 69/22 70/13 175/4

\section*{175/14}

MMBtus [7] 28/9 69/16 69/16 69/18 69/18
69/22 70/22
mode [1] 23/9
model [2] 109/24 109/24
modeled [1] 171/23
modified [5] 26/20 28/22 45/16 124/23
167/13
moment [1] 40/11
momentum [2] 56/15 173/8
money [17] 25/13 66/21 67/2 67/4 72/9
72/21 72/22 78/9 78/10 79/5 98/2 98/4
114/14 140/11 140/12 140/20 152/2
monies [3] 30/2 40/16 144/6
monitor [2] 32/11 32/12
monitoring [1] 56/9
months [2] 19/18 19/23
more [81] 10/22 22/22 28/12 29/24 44/3 53/9 53/10 55/2 55/10 57/21 57/21 58/18 58/22 63/19 66/12 66/12 66/15 66/17 67/17 67/18 68/9 71/22 73/14 73/16 83/11 85/2 85/7 87/7 87/11 87/19 92/9 94/6 94/9 94/12 94/13 94/20 95/1 95/3 95/8 95/16 95/20 97/18 99/7 99/11 102/20 104/4 106/24 107/3 110/2 112/5 113/10 113/13 113/14 115/1 116/13 127/5 127/17 129/1 133/2 133/24 136/16 137/6 137/6 140/11 140/13 140/20 140/24 148/24 155/7 155/8 157/4 157/5 158/20 159/4 160/6 161/3 161/17 167/2 173/15 174/17 175/9
morning [16] 5/10 5/13 5/18 5/20 5/24 6/2 6/5 6/7 6/10 6/12 6/15 6/18 12/12 69/5 83/18 151/23
most [16] 5/6 8/20 9/3 52/20 67/4 67/20 69/7 69/15 82/5 83/20 92/2 93/14 98/16 106/15 121/14 161/10
mostly [1] \(53 / 3\)
motors [1] 111/7
move [9] 34/12 35/8 41/4 46/21 61/16 89/3
103/19 149/22 166/23
movement [1] 103/13
moves [2] 103/11 104/11
moving [12] 32/8 35/1 46/18 50/7 56/19
76/22 84/2 84/8 103/9 118/10 146/2 161/8
\(\mathrm{Mr}[67] 3 / 43 / 53 / 93 / 193 / 203 / 213 / 22\)
3/22 6/24 6/24 6/24 10/6 10/6 12/15 12/16 12/16 12/19 14/7 14/21 15/10 16/5 16/8
16/13 17/23 18/8 18/22 24/10 26/14 31/9
31/12 31/19 36/1 36/5 37/5 39/16 41/11
45/4 45/15 45/19 45/22 46/10 47/12 51/6
51/8 51/18 52/14 52/17 54/8 66/9 68/23
72/5 75/8 83/5 96/22 97/16 98/14 103/5
105/5 113/18 117/6 117/15 122/11 150/7 150/16 151/24 154/24 162/18
Mr. [31] 10/11 36/6 41/24 43/9 51/11 51/13 64/15 64/20 65/2 65/11 66/3 73/3 81/17 103/2 120/14 126/4 126/6 142/8 142/17 148/13 149/19 150/24 151/11 151/23 152/21 152/23 153/12 159/9 167/22 170/6 171/1
Mr. Belair [5] 41/24 73/3 81/17 120/14 150/24
|Mr. Clouthier [3] 126/4 152/21 170/6
Mr. Cloutier [1] 167/22
Mr. Cunningham [1] 103/2
Mr. Eckberg [10] 64/15 65/11 142/8
142/17 148/13 149/19 151/11 151/23 153/12 159/9
Mr. Eckberg's [3] 64/20 65/2 66/3
Mr. Iqbal's [1] 43/9
Mr. Linder [1] 51/13
Mr. Nute [4] 51/11 126/6 152/23 171/1
Mr. Stanley [1] 36/6
Mr. Tom [1] 10/11
Ms [18] \(3 / 5 \quad 3 / 6 ~ 3 / 93 / 103 / 103 / 113 / 13\)
3/13 3/14 3/15 3/18 3/18 3/19 3/20 3/21 3/23 51/1 162/2
Ms. [18] 11/8 51/4 53/24 54/2 122/11
122/24 123/6 127/24 128/5 130/11 137/17
141/14 143/8 153/4 153/6 160/3 168/1 176/23
Ms. Chamberlin [1] 143/8
Ms. Chambers [3] 53/24 127/24 153/4
Ms. Goldwasser [2] 51/4 168/1
Ms. Ohler [12] 11/8 54/2 122/11 122/24
123/6 128/5 130/11 137/17 141/14 153/6 160/3 176/23
much [33] 24/19 48/5 70/19 71/22 72/22
72/23 73/9 73/9 73/10 73/10 73/24 73/24
74/1 78/20 79/7 86/16 87/15 100/20 120/17
129/1 135/9 140/8 141/3 145/16 160/6
160/21 162/7 165/11 165/15 166/23 172/2
174/2 178/12
multi [2] 49/24 50/1
7 multi-measure [2] 49/24 50/1
multiple [3] 50/24 86/22 104/21
multiply [2] 69/19 69/20
must [2] 58/12 161/11
MWH [1] 17/8
my [56] 5/14 5/18 13/22 15/12 16/4 32/2
48/16 63/5 63/9 64/7 68/5 73/18 74/6 80/7
80/10 80/10 87/12 90/15 90/21 93/11 94/8
94/16 102/1 104/1 104/3 108/11 117/2
117/10 121/23 123/8 123/8 124/7 124/14
125/1 127/4 128/13 137/3 141/18 142/19
144/6 144/20 145/1 145/4 145/21 146/16
146/24 148/4 150/4 151/11 152/11 153/24
154/15 156/19 156/24 157/9 162/24
N
N.H [5] 2/3 2/6 4/17 4/19 4/21
N.H.'s [1] 4/20
name [10] 5/14 5/18 14/7 14/21 15/10
15/12 123/6 123/8 142/17 142/19
narrowly [1] 89/16
natural [7] 1/17 5/15 65/24 145/20 146/11
147/4 152/15
nature [1] 46/10
Near [1] 56/6
Near-Term [1] 56/6
necessarily [4] 72/11 137/2 155/12 163/9
necessary [4] 27/12 136/22 156/1 176/16 necessitate [1] 177/1
need [31] 7/12 24/19 24/22 25/12 44/24
73/16 82/5 82/13 92/15 100/7 100/11
100/21 102/10 110/7 111/15 122/17 130/20 131/2 133/3 133/17 134/3 135/1 136/10
138/14 140/19 152/2 158/17 161/1 168/7
171/21 176/21
needed [3] 83/11 108/20 140/11
needing [1] 115/4
needs [7] 46/22 47/2 73/13 90/3 100/14
114/11 171/24
NEEP [1] 92/9
negotiation [1] 163/8
negotiations [2] 18/23 36/7
neighbor [2] 134/19 134/21

\section*{\(N\)}
neighborhood [1] 134/15
neighboring [1] 147/14
Networks [1] 110/23
neutral [23] 17/1 17/9 32/5 32/6 72/7 74/8
75/10 76/5 77/22 88/3 88/18 104/17 108/9
108/13 109/14 112/9 113/20 114/9 114/16
120/15 142/1 160/13 171/18
never [4] 86/23 104/6 116/21 138/20 new [59] 1/1 1/4 1/7 1/15 1/21 4/18 5/12 6/1 6/3 6/8 14/17 14/23 22/23 40/1 45/24 71/22 80/15 86/14 90/2 90/5 90/6 90/12 92/6 107/13 107/17 110/6 123/9 127/17 128/23 129/13 130/19 130/24 131/6 146/18 147/12 147/15 147/23 148/1 148/1 148/3 148/5 148/6 148/20 148/23 148/23 158/12 158/17 158/18 158/18 158/19 161/9 162/20 166/2 166/23 167/9 169/11 169/17 174/22 177/12
newspaper [1] 66/24
next [24] 28/11 28/23 31/10 32/2 35/6 36/4
54/16 82/9 87/11 100/1 109/4 122/21
122/22 128/18 130/2 136/15 142/8 155/15
156/24 165/2 165/20 173/3 175/18 178/17
NHPUC [1] 4/16
nice [1] 142/6
no [94] 1/23 3/2 3/17 4/2 4/2 8/6 13/13
21/15 24/3 30/4 41/2 47/22 48/14 49/5 51/5 51/7 51/9 51/12 53/22 54/1 54/3 57/11 57/12 58/3 59/3 59/6 59/19 63/1 63/22 71/18 77/2 77/6 85/7 88/24 90/19 98/4 102/12 105/7 116/7 117/7 117/10 120/9 121/23 123/23 124/11 125/12 125/21 126/1 126/3 126/5 126/7 127/21 128/1 128/13 131/19 132/2 134/10 135/23 137/2 137/11 138/18 138/22 139/2 141/17 141/17 143/5 145/11 152/14 152/17 152/20 152/22 152/24 153/2 153/5 153/7 153/22 154/4 156/3 156/4 156/6 156/8 156/16 156/20 156/22 157/24 158/6 159/13 159/16 160/10 161/2 161/16 163/1 176/15 176/19 nobody [1] 161/1
non [29] 13/12 26/22 26/24 27/7 27/16 29/17 31/24 32/7 37/21 39/3 39/5 50/21 72/17 72/20 72/23 73/11 74/2 74/12 74/14 76/8 88/19 107/24 109/7 109/24 110/18 112/8 112/12 114/3 132/21
non-electric [17] 26/22 26/24 27/7 27/16 29/17 31/24 32/7 37/21 39/3 39/5 73/11 76/8 88/19 107/24 110/18 112/12 132/21 non-electrical [6] 72/17 72/20 72/23 74/2 74/12 74/14
non-ENERGY [1] 109/24
non-residential [3] 109/7 112/8 114/3
non-settled [1] 50/21
non-Settling [1] 13/12
none [3] 121/22 125/23 159/14
Northern [3] 1/19 5/21 168/4
not [156] 8/3 9/17 11/17 12/13 13/14 20/15
27/13 31/18 32/9 36/16 37/20 39/6 42/19 43/24 44/7 44/12 44/12 45/7 46/9 49/14 49/22 50/24 57/2 57/6 57/11 57/12 57/14 57/16 57/24 58/3 58/5 58/18 58/20 58/21 59/10 60/14 61/18 62/8 63/2 63/9 63/23 64/5 64/10 65/6 66/11 66/23 67/19 67/19 68/1 71/16 75/14 76/5 76/19 77/6 81/1 81/9 81/9 81/10 81/10 82/10 82/11 87/15 89/14 90/14 92/22 92/24 93/19 93/20 95/18 95/24 96/2 96/3 97/3 97/21 98/15 99/18 99/18 101/22 102/17 103/23 105/7 108/6 112/16 114/9 116/7 119/6 119/15 123/23 124/11 125/7 125/12 126/17 127/9 127/16 128/13 131/16 131/21 132/5 132/8 135/14 135/15 135/20 136/18 138/5 138/6 141/2 141/21

143/18 144/8 144/12 144/14 145/23 145/24|okay[66] 8/13 13/10 21/19 24/13 25/22 146/3 148/9 150/3 150/14 150/18 151/8 154/14 155/10 155/12 155/21 155/24 156/16 156/22 157/15 158/21 159/2 159/17 159/18 159/24 160/19 161/9 161/12 162/3 162/4 162/4 162/7 162/14 162/14 162/15 162/21 163/3 163/10 163/15 164/9 165/14 166/4 168/20 172/18 173/5 176/4 176/14 177/24 178/7
not-so-friendly [1] 50/24
note [5] 20/20 90/14 103/23 134/10 176/14
noted [3] 103/2 134/1 134/10
notes [3] 80/7 80/10 80/11
nothing [11] 41/3 50/12 50/17 51/3 79/11 88/24 117/2 122/2 141/10 151/15 151/17
notice [2] 107/9 172/10
noticed [1] 116/22
noting [1] 60/14
now [37] 11/3 19/4 20/3 20/11 23/9 24/4
38/17 39/16 40/24 45/9 45/13 45/14 48/12
51/23 52/14 67/12 71/5 72/3 72/19 73/7
73/24 74/11 77/16 78/20 89/4 91/4 94/8
103/7 130/11 140/16 140/19 141/20 146/4 147/17 151/1 161/24 170/5
number [25] 23/13 26/7 46/13 65/13 69/12 71/16 71/18 84/17 96/2 100/3 100/3 104/13 108/8 109/17 112/2 118/16 120/5 122/23 122/23 131/15 136/7 136/9 138/11 140/4 140/22
numbers [9] 11/12 28/24 30/22 30/24 31/6 71/10 105/5 109/21 149/11
numerical [1] 143/19
numerous [1] 49/9
Nute [7] 2/5 3/22 6/6 51/11 126/6 152/23 171/1
nutshell [1] 146/16
object [2] 59/2 162/10
objection [3] 11/16 13/11 162/7
objections [1] 151/9
observation [1] 90/21
observations [1] 90/15
obvious [2] 67/20 178/11
obviously [4] 84/1 84/15 84/17 163/8
OCA [6] 11/4 64/5 143/21 153/17 162/4
171/4
OCA's [2] 160/17 161/6
occupy [1] 175/11
occurred [2] 32/21 32/24
October [1] 172/11
October 15th [1] 172/11
OEP [1] 162/4
OEP's [1] 162/6
off [12] 59/5 59/14 59/15 91/6 91/14 93/21
104/12 122/5 122/6 141/1 161/7 170/8
off-the-record [1] 122/6
offer [8] 49/15 58/18 124/18 130/17 150/3
150/8 155/22 172/20
offered [5] 130/11 145/21 156/19 165/23
165/24
offering [3] 113/21 154/4 164/10
offerings [2] 95/10 108/20
Office [7] 2/9 2/12 6/11 111/22 112/3
142/20 168/14
often [1] 106/14
oh [11] 21/1 24/6 67/6 82/24 117/13 132/6
138/6 155/1 163/1 163/2 167/22
Ohler [21] \(2 / 83 / 8\) 3/18 4/14 6/13 11/7 11/8
54/2 122/11 122/24 123/1 123/3 123/6
123/8 128/5 130/11 137/17 141/14 153/6
160/3 176/23
oil [8] 30/7 69/16 69/17 78/16 78/21
110/24 111/2 111/7
oil-heated [1] 69/17

29/21 30/11 31/6 32/14 38/9 38/21 39/8 45/12 52/15 53/21 54/15 61/21 64/23 69/24 70/14 70/16 71/10 71/19 74/6 75/13 75/19 75/20 76/14 77/9 78/14 78/23 81/10 81/15 82/19 82/19 82/22 85/1 85/9 85/12 85/20 89/3 91/24 92/14 93/10 94/6 97/12 101/20 104/24 108/4 121/15 121/18 124/4 127/21 128/16 129/11 131/9 131/24 132/13 133/1 133/9 133/15 138/3 139/17 143/7 146/2 162/12
old [1] 71/24
on [242]
on-bill [1] 152/8
once [4] 13/1 53/11 67/5 68/17
one [79] 7/12 7/19 8/15 10/12 10/22 12/5
18/5 21/20 22/4 22/22 28/2 28/12 29/22
33/21 35/18 42/18 46/4 46/4 48/12 49/20
51/14 52/8 52/8 55/10 55/13 55/14 56/24 58/6 58/7 66/15 72/5 81/15 81/19 83/1 85/13 86/22 89/8 94/6 94/22 96/4 96/12 99/1 99/24 100/3 100/3 101/1 102/15 104/23 106/12 107/21 109/13 112/2 114/24 118/18 118/22 119/19 124/14 126/9 126/15 134/11 136/4 136/9 138/13 138/21 145/24 146/12 148/24 151/7 151/20 157/4 157/5 157/5 158/7 162/19 163/10 163/16 166/10 167/17 177/22
ones [10] 87/9 98/23 107/3 107/23 108/19
110/8 111/16 131/22 137/8 140/19
only [31] 7/11 12/24 48/12 49/14 52/6 52/7
61/9 70/17 74/13 75/10 75/12 86/21 87/22
89/15 95/6 98/15 101/1 106/22 108/2 139/9
139/10 144/18 146/11 149/16 149/17
149/20 150/14 160/1 164/7 166/5 176/2
onto [2] 31/10 143/19
op [2] 22/24 92/6
open [11] 5/3 12/5 12/7 12/10 12/19 98/14 114/9 114/20 157/4 159/22 178/14
open-ended [1] 157/4
opening [2] 82/2 107/12
operating [2] 48/13 103/3
operative [1] 151/1
opinion [9] 34/20 43/2 44/19 56/8 68/5
134/13 136/24 137/2 141/8
opportunities [12] 4/16 36/22 52/23 53/16 56/22 98/9 113/13 128/8 155/6 167/2
173/17 173/21
opportunity [14] 44/2 45/2 49/8 87/8
95/21 103/12 114/20 140/5 146/18 146/21
146/23 147/7 149/8 155/11
oppose [2] 157/1 157/11
opposition [1] 159/10
optimize [1] 152/3
option [2] 78/15 130/12
or [128] 10/10 12/9 12/13 16/16 16/18 20/4 20/14 21/13 23/11 24/1 29/11 30/7 33/7
34/14 34/19 37/11 42/10 42/19 47/13 47/20 49/5 50/14 52/8 53/10 53/13 56/20 57/20 61/4 61/5 61/17 63/14 70/18 72/9 74/7 74/14 75/10 78/5 78/11 79/8 83/8 83/9 84/6 84/12 84/19 84/20 84/21 84/23 84/24 85/5 85/12 85/24 86/21 87/1 88/19 89/14 89/16 91/21 93/12 94/15 98/2 99/8 99/18 99/21 101/9 101/21 101/22 101/24 103/7 106/19 106/20 106/21 107/2 107/14 109/8 109/24 113/4 115/5 115/11 116/4 116/19 117/7 120/16 120/23 121/21 122/17 124/9 129/3 129/14 132/7 133/5 134/18 136/16 138/14 139/22 140/12 141/5 143/3 143/5 144/8 145/20 150/8 150/13 150/13 152/8 152/13 153/17 155/7 155/8 155/8 155/10 156/16 156/22 157/10 158/18 158/23 159/20 161/2 161/2 163/21 164/2 166/10 167/4 167/12 171/9 171/24 175/9 176/18 176/20
order [33] 26/9 32/8 32/8 39/5 46/20 53/4 61/15 73/15 75/3 75/5 100/7 100/11 100/14 120/2 120/4 134/2 138/15 143/19 162/17 164/3 164/6 164/12 166/21 168/9 172/10 172/17 172/19 172/21 173/5 177/24 178/4 178/9 178/22
ordered [1] 75/7
orders [1] 163/23
organization [3] 100/5 100/12 100/13
original [14] 7/16 8/9 9/9 9/19 19/9 19/12 43/14 59/18 74/7 74/7 111/19 124/6 135/3 146/4
originally [5] 47/16 47/16 65/23 152/14 154/1
Orr [2] 1/20 5/20
other [75] 11/6 12/8 15/17 20/11 20/12
20/14 22/16 22/21 23/3 23/17 24/1 34/5
36/22 36/24 41/21 49/2 52/11 58/14 58/19 74/17 82/1 85/13 88/12 92/19 98/20 98/22 98/23 99/7 102/9 102/13 103/1 108/21
109/6 110/4 110/4 110/6 110/8 110/23
111/13 111/16 111/20 112/6 115/4 117/2
117/24 118/4 120/18 125/9 132/8 135/17 137/3 138/15 138/22 139/14 147/12 148/1 149/23 156/6 157/5 157/12 157/14 158/6 160/6 162/21 163/17 163/19 163/22 167/2 167/4 168/4 168/14 169/22 170/1 176/15 178/20
others [2] 116/6 165/6
otherwise [4] 23/4 52/24 74/10 173/18 ought [1] 50/22
our [52] 13/5 18/7 43/12 43/14 43/23
44/22 44/23 48/19 48/24 52/21 58/8 62/13
71/3 77/8 87/5 87/18 88/8 89/13 90/4 90/23 91/4 92/24 99/5 100/12 100/23 103/22
106/14 106/19 106/19 112/14 113/14
113/22 114/2 114/2 114/4 114/5 114/18
115/1 118/3 121/11 123/14 123/14 123/17
125/7 134/13 142/8 145/24 147/14 162/8
165/15 166/22 167/1
out [48] 25/19 31/24 42/2 45/22 50/23 55/13 64/5 66/24 71/8 71/11 81/18 82/7 84/7 90/2 90/4 90/20 91/8 92/5 93/7 100/16 108/15 109/3 109/7 111/1 111/6 112/7 115/1 115/19 120/22 121/1 122/18 125/9 132/5 133/2 135/19 136/5 137/7 146/19 154/9 161/1 161/9 169/16 171/15 172/17 176/3 176/9 177/24 178/18
outright [1] 101/5
outs [1] 134/5
outside [1] 167/18
over [26] 10/22 12/13 19/18 39/16 40/9
40/10 49/10 52/1 72/7 75/15 80/1 85/7
87/13 88/2 89/10 89/11 90/6 102/2 114/1
129/14 141/1 144/23 167/24 174/14 177/12 177/13
overall [8] 72/22 78/23 94/11 114/12 147/18 155/23 157/16 161/13 oversee [1] 123/14 overspend [1] 84/20
own [13] 40/21 90/15 127/12 132/12
134/15 134/23 135/20 139/6 139/15 144/10
145/6 145/12 159/20
owner [1] 67/20
owners [2] 171/15 171/19

\section*{P}
p.m [3] 122/14 122/15 178/24
pack [1] 79/22
package [9] 7/18 58/16 59/16 61/12 61/15
79/20 88/14 115/7 134/6
packet [1] 127/15


17/13 17/18 18/5 20/21 20/22 21/5
22/9 22/10 22/22 22/23 23/2 23/13 23/18
23/19 23/20 23/22 25/7 27/23 28/11 28/24 29/4 29/6 30/19 32/15 34/13 36/14 37/5 38/15 39/16 40/9 51/22 52/1 54/11 56/2 56/2 65/2 65/23 69/10 74/19 74/20 74/23 80/17 83/4 83/24 85/3 85/15 89/5 101/14 107/7 107/8 115/21 125/1 126/13 128/7 129/12 131/10 131/11 131/11 131/12 131/15 132/7 132/20 133/2 136/8 137/17 140/2 143/19 143/19 144/2 154/18 165/14 Page 10 [2] 17/13 23/22
Page 121 [1] 22/9
Page 2 [5] 29/4 30/19 69/10 74/20 74/23
Page 20 [1] 107/8
Page 3 [1] 65/2
Page 4 [1] 21/5
Page 5 [1] 32/15
Page 6 [1] 37/5
Page 66 [2] 131/11 137/17
Page 7 [1] 51/22
Page 8 [5] 23/13 39/16 52/1 80/17 143/19
Page 9 [2] 40/9 83/4
pages [10] 4/6 7/17 9/17 18/19 19/17
20/21 22/18 28/23 29/5 107/9
paid [1] 125/4
Palma [1] 5/22
panel [16] 3/3 6/23 11/11 12/1 12/3 12/5 12/6 12/9 12/12 12/14 12/17 12/18 12/21 13/9 76/24 83/20
paragraph [10] 37/7 38/3 38/10 38/15 39/18 107/13 116/9 131/11 132/21 136/9 paraphrase [1] 33/21
part [42] 8/20 9/24 11/14 11/18 17/1 17/1 17/6 17/6 17/8 24/24 26/19 28/12 44/21 45/8 49/5 55/18 59/10 59/15 63/9 73/17 76/5 89/20 89/23 90/4 94/16 95/7 95/11 98/5 106/7 109/14 110/20 112/10 115/7 119/6 119/14 119/16 132/2 146/3 147/10 147/18 164/20 178/20
partial [3] 5/7 160/2 168/13
participants [4] 99/21 125/4 177/5 177/11
participate [13] 18/22 36/6 50/6 53/5
62/11 62/21 68/4 95/23 109/10 152/1 152/6 152/10 170/13
participated [2] 16/4 16/6
participating [3] 146/13 170/16 170/22
participation [14] 26/1 26/9 26/12 28/8
35/22 87/2 87/4 102/14 105/13 123/15
142/6 165/8 175/6 176/17
particular [8] 24/24 46/11 46/15 60/4
70/15 163/10 168/23 169/10
particularly [3] 34/8 160/20 173/16
parties [51] 5/6 6/22 10/9 11/4 11/17
13/12 19/22 34/3 34/10 36/15 36/20 37/11 38/3 40/15 44/12 46/12 48/21 50/20 52/3
59/4 59/5 59/5 59/7 59/14 59/16 59/24 60/7 65/7 83/10 95/24 96/2 102/9 104/21 116/11 116/12 132/8 149/11 149/13 157/17 159/20 162/13 162/14 167/1 167/4 168/15 168/17 169/15 169/22 170/1 174/20 178/15 partnered [1] 111/22
parts [3] 73/12 84/2 84/8
party [7] 47/3 49/12 103/15 105/9 106/16 162/21 167/17
pass [1] 133/2
past [15] 19/18 19/22 25/12 32/22 41/1
46/17 49/10 103/8 104/13 114/1 120/2
171/15 172/17 174/14 174/15
Patnaude [1] \(1 / 23\)
pattern [1] 30/7
pay [4] 62/9 110/2 147/5 147/13
payback [8] 134/4 134/5 134/8 139/22
140/7 140/9 140/14 141/4
paying [4] 67/3 96/15 96/16 110/1
payments [1] 152/14
penalized [3] 100/24 101/2 101/3
pending [1] 164/11
penetrated [1] 72/16
people [26] 50/22 52/12 64/7 64/8 66/24 67/4 74/17 78/15 78/16 87/7 93/14 94/12 95/21 99/17 100/18 108/15 108/17 109/8 109/9 114/20 133/3 134/16 135/5 159/23 162/18 168/23
per [5] 70/22 78/20 92/20 174/9 177/2
percent [32] 26/6 26/11 26/11 28/2 29/3 29/4 29/8 29/9 30/8 30/8 46/6 74/23 74/24 79/3 84/10 84/11 85/4 85/6 85/8 91/9 91/10 100/9 100/11 111/3 111/4 119/14 131/5 131/5 132/23 132/24 137/21 176/24
percentage [7] 29/2 35/21 84/9 84/13 101/1 101/3 175/5
percentages [1] 28/5
performance [33] 26/18 27/3 27/10 31/3
36/12 36/14 36/18 36/24 37/5 37/14 37/15
37/21 37/23 38/2 38/6 38/11 38/16 39/7
39/9 58/15 58/20 80/16 89/1 104/18 106/3 107/15 108/1 108/1 119/1 135/18 145/17 155/4 175/8
performed [2] 42/18 43/7
perhaps [19] 11/5 33/8 34/10 34/11 66/12
66/12 67/6 67/7 68/11 94/2 94/15 95/8
103/8 127/9 143/18 144/23 147/1 161/17 171/12
period [5] 39/22 139/22 141/5 165/10 178/12
permanent [16] 46/19 46/21 75/15 103/10 103/11 103/20 104/11 105/2 105/21 136/2
136/20 150/11 150/23 159/12 173/10 174/2
permitting [1] 164/6
person [1] 77/14
personal [1] 139/6
perspective [4] 158/15 158/16 160/11 174/10
pertaining [4] 34/23 35/5 43/22 46/19
pertains [1] 36/13
phase [4] 26/19 103/11 103/12 151/2
phases [2] 19/19 102/16
phenomenal [1] 91/9
phrase [1] 38/10
physically [1] 162/10
Pl [1] 108/5
pick [2] 31/9 87/8
picks [1] 140/7
pie [1] 132/1
piece [1] 45/5
pile [1] 148/10
pilot [29] 17/16 34/23 40/1 46/18 46/21
48/9 52/9 52/18 52/22 75/15 76/19 83/6
86/4 88/23 103/9 103/11 103/17 104/11
136/2 136/12 136/14 136/17 150/10 150/23
151/2 161/23 173/23 176/1 176/8
pipe [1] 79/15
pivotal [1] 165/22
place [7] 14/7 14/21 71/13 111/10 135/10 161/24 177/6
plan [11] 4/19 4/20 97/17 123/17 129/13
129/17 129/23 130/19 130/22 140/18 176/19
planned [5] 30/20 108/6 120/24 175/12 175/13
planning [11] 2/9 6/11 12/12 14/15 33/11
34/2 111/23 112/3 136/17 136/21 175/16 plans [2] 116/24 137/10
play [1] 50/7
please [31] 5/9 13/20 14/8 14/22 15/10
16/2 17/4 20/17 20/24 21/7 22/8 24/16 25/6
37/10 38/2 38/12 41/11 42/4 48/8 51/20
51/20 52/2 60/12 83/20 119/24 123/6
123/11 124/22 128/6 142/11 142/18
pleased [4] 89/5 145/14 157/15 175/2
plenty [3] 48/17 148/23 161/8
plus [1] 79/23
point [22] 11/10 12/17 12/18 41/18 53/18
57/23 58/7 62/5 62/9 62/10 64/5 96/9 116/6 117/17 140/3 148/19 149/14 165/10 165/20
165/22 166/22 178/16
pointed [1] 45/22
points [2] 34/8 43/12
policies [1] 177/13
policy [3] 4/19 136/11 165/18
portfolio [2] 14/17 123/16
portion [4] 31/24 36/4 37/21 39/3
position [12] 14/11 14/14 15/1 15/3 15/11
44/8 47/8 103/22 142/17 166/20 166/22 167/20
possibility [2] 115/24 146/5
possible [6] 81/10 116/1 154/18 154/19
160/13 164/9
possibly [1] 68/16
potential [12] 94/20 95/9 98/5 128/22
131/4 132/22 133/17 135/6 137/19 138/20 161/10 168/9
potentially [2] 78/6 94/13
potentials [1] 138/16
Power [7] 34/15 34/23 35/5 43/13 83/6
97/15 176/8
practices [1] 56/10
preamble [1] 103/23
predated [1] 148/13
preference [1] 168/3
prefiled [4] 45/16 105/9 130/11 149/7
prehearing [1] 172/24
premark [1] 7/3
premarked [1] 142/23
premise [2] 59/2 83/19
preparation [2] 124/3 124/4
prepare [1] 47/13
prepared [5] 4/21 20/4 20/5 27/14 47/13
prescribed [1] 150/4
present [9] 1/11 6/22 6/24 44/15 44/17
75/21 114/10 138/9 162/14
presentation [4] 25/22 147/16 147/20 178/14
presented [6] 20/8 76/18 77/3 151/5 174/7 174/20
presenting [2] 45/10 88/9
preserved [1] 67/13
Presiding [1] 1/11
presumption [2] 94/16 117/10
pretty [4] 86/16 90/3 92/4 148/5
previous [1] 116/24
previously [4] 7/8 14/18 15/6 119/7
price [1] 78/20
primarily [1] 114/13
primary [1] 136/4
prime [1] 83/9
print [1] 131/21
prior [4] 39/22 39/22 75/23 105/20
priorities [2] 115/20 116/4
priority [1] 115/22
probably [17] 9/6 29/24 50/23 66/15 82/10
82/16 84/11 90/19 93/10 102/10 111/15
121/3 133/16 149/11 154/2 158/14 159/24
problem [3] 20/22 114/8 114/10
problematic [2] 102/22 151/4
problems [2] 50/9 150/8
proceed [4] 11/11 12/1 13/20 60/13
proceeding [12] 18/23 20/9 27/19 42/3
46/11 46/12 123/19 123/21 123/22 124/2 142/21 174/22
proceeds [2] 84/24 85/2
process [13] 6/21 67/24 80/15 84/22

100/5 105/14 105/18 105/19 111/12 147/21|
163/8 168/16 170/14
produce [1] 147/19
produced [1] 31/21
productivity [1] 174/16
products [1] 106/10
professional [1] 106/16
program [283]
program's [1] 48/22
programs [150] 1/8 5/5 15/5 15/16 17/2
17/9 19/10 25/9 25/13 25/17 31/2 32/6 32/6
34/11 37/22 38/10 38/12 38/13 38/16 38/18
38/20 38/23 39/1 39/8 39/10 39/12 40/2
40/23 42/10 42/11 42/24 49/2 49/15 49/16
49/21 52/21 55/16 56/20 57/2 57/6 57/19
58/9 58/14 60/1 61/23 63/19 76/18 79/2
88/11 88/12 93/13 94/24 95/11 95/22 96/5 97/3 97/20 98/6 98/22 99/7 99/9 99/11 99/12 99/19 99/21 102/18 103/1 104/18 105/16 108/8 108/13 108/17 109/6 109/7 109/8 110/16 112/8 113/1 113/3 113/20
114/3 114/9 114/11 115/2 116/16 116/18
118/4 120/15 121/2 121/6 123/13 123/14
123/15 123/17 135/13 135/18 137/5 137/8
143/14 144/10 146/7 146/22 147/12 148/23 148/24 149/2 149/4 152/5 152/9 152/11 155/22 161/4 161/7 161/11 164/6 164/11 165/2 165/4 165/13 165/15 165/17 165/22 165/24 166/3 166/4 166/7 166/17 166/24 167/4 167/13 168/18 168/19 169/12 169/18 170/2 171/10 171/17 171/18 171/19 171/22 171/23 172/21 173/1 173/5 173/17 174/20 175/13 175/23 176/6 178/2
project [16] 70/1 70/3 70/17 71/7 71/10 76/5 86/19 86/20 99/24 100/2 100/8 119/14 134/20 137/1 140/6 150/20
projected [2] 84/4 84/16
projects [31] 33/22 40/21 40/22 46/4
49/24 50/7 53/7 53/15 86/21 87/13 87/16 87/19 92/19 99/19 101/4 106/7 106/15 115/23 116/3 135/15 136/15 136/16 140/7 140/8 145/5 145/8 145/12 145/12 146/20 163/14 163/15
promise [2] 50/3 50/4
promoting [1] 92/3
propane [1] 111/1
proponent [3] 167/10 167/17 167/19
proportional [2] 85/10 85/12
proposal [34] 19/13 36/16 37/18 38/8
43/16 57/16 58/18 58/22 59/3 59/3 59/6
59/10 60/1 60/4 60/6 65/23 94/23 97/20
98/7 106/19 121/12 135/3 136/3 145/18
147/2 154/1 163/10 165/14 166/11 168/6 173/10 173/11 175/10 176/9
proposals [4] 76/2 87/1 107/2 170/3 propose [3] 26/3 29/11 89/6
proposed [19] 17/20 25/9 52/4 73/6 73/23
74/11 75/13 89/11 97/24 98/1 108/8 115/7
116/20 120/18 143/23 152/14 165/18 175/13 175/15
proposes [1] 48/10
proposing [8] 12/15 17/16 42/11 43/3
112/19 112/20 136/2 146/24
prorated [2] 84/5 85/12
protect [2] 100/18 135/11
provide [30] 32/6 36/22 39/21 40/4 48/18
49/16 61/18 73/7 74/11 76/10 83/11 102/13 106/9 110/1 110/7 111/15 111/19 111/23 112/11 113/15 113/15 115/2 123/23 130/15 133/23 147/7 154/7 166/13 173/5 175/18 provided [16] 36/1 41/15 45/23 46/2 46/5 47/1 47/2 49/1 49/7 63/8 101/23 102/16 124/15 147/21 148/5 150/7
provides [6] 37/13 44/11 121/12 152/13 169/10 174/10
providing [12] 40/15 83/7 110/24 111/16
112/18 112/19 112/22 118/9 121/11 124/1 133/22 134/14
provision [1] 77/2
provisions [7] 23/19 23/23 23/24 36/14 39/18 163/12 163/24
PSNH [28] 15/5 40/12 40/17 40/18 40/24 41/20 44/13 48/2 48/9 48/12 48/20 50/3
52/9 52/18 99/3 101/8 101/9 101/9 101/11
144/5 144/9 144/11 144/22 145/8 163/5
163/21 167/17 171/18
PSNH's [3] 102/2 167/20 168/6
public [11] 1/2 1/15 5/11 14/23 15/1
128/10 165/18 166/18 169/8 172/9 173/9
publicly [1] 129/20
published [1] 129/15
PUC [4] 2/13 41/20 46/1 129/22
pulled [1] 132/12
pump [2] 91/21 91/23
pumps [1] 112/21
pun [1] \(90 / 19\)
purports [1] 167/12
purpose [5] 26/23 55/8 63/15 141/22
141/22
purposes [3] 35/2 46/13 60/6
pursuant [2] 4/12 59/3
push [1] 100/16
pushing [1] 74/14
put [22] 25/22 37/23 41/22 43/13 43/23
59/7 69/19 70/20 71/4 86/24 96/6 100/4
100/6 105/3 108/3 111/4 114/22 124/7
127/15 134/3 136/18 139/23
puts [1] 43/16
putting [3] 59/16 96/19 165/3

\section*{Q}
qualification [1] 65/10
qualified [5] 76/24 83/20 116/18 116/22
154/20
qualify [2] 61/10 61/12
quality [1] 154/19
quarter [5] 33/2 33/4 33/5 35/6 43/17
quarterly [34] 31/10 32/15 32/18 32/21
\(33 / 3\) 33/8 33/17 34/3 34/5 34/7 34/19 35/13 35/15 35/16 35/19 36/22 44/4 45/24 49/1
115/19 141/6 167/1 170/16 171/7 174/13
174/16 174/18 174/23 175/2 176/22 177/7
177/8 177/15 178/18
question [57] 8/1 12/7 17/15 29/23 31/16
32/2 35/14 51/14 52/7 55/12 58/2 59/2
60/16 60/17 63/2 63/7 63/18 66/2 73/19
74/6 74/7 75/24 76/23 80/19 81/17 81/20 83/23 94/6 99/22 104/3 105/4 109/13 111/11 112/2 117/5 117/22 119/2 120/10 125/1 126/9 126/24 127/2 151/11 151/20 151/24 155/15 156/23 156/24 157/5 157/6 157/8 157/15 157/24 160/10 163/18 177/23 178/7
questioning [9] 12/12 62/22 74/20 93/11 94/8 148/12 148/17 149/6 152/4
questions [51] 13/22 13/24 16/10 19/6
31/9 36/5 41/6 41/9 49/17 51/7 51/9 52/8
52/12 52/17 53/22 54/1 54/3 54/5 56/24
60/9 63/16 69/3 69/6 72/18 82/24 85/23
95/16 115/6 117/2 121/23 124/12 125/20
125/21 126/1 126/3 126/5 126/7 127/22
128/1 137/12 139/1 141/15 152/18 152/20
152/22 152/24 153/2 153/5 153/7 156/8 158/6
quick [5] 8/1 19/5 117/5 117/7 162/19 quickest [1] 140/7
quickly [5] 19/7 21/2 35/7 163/17 178/22 quite [6] 86/4 88/21 88/22 120/17 137/7
146/21
quo [2] 38/5 39/3

R25 [1] 71/13
R49 [4] 71/4 71/6 71/12 71/14
R5 [4] 70/18 71/2 71/6 71/12
Rachel [2] 1/20 5/19
raise [6] 11/18 34/9 145/1 146/5 165/20
177/14
raised [10] 12/9 48/15 48/15 96/2 103/8
144/20 145/4 172/10 177/5 178/18
raising [2] 90/8 104/4
ramp [4] 84/19 173/2 173/8 178/8
ramp-up [2] 173/2 173/8
ramping [3] 173/1 173/1 173/7
range [4] 98/20 98/21 136/21 137/10
rank [2] 101/3 148/3
rate [5] 42/10 42/15 110/6 115/6 115/9
ratepayer [2] 135/11 161/13
ratepayers [3] 2/10 6/17 72/10
rates [7] 42/13 42/14 42/15 42/16 42/17
42/20 140/13
rather [8] 17/24 32/10 64/17 88/23 90/14
122/10 135/1 140/7
rating [1] 90/4
ratings [1] 91/9
ratio [5] 58/6 98/19 99/4 99/5 176/1
RE [1] \(1 / 6\)
reach [1] 165/10
reached [1] 149/13
reaching [1] 46/13
read [6] 24/19 52/2 66/23 101/18 107/17 127/8
readily [1] 102/7
reading [3] 66/2 80/6 89/16
reads [1] 17/20
ready [2] 83/9 161/24
real [5] 71/16 71/18 85/20 117/6 171/21
realize [1] 159/24
reallocate [1] 25/13
really [31] 91/6 91/7 92/4 93/20 95/20
99/22 109/12 109/20 110/1 114/14 114/16 117/18 127/17 136/19 140/18 145/14
150/21 160/6 165/7 165/14 165/19 165/21
166/2 166/5 166/14 168/17 170/15 170/22
171/24 178/13 178/16
reason [9] 58/4 83/8 104/12 108/2 108/12
136/5 159/4 164/9 174/1
reasonable [5] 43/6 115/8 169/8 172/8 175/15
reasonableness [1] 43/2
reasoning [1] 108/10
reasons [4] 114/12 145/22 169/21 169/22
rebate [26] 17/19 17/21 33/23 36/18 40/1
40/1 46/6 66/4 66/5 100/7 100/9 100/21
112/14 115/24 127/11 145/20 151/24 152/3
154/12 158/12 158/20 158/23 170/17 171/9 176/12 176/16
rebates [16] 17/20 17/24 18/2 22/16 57/13
66/1 77/15 94/24 95/21 95/22 96/5 96/13
111/23 146/6 152/13 158/11
Rebecca [7] 2/8 3/8 4/14 6/12 123/1 123/3
123/8
rebuttal [6] 4/10 10/11 45/4 150/6 150/17
164/14
recall [9] 12/9 31/15 31/22 34/16 64/17
136/7 149/7 149/9 153/21
receipts [1] 84/24
receive [5] 36/17 68/17 77/14 78/6 166/9
received [1] 164/15
recently [3] 114/4 147/16 147/19
Recess [1] 122/14
recite [1] 24/22
recognize [1] 168/23
recognizing [1] 68/1
recollection [2] 108/24 109/1
recommend [1] 172/12
recommendation [5] 25/23 105/8 115/16 141/4 176/11
recommendations [8] 44/23 47/4 54/12
55/11 55/23 56/5 171/12 177/22
recommended [6] 44/6 56/12 101/13
127/10 129/16 138/16
recommending [3] 40/2 127/19 154/12
reconciliation [1] 175/20
record [20] 14/6 14/8 14/22 15/11 16/17
59/23 60/15 63/23 64/1 122/5 122/6 122/9
123/7 148/15 159/12 166/16 172/8 173/19

\section*{176/14 176/17}

Recovery [1] 111/21
redirect [10] 3/11 3/15 121/21 141/10
141/11 141/12 141/21 158/6 158/8 158/9
reduce [3] 130/20 141/23 173/14
reductions [1] 160/13
refer [5] 8/16 80/14 116/16 128/12 128/13
reference [12] 8/15 38/14 59/19 80/13
80/14 85/4 107/12 117/9 126/14 127/7
155/24 171/13
referenced [5] 36/21 128/15 128/16
129/15 156/3
referencing [1] 137/18
referred [3] 9/12 59/3 145/19
referring [10] 9/2 55/9 61/19 63/5 66/4
73/22 93/17 131/8 154/14 155/2
reflect [4] 22/15 107/22 116/8 175/15
reflected [5] 20/15 24/17 41/16 42/20
169/19
reflection [1] 46/16
refrigerator [1] 79/17
regard [2] 60/9 132/21
regarding [10] 49/17 67/12 89/10 94/1
94/6 144/7 168/6 168/8 169/5 175/12
regards [1] 170/17
Regional [3] 110/10 113/9 141/19
reinforce [1] 167/19
Reinvestment [1] 111/22
reiterate [1] 160/7
reject [1] 157/23
rejected [1] 101/5
relate [3] 48/2 148/21 149/16
related [5] 14/16 49/8 76/8 171/9 174/11
relates [2] 148/17 149/17
relationship [1] 30/1
relative [3] 30/1 40/12 47/12
relettered [1] 144/4
relevance [1] 148/12
relevant [1] 129/12
remain [1] 98/8
remained [1] 88/22
remaining [2] 121/15 178/14
remember [10] 31/19 85/24 87/24 97/12
113/6 144/17 152/4 153/12 153/16 153/17
remind [1] 149/12
remove [3] 16/21 97/16 107/23
removed [1] 27/1
Renewable [1] 123/16
Reno [2] 1/20 5/20
rephrase [1] 31/16
replace [3] 8/2 17/24 76/6
replaced [1] 82/13
replacement [1] 119/15
replacements [1] 79/24
replacing [7] 9/17 82/15 97/1 111/2 111/3 129/2 155/8
report [20] 4/12 4/17 29/5 41/19 42/7
55/19 55/24 56/12 102/8 102/11 102/12
105/13 128/20 132/12 137/17 145/8 148/5
175/9 176/15 177/2
reporter [6] 1/23 13/19 60/14 123/2

\section*{142/13 170/9}
reporting [6] 26/3 26/10 102/21 108/13

108/14 175/3
reports [12] 32/16 33/3 33/5 33/9 35/15 35/16 35/19 41/17 41/17 46/1 49/1 171/13 represent [2] 7/22 7/23
representatives [2] 13/23 55/15
representing [4] 6/1 6/8 6/11 6/13
 2/7 2/9 2/10 2/13
request [14] 28/13 55/19 89/14 91/2 105/8
123/23 153/16 153/17 153/18 163/6 164/10
169/3 169/23 177/17
requested [1] 31/14
requests [4] 31/22 49/9 122/21 174/6
required [4] 22/9 25/14 60/23 145/3
requirement [1] 103/17
requirements [2] 90/7 116/24
requires [3] 53/4 89/24 89/24
reservations [1] 160/22
reserved [1] 41/5
reside [1] 166/10
residential [23] 2/10 6/16 27/2 36/17
58/10 66/20 99/11 99/12 109/7 109/15
112/8 114/3 114/8 114/15 114/21 129/1
132/22 133/18 134/12 150/5 152/5 152/9 171/10
resolution [2] 35/4 89/12
resolved [1] 42/4
resolving [1] 46/12
resources [1] 62/9
respect [14] 34/8 35/11 37/12 38/1 39/8
42/24 45/20 46/18 47/5 120/3 137/17 173/9

\section*{174/13 176/11}
respectfully [3] 169/3 174/6 177/17
respectively [1] 11/23
respond [3] 49/17 79/9 141/15
response [13] 13/13 30/4 31/21 74/17
74/18 80/18 81/23 87/20 89/16 124/7
159/13 159/16 163/17
responses [1] 124/13
responsibilities [3] 14/14 15/3 147/10
responsibility [2] 25/9 92/7
responsible [2] 14/15 15/4
responsive [1] 75/6
rest [3] 102/19 156/14 158/4
restart [1] 173/2
restate [1] 168/7
restructuring [2] 173/12 173/14
result [10] 19/21 35/16 41/22 55/22
115/11 117/16 133/23 168/10 169/8 172/24
results [11] 25/24 26/4 26/5 29/12 41/21
72/22 73/6 105/15 134/20 165/5 169/7
resume [1] 122/10
resumed [1] 122/15
retrofit [6] 48/19 70/20 70/24 130/12
134/19 140/22
retrofits [7] 33/22 128/23 129/4 133/18
133/20 133/24 134/14
retrofitted [1] 140/4
returning [1] 25/4
revenue [2] 84/1 177/4
revenues [1] 84/3
review [19] 19/21 34/22 35/4 35/13 37/19
40/7 42/18 43/15 43/17 45/2 106/7 106/14
124/1 124/2 136/9 148/2 148/4 165/4

\section*{175/22}
reviewed [6] 16/5 45/15 55/18 106/15 124/4 175/13
reviews [5] 38/8 43/6 44/4 45/24 104/14
revised [2] 10/15 107/9
revisions [2] 107/10 107/11
revisit [3] 62/15 62/16 176/23
RFP [43] 12/14 12/18 12/23 40/11 44/6
44/13 45/13 47/5 47/8 48/3 48/9 48/20
50/10 50/14 52/17 67/12 75/9 76/2 76/18
77/2 85/22 86/24 89/18 98/14 99/5 99/20
\begin{tabular}{|c|c|c|}
\hline R & 99/24 100/1 110/11 110/18 111/18 140/10 140/12 & se \\
\hline RFP... [17] 101/24 102/22 103/1 103/2 & saving [4] 26/24 53/7 53/15 70/7 & Senate [2] 104/16 104/17 \\
\hline 6/11 117/10 136/1 136/15 150/1 159/23 & savings [109] 16/24 17/8 23/1 26/1 26/2 & sense [4] 13/7 13/11 108/4 113/18 \\
\hline 160/7 161/20 164/14 167/17 168/7 171/18 & 26/3 26/8 26/13 27/7 27/16 28/8 28/14 & sentence [8] 17/15 17/20 21/4 23/13 \\
\hline 173/10 & 28/16 28/17 28/19 28/21 28/22 29/18 32/1 & 101/16 101/23 105/12 107/18 \\
\hline RFPs [2] 86/15 87/3 & 32/6 32/7 32/9 32/10 32/11 32/12 35/20 & sentiment [1] 171/4 \\
\hline RGGI [46] 4/7 16/23 25/15 25/18 26/9 & 35/22 40/3 53/4 53/6 62/16 66/11 66/13 & separate [8] 26/21 34/19 50/23 50/23 \\
\hline 26/11 28/1 28/2 28/9 29/1 29/4 29/10 30/2 & 66/22 67/10 67/18 68/17 69/11 69/23 70/6 & 76/11 88/16 107/19 177/9 \\
\hline 35/23 38/22 40/19 84/1 84/3 84/10 84/11 & 70/10 70/13 71/6 71/13 72/11 72/14 72/17 & September [2] 19/11 85/19 \\
\hline 84/15 84/23 85/2 85/16 87/15 87/17 110/17 & 72/20 72/23 72/24 73/2 73/10 73/11 73/17 & September 17th [1] 19/11 \\
\hline 111/19 117/23 118/1 118/15 120/23 121/6 & 74/2 74/10 74/12 74/13 74/14 74/21 74/23 & September/August [1] 85/19 \\
\hline 123/15 141/22 142/3 144/8 144/13 160/11 & 74/24 75/11 76/16 79/7 81/23 82/3 82/8 & sequence [1] 122/23 \\
\hline 171/14 174/9 174/12 175/6 177/10 177/11 & 82/10 82/15 86/19 88/5 90/20 92/17 92/20 & series [3] 8/7 8/10 9/12 \\
\hline 177/13 & 93/3 93/6 93/7 94/3 94/10 94/14 94/20 & seriously [1] 136/19 \\
\hline RGGI-funded [1] 171/14 & 100/17 102/14 106/11 106/17 106/21 & serves [2] 166/11 169/8 \\
\hline RGGI-SBC [1] 4/7 & 107/24 108/21 109/10 111/6 111/8 115/1 & service [8] 1/15 5/11 14/23 15/1 101/9 \\
\hline rid [1] 21/6 & 120/3 120/18 121/13 121/16 131/4 137/21 & 106/8 137/4 173/9 \\
\hline right [73] 5/2 7/21 9/19 9/23 11/13 13/15 & 147/23 167/3 171/24 171/24 175/4 175/5 & services [10] 2/7 6/14 11/7 122/20 123/10 \\
\hline 20/21 21/7 24/4 28/4 28/15 30/15 30/21 & 175/12 175/14 175/20 176/4 & 123/12 129/24 155/23 166/9 166/13 \\
\hline 39/12 48/12 50/18 57/8 58/18 59/12 59/22 & saw [1] 104/24 & serving [1] 109/3 \\
\hline 62/3 64/4 67/10 67/12 69/3 70/1 72/3 72/4 & say [51] 16/22 17/3 23/19 23/20 24/19 & session [1] 102/3 \\
\hline 75/8 78/20 80/12 84/18 85/24 86/8 92/3 & 33/10 52/18 55/9 57/4 58/4 61/11 66/14 & set [14] 25/19 33/7 34/21 35/2 40/16 41/1 \\
\hline 93/20 94/22 95/4 95/14 96/12 97/9 97/17 & 67/14 67/17 67/21 68/2 70/16 70/20 70/20 & 46/7 52/21 79/1 79/24 115/20 144/9 144/13 \\
\hline 97/22 98/11 99/16 101/23 102/6 102/8 & 71/1 73/3 73/8 73/24 78/11 78/16 79/7 82/5 & 173/12 \\
\hline 102/19 106/3 107/1 107/1 108/8 108/24 & 82/9 83/8 84/8 85/1 100/6 100/8 101/7 & set-aside [2] 40/16 144/13 \\
\hline 109/1 116/15 118/19 119/17 120/6 122/3 & 106/1 106/23 107/13 110/23 117/15 121/15 & set-asides [1] 41/1 \\
\hline 122/8 122/9 125/20 126/19 129/5 132/6 & 136/13 138/12 141/17 153/19 154/8 156/16 & set-back [1] 79/24 \\
\hline 133/15 134/15 139/22 142/5 144/15 158/5 & 157/7 165/7 170/8 170/13 170/21 & settled [5] 12/3 13/16 50/21 50/21 122/12 \\
\hline 168/3 & saying [5] 81/8 85/9 97/12 139/8 156/22 & settlement [154] 4/3 4/5 5/6 6/22 7/7 7/15 \\
\hline right-hand [2] 20/21 30/21 & says [11] 23/14 25/14 30/20 30/21 51/23 & 7/18 8/7 9/9 9/10 11/14 11/18 12/15 12/22 \\
\hline rigorous [1] 19/21 & 56/5 62/6 75/17 76/17 77/3 132/21 & 13/1 13/7 13/8 16/6 18/9 18/11 18/15 18/22 \\
\hline risk [3] 101/5 161/2 161 & SB [1] 4/12 & 19/1 19/7 19/8 19/16 19/19 20/3 21/22 \\
\hline risks [2] 135/7 135/9 & SBC [12] 4/7 25/19 26/6 30/2 35/23 38/23 & 23/10 23/11 24/2 24/5 24/11 24/16 32/18 \\
\hline Robert [1] 1/11 & 42/14 84/10 96/16 114/13 175/6 177/10 & 33/16 33/18 34/13 35/3 35/16 36/2 36/4 \\
\hline robust [1] 174/17 & scale [3] 84/23 87/17 87/18 & 36/6 36/9 36/13 37/13 40/13 41/4 43/4 43/8 \\
\hline rocket [2] 46/11 174/21 & scenario [2] 9/8 9/14 & 43/11 43/16 43/22 44/2 44/9 44/11 44/17 \\
\hline rockin' [1] 148/9 & scheduled [1] 49/11 & 45/11 46/14 50/13 51/17 52/7 56/8 56/1 \\
\hline role [3] 33/10 33/ & schedules [2] 9/12 48/20 & 56/18 57/15 59/4 59/11 60/3 60/3 60/6 60/8 \\
\hline rolled [3] 26/4 26/7 75/15 & science [1] 130/18 & 67/14 75/14 75/17 76/17 77/1 77/5 81/12 \\
\hline rolling [1] 176/3 & scope [2] 154/11 167/18 & 83/3 85/3 85/14 89/5 96/1 96/3 112/10 \\
\hline room [9] 50/22 88/1 90/6 93 & scoring [1] 100/23 & 115/7 115/11 115/18 116/17 126/13 126/19 \\
\hline 148/23 149/3 161/8 168/23 & Scott [7] 1/11 3/7 3/14 83/17 85/14 117/3 & 7/3 143/13 143/15 143/17 144/2 144/4 \\
\hline rough [1] 120/20 & 156/9 & 144/12 145/10 145/15 145/23 146/3 146/4 \\
\hline roughly [1] 29/3 & screening [1] 1 & 148/14 148/16 148/18 148/22 149/14 \\
\hline round [1] 107/10 & scrutiny [2] 58/13 107/5 & 149/15 149/21 156/15 156/18 156/21 157/1 \\
\hline RSA [6] 40/12 144/6 144/16 169/12 169/13 & sealing [5] 70/5 78/3 79/21 79/21 155/8 & 157/11 157/18 157/23 158/4 159/19 159/21 \\
\hline 173/12 & seamlessly [2] 166/9 166/13 & /2 160/18 163/7 163/11 163/12 164 \\
\hline rules [1] 169/5 & second [10] 17/6 18/1 28/24 43/21 81/4 & 164/20 166/8 166/19 167/12 167/13 167/16 \\
\hline run [4] 9/8 9/14 103/14 132/4 running [5] 48/10 48/12 108/15 109/3 & \begin{tabular}{l}
99/1 105/12 131/10 138/2 157/8 \\
secondly [2] 52/22 80/22
\end{tabular} & 167/18 168/5 168/9 168/13 169/4 169/6 169/6 169/7 169/20 169/23 170/15 171/6 \\
\hline \[
109 / 7
\] & secretarial [1] 178/5 & 172/6 172/7 172/12 172/13 173/6 174/7 \\
\hline rush [1] 163/21 & section [17] 17/19 19/20 23/13 25/8 31/10 & 174/9 177/18 \\
\hline Ryan [2] 2/3 6/2 & 32/15 37/6 37/6 37/12 38/1 79/20 126/16 & settling [21] 6/21 10/9 11/4 13/12 36/15 \\
\hline S & \begin{tabular}{l}
144/3 144/4 144/5 144/6 171/7 \\
Section 2 [1] 38/1
\end{tabular} & 44/12 50/20 52/3 59/4 59/5 59/6 59/14 59/16 59/24 60/7 83/10 95/24 96/3 116/12 \\
\hline \[
\begin{array}{|l|}
\hline \text { safe [2] } 86 / 9121 / 15 \\
\hline
\end{array}
\] & sector [15] 27/2 58/10 58/11 86/10 109/16 & 159/20 162/13 \\
\hline safety [1] 80/1 & 129/1 129/18 130/23 130/23 131/2 132/22 & Seven [2] 65/15 65/16 \\
\hline d [16] 17/23 57/15 60/1 69/15 82/23 & 132/24 133/18 134/12 136 & several [9] 46/2 46/3 114/2 138/18 140/10 \\
\hline /22 98/15 103/5 104/24 106/22 112/1 & see [33] 21/16 22/10 28/15 33/18 44/10 & 143/16 144/5 144/7 145/22 \\
\hline 2/17 113/8 151/3 169/21 177/23 & 51/23 59/20 84/5 85/3 86/22 87/9 88/17 & shall [2] 44/15 75/21 \\
\hline sake [1] 29/14 & 88/18 89/5 90/16 91/13 91/16 93/10 100/19 & share [3] 89/20 90/23 109/18 \\
\hline sales [2] 131/5 131/6 & 101/12 110/11 111/7 111/17 121/4 122/16 & shared [1] 48/20 \\
\hline same [39] 8/18 16/11 21/4 22/18 25/11 & 134/19 135/7 135/9 136/21 137/22 138/4 & she [2] 60/9 177/1 \\
\hline 26/10 30/6 32/12 40/20 41/2 46/22 47/1 & 150/7 151/3 & sheet [1] 100/24 \\
\hline 58/13 61/4 78/1 83/19 83/24 85/1 86/16 & seeing [2] 90/9 159/14 & shift [1] 150/13 \\
\hline 93/23 98/9 102/24 103/21 109/23 110/24 & seeking [3] 112/9 137/8 165/1 & short [3] 122/10 134/4 178/12 \\
\hline 114/21 115/13 116/19 116/24 124/12 125/4 & seemed [2] 104/3 147/7 & should [28] 9/3 18/6 23/21 23/23 24/14 \\
\hline 127/5 127/18 133/24 135/16 145/11 155/2 & seems [2] 97/19 173/19 & 35/8 44/23 59/19 60/2 69/7 81/1 96/20 \\
\hline 155/22 159/3 & seen [6] 93/19 94/15 101/18 112/7 146/20 & 101/22 103/19 105/3 110/11 110/16 111/17 \\
\hline sample [4] 26/17 30/6 61/22 62/1 & 149 & 122/4 144/8 144/19 156/16 164/18 169/1 \\
\hline Sandy [1] 1/13 & segue [3] 6/21 7/2 16/16 & 173/14 173/17 177/24 178/8 \\
\hline Sarah [2] 1/18 5/14 & select [1] 87/8 & shouldn't [3] 107/20 109/20 149/20 \\
\hline \begin{tabular}{l}
saturation [2] 109/19 110/6 \\
save [12] 66/16 69/15 70/21 71/23 72/10
\end{tabular} & selected [2] 87/10 87/15 selection [2] 48/21 105/14 & show [12] 26/23 27/8 27/22 28/2 28/6 29/5
\(54 / 11\) 109/8 126/19 128/5 129/11 149/3 54/11 109/8 126/19 128/5 129/11 149/3 \\
\hline
\end{tabular}
shower [1] 79/15
shows [9] 26/16 27/4 27/6 29/6 69/11
131/3 148/22 172/8 173/19
shut [1] 178/8
side [8] 21/21 21/21 68/11 114/15 114/21
134/12 177/3 177/4
side-by-side [1] 21/21
sight [1] 165/21
signatories [1] 162/15
signatory [7] 149/19 162/3 162/5 162/7
163/3 167/11 172/6
signed [4] 5/6 96/3 157/17 171/3
significant [5] 40/3 79/5 130/24 150/7 175/20
significantly [1] 78/22
similar [2] 92/14 110/22
similarly [2] 93/11 93/23
simply [11] 25/8 26/6 26/23 28/23 29/2
29/10 34/21 58/22 98/4 144/14 161/3
since [15] 11/17 12/4 12/5 48/5 48/22 49/1
50/24 76/3 77/1 86/7 105/2 118/11 124/15 160/1 178/1
single [8] 8/12 8/15 20/6 79/6 140/6 146/7
160/1 177/3
sir [1] 22/5
sister [1] 142/7
site [1] 115/14
situation [2] 170/19 173/20
six [6] 41/14 79/8 104/20 131/14 147/23 148/6
Sixty [2] 131/14 138/8
Sixty-six [1] 131/14
Sixty-three million [1] 138/8
size [1] 86/20
skimming [1] 141/1
skip [2] 12/13 40/10
skipped [2] 167/23 167/24
slightly [1] 157/22
sliver [2] 115/3 120/16
slow [1] 20/24
slowdown [1] 68/8
slowly [1] 134/24
small [8] 8/21 8/21 9/1 99/4 112/13 112/24
113/16 114/4
so [218]
so-called [1] 163/13
social [1] 92/7
softball [1] 141/16
solely [1] 48/2
solicitation [2] 86/15 86/18
solution [2] 95/3 160/9
Solutions [1] 15/2
solve [2] 50/9 53/14
solved [1] 114/11
solving [1] 114/8
some [83] 5/6 7/16 11/6 11/17 19/6 20/18 31/19 34/10 34/11 34/11 41/5 41/8 43/12 44/21 57/6 61/13 61/14 61/18 73/16 73/20 74/20 76/7 80/2 81/13 85/20 85/23 88/18 89/7 89/10 91/1 91/1 91/2 91/12 92/4 92/8 92/11 92/19 93/2 93/5 94/8 94/13 98/2 106/21 107/3 108/22 108/22 109/20 110/7 110/21 111/8 111/15 112/6 112/11 112/15 112/22 113/15 114/4 114/19 115/3 115/3 118/2 118/3 118/4 118/9 118/14 129/12 134/4 139/7 139/19 145/6 146/9 146/10 146/18 148/9 149/10 149/13 154/8 156/17 163/9 168/21 170/2 175/9 177/11
somebody [1] 69/7
someone [5] 62/6 69/11 71/22 71/24 77/10
something [23] 24/20 30/18 30/23 68/15 75/23 76/8 78/12 84/12 85/5 89/21 90/23

91/5 96/1 107/14 111/18 120/8 134/16
135/19 136/11 141/7 144/22 150/13 166/20 sometimes [3] 41/21 76/3 134/16
somewhat [2] 33/2 54/10
somewhere [1] 121/3
sooner [1] 135/1
sorry [21] 10/2 21/1 30/14 57/4 65/5 97/6 99/13 116/22 117/13 119/22 122/11 126/23 127/7 128/9 131/8 132/3 133/11 137/23
144/17 154/19 167/22
sort [4] 46/11 104/7 144/22 178/7
sought [1] 60/8
sounds [2] 148/18 157/24
source [5] 25/16 91/22 93/18 112/21 130/24
sources [14] 27/5 27/15 29/13 29/17
38/11 38/17 38/19 38/20 38/21 38/24 39/1 39/24 138/15 177/10
speak [3] 42/4 163/22 166/2
specialized [1] 150/19
specific [15] 23/20 23/21 40/10 48/11 70/1
70/6 71/7 90/3 113/22 144/3 153/22 156/1 156/3 156/17 157/6
specifically [9] 15/16 17/14 48/17 69/6
106/1 129/17 153/16 154/14 163/11
specified [1] 116/9
specify [1] 144/18
spend [5] 74/1 74/1 78/24 114/14 165/19
spending [1] 67/1
spent [3] 73/9 73/24 141/21
split [10] 4/7 28/2 28/9 28/24 29/24 30/5
91/8 91/14 91/18 112/21
splitting [1] 27/24
spokesperson [2] 159/21 160/1
sponsored [1] 173/16
Springfield [1] 46/5
staff [68] 2/13 4/8 6/19 10/5 11/8 11/20
13/23 13/24 19/22 28/13 31/13 31/22 32/2
33/10 33/12 33/14 34/2 34/2 36/15 40/15
41/5 41/8 41/11 41/13 41/20 42/18 43/3
43/7 44/12 45/6 47/5 48/15 49/4 52/3 57/15
59/5 59/7 60/7 101/12 101/14 101/16 103/3
104/1 104/14 104/15 105/12 116/12 117/9
122/3 125/3 125/6 132/11 137/15 138/22
153/18 156/6 160/22 168/12 174/6 174/17
174/19 175/2 175/7 175/13 175/21 175/23
176/5 176/7
Staff's [7] 10/24 44/19 44/20 47/8 48/14
61/21 174/10
stakeholder [1] 141/6
stakeholders [1] 147/16
stamp [1] 9/21
stand [3] 9/16 65/11 122/11
standard [7] 62/23 63/10 73/4 79/13 96/24
97/2 123/16
standards [2] 145/11 145/11
STANLEY [50] 3/3 5/17 7/1 12/17 13/18
14/2 14/7 14/9 14/9 14/12 14/15 14/20 36/5
36/6 36/8 36/11 36/15 37/2 65/1 77/19 78/1
78/13 78/18 78/22 83/5 83/10 84/22 85/11
85/21 93/17 93/22 94/5 94/17 95/3 95/9
96/7 96/11 96/18 96/21 97/16 97/23 98/4
98/11 98/13 108/5 113/18 113/22 114/1
116/23 151/24
STAR [32] 26/18 27/11 28/18 36/14 36/18
37/1 58/16 78/11 80/16 89/23 90/7 90/9
90/11 91/4 99/14 108/1 109/15 109/19
109/20 109/22 109/24 109/24 110/12
110/14 110/15 111/13 112/18 119/2 119/8 119/11 145/17 155/4
start [8] 14/6 72/17 73/16 83/19 135/1
135/4 135/6 143/18
started [3] 122/20 122/23 168/20
starting [1] 97/21
starts [2] 101/15 125/2
state [14] 1/1 1/16 5/15 14/7 14/21 \(15 / 10\)
49/16 128/23 133/16 137/5 142/17 143/22 166/11 169/10
stated [10] 45/15 119/7 125/2 141/18
144/12 145/10 150/16 150/24 169/22 169/23
statement [10] 57/18 68/14 93/13 93/16 94/9 117/12 154/18 160/4 162/5 168/7 statements [4] 3/17 72/13 168/4 176/15 states [10] 17/7 17/15 25/8 25/10 110/23
147/12 147/14 147/24 148/2 148/7
statistics [1] 149/10
status [4] 38/5 39/3 46/18 46/19
statute [4] 144/21 173/12 173/24 177/14
statutorily [1] 145/3
stay [1] 12/16
stays [1] 115/13
steadily [1] 140/24
Steltzer [1] 112/1
step [1] 105/13
Stephen [7] 2/11 3/12 4/13 65/18 142/12 142/14 142/19
Steve [1] 6/17
Steven [1] 1/23
still [10] 13/9 56/20 56/20 61/4 92/18
100/15 108/15 110/18 140/23 177/13
stop [1] 105/3
straight [2] 77/13 120/13
stranded [2] 140/9 140/17
strategic [1] 79/21
strict [1] 145/12
striking [1] 159/11
strongly [1] 160/7
struggles [1] 114/4
struggling [1] 68/3
studies [4] 105/17 105/18 150/12 156/3
study [17] 4/16 54/9 89/12 93/1 105/19
105/19 128/8 128/24 129/21 131/3 131/10
133/14 136/6 136/9 155/24 165/5 176/24
stuff [5] 88/14 88/19 88/19 102/4 102/23
style [1] 174/21
subject [6] 63/3 65/10 74/20 117/18
117/19 164/3
subjective [1] 74/16
submit [1] 87/7
submitted [7] 37/18 60/10 87/13 124/5
149/9 149/18 163/7
subscribe [1] 94/12
subsection [2] 144/16 144/21
subsequent [2] 124/22 125/5
subsequently [1] 145/9
substantial [3] 67/2 67/4 168/17
substitute [1] 105/19
successful [1] 174/14
successfully [2] 99/17 114/2
such [14] 17/19 17/20 38/7 39/5 41/1
79/17 86/18 123/15 124/2 134/4 146/20
150/13 155/12 164/5
sufficient [3] 44/7 74/12 161/21
suggest [1] 153/23
suggested [2] 146/24 154/7
suggesting [1] 95/5
suggestion [1] 116/2
suite [1] 169/11
sum [3] 30/22 30/22 31/2
summarize [2] 27/4 38/3
summary [9] 4/11 4/22 39/21 54/12 55/23
56/3 129/16 136/6 175/18
summed [1] 74/22
summer [2] 90/16 94/4
supersede [1] 43/8
support [22] 52/3 78/7 103/22 130/12
130/15 133/17 136/3 136/4 143/22 145/21
146/14 150/1 150/13 156/14 159/19 160/7
167/20 168/5 168/6 172/7 173/11 174/1

\section*{S}
supported [1] 78/4
supporting [3] 88/21 150/12 155/24
supportive [5] 141/24 156/18 156/19 156/20 160/14
supports [3] 166/17 170/14 176/5
supposed [1] 23/15
sure [32] 9/19 12/2 19/17 25/7 26/17 31/17
31/17 45/7 48/9 52/3 52/13 59/23 61/20
63/2 76/1 79/10 80/8 83/16 83/23 89/19
95/18 105/1 114/9 133/6 135/21 143/10
151/8 154/14 155/21 156/16 158/22 168/18
surprised [1] 104/8
Susan [2] 2/11 6/15
Sustainability [1] 55/10
swing [1] 143/9
switched [1] 107/12
sworn [8] 13/19 14/1 14/2 14/3 123/2
123/3 142/13 142/14
system [27] 26/5 28/1 28/3 28/9 29/1 29/3
29/6 29/8 38/22 53/10 72/8 76/6 79/24
89/22 91/18 111/2 111/23 112/5 113/16
114/23 115/13 118/5 119/15 121/1 121/6 138/14 176/19
systems [22] 1/19 5/21 91/8 91/14 110/21
111/1 112/12 112/12 112/13 112/15 112/17
112/21 112/22 112/23 115/4 118/9 118/10
119/3 119/6 121/10 144/18 147/5
T
table [9] 59/6 59/14 59/15 137/18 137/18
137/23 138/1 161/7 167/5
Table 42 [2] 137/18 138/1
tables [2] 131/12 131/13
tail [1] 116/9
take [35] 11/16 26/10 28/5 33/10 44/8
50/22 59/5 59/14 68/22 69/17 91/6 91/14
92/2 94/19 96/4 96/13 96/20 99/1 100/16
104/21 122/4 122/9 127/12 136/12 136/16
136/22 138/18 140/5 159/18 161/7 161/24
163/9 171/16 177/22 178/21
taken [7] 5/8 7/15 93/21 115/20 121/24 122/14 142/1
takers [1] 113/5
takes [3] 8/10 33/12 161/1
taking [2] 118/12 143/18
talk [6] 63/24 64/2 87/12 115/22 154/10 167/1
talked [2] 84/9 89/14
talking [20] 21/9 39/10 60/5 63/10 79/4
82/19 88/10 88/11 91/20 109/2 118/3
133/14 137/6 139/24 154/22 158/24 159/1
159/2 159/3 159/24
talks [6] 33/16 44/17 63/11 79/11 83/5
89/12
tandem [1] 12/12
tank [1] 79/15
target [1] 173/17
targeting [1] 53/8
targets [5] 52/23 114/2 114/6 114/18
130/21
task [2] 4/19 169/17
team [1] 33/8
technical [1] 73/21
technologies [1] 158/18
technology [3] 92/11 158/20 158/21
teed [1] 33/17
tell [10] 57/20 69/12 74/18 80/3 87/14 92/5
100/13 106/6 146/14 154/16
telling [1] 59/17
tells [1] 130/19
ten [18] 48/10 48/13 49/10 67/15 86/7
87/13 103/3 103/4 103/24 104/9 130/3
130/4 153/19 153/23 154/6 161/20 164/7

171/22
tend [2]
77/4 134/22
term [6] 34/16 56/6 66/21 73/21 86/1
116/19
terms [16] 18/11 19/1 20/3 24/4 24/11
24/24 32/18 36/9 56/19 113/19 114/12
143/13 146/2 148/6 160/19 166/22
territory [1] 14/17
7 test [2] 40/21 135/16
tested [2] 117/13 172/1
testified [6] 14/18 15/6 15/19 15/21 15/24 31/19
8 testify [2] 12/8 64/7
testimony [99] 4/8 4/10 4/13 4/14 10/6 10/11 10/23 10/24 11/5 11/7 16/7 16/8 16/13 16/17 18/7 29/24 43/9 43/10 43/12 43/14 43/24 44/20 44/22 45/4 45/15 45/16 45/20 45/22 46/10 47/13 47/16 47/21 47/23 48/2 48/7 48/14 48/16 57/16 61/21 63/5 63/9 64/5 64/9 64/12 64/15 64/17 64/21 65/3 65/8 65/18 66/3 87/12 99/16 101/14 102/1 103/5 105/10 122/18 122/21 123/24 124/1 124/3 124/7 124/10 124/13 124/15 124/23 127/19 128/12 128/13 130/11 133/19 139/6 141/18 142/21 142/23 143/4 144/6 144/20 145/1 145/5 145/21 146/16 146/24 148/13 148/19 149/8 149/18 150/3 150/4 150/6 150/17 154/10 154/15 155/24 156/19 156/20 164/14 164/15
than [53] 20/11 20/12 23/3 36/24 53/9 58/6 58/19 63/19 64/17 68/13 71/23 72/15 73/20 74/18 78/20 81/1 81/6 82/1 82/16 82/17 84/4 84/16 85/2 85/7 87/7 87/19 88/23 99/11 100/21 102/12 106/22 107/5 108/21 110/2 115/9 120/4 120/18 122/10 129/1 135/1 137/3 141/1 145/12 156/1 157/4 157/12 157/14 158/12 160/6 163/19 176/15 178/20 178/21
thank [127] 7/24 10/14 11/24 13/21 16/2 17/10 18/4 21/7 22/6 25/2 29/21 30/16 32/14 35/14 37/3 38/1 39/14 40/9 41/3 42/10 45/18 47/7 47/10 51/5 51/7 51/9 51/12 52/6 52/15 53/21 53/23 54/1 54/6 54/22 57/12 60/12 65/14 69/2 72/4 75/8 81/15 82/23 83/13 83/15 83/18 85/22 85/22 94/6 95/12 97/13 99/2 107/7 117/1 117/20 118/20 119/17 120/6 121/19 121/20 122/1 122/3 122/13 125/12 125/13 125/19 127/21 127/23 130/17 132/15 132/16 132/18 133/9 137/11 137/13 138/23 138/24 140/3 141/9 142/5 143/11 146/2 147/10 151/10 151/13 152/17 153/2 153/9 155/5 155/15 156/5 156/7 157/20 159/6 159/9 160/5 160/17 162/1 162/2 162/12 164/21 164/22 164/24 167/6 167/7 167/9 167/21 168/11 168/14 170/4 170/5 170/7 170/8 170/13 170/23 170/24 172/2 172/3 172/5 174/2 174/3 174/5 177/16 177/18 177/19 177/21 178/10 178/23
thanks [2] 55/6 170/21
that [961]
that's [125] 5/6 10/17 10/18 11/1 11/3 11/12 13/4 19/12 19/14 20/10 22/18 22/20 22/23 23/7 23/15 23/18 24/21 24/23 27/20 28/21 30/10 30/15 30/22 31/6 31/7 32/20 33/15 39/13 40/8 46/19 48/12 52/6 52/7 58/24 59/9 60/21 61/7 62/1 62/13 62/18 67/3 67/13 67/16 68/19 69/1 71/1 71/7 71/9 71/15 71/19 72/4 76/5 76/8 76/11 77/19 78/13 78/14 78/18 79/4 80/9 81/12 82/22 82/23 83/13 89/19 89/19 91/7 93/1 93/24 95/5 96/1 96/7 96/18 97/2 97/23 98/6 98/11 98/14 98/18 99/22 104/12 106/2 106/24 112/2 112/8 114/16 115/7 115/17 119/13 120/21 121/13 121/14 121/18 123/24

124/20 127/19 130/14 131/9 133/19 142/10 142/24 143/1 143/1 144/14 145/23 148/24 149/1 149/18 156/5 156/20 157/14 158/5 159/6 163/7 164/7 164/8 166/14 168/3 168/20 169/13 169/19 173/12 173/21 177/14 178/6
their [51] 14/12 14/16 14/17 19/24 36/19 41/16 55/18 67/23 68/6 68/9 76/6 76/7 77/15 77/15 77/17 77/18 78/7 85/7 86/24 87/1 92/6 93/14 93/18 94/3 96/16 100/5 100/13 100/19 108/5 111/2 127/11 127/12 127/13 132/12 134/19 134/20 134/23 135/17 135/20 135/23 137/9 145/12 147/21 152/3 159/20 165/16 165/16 166/10 168/12 168/15 175/18
them [33] 7/5 8/11 33/13 55/13 69/15 70/8 87/9 88/14 89/9 92/4 95/7 100/2 100/4 100/13 101/19 108/18 108/20 111/4 114/23 116/13 116/18 118/12 118/18 126/15 127/11 133/2 135/6 152/10 161/7 163/14 166/1 177/6 177/7
theme [3] 27/14 93/10 136/10
themes [1] 136/8
themselves [2] 57/7 96/6
then [56] 7/12 7/16 8/2 9/11 11/11 12/7 12/8 12/18 13/1 13/15 25/1 25/4 28/17 30/20 41/17 44/19 47/17 50/18 52/1 59/20 64/6 68/21 69/24 70/18 71/16 77/20 79/3 82/20 85/20 86/15 89/3 95/17 100/1 102/6 102/8 103/15 107/1 107/3 111/17 115/22 122/3 127/16 132/23 134/21 136/21 139/7 141/2 143/19 156/24 159/8 159/19 161/3 162/13 173/2 173/8 178/8
theories [1] 96/12
theory [1] 96/19
there [126] 7/16 8/20 9/11 11/14 11/16 11/17 12/4 12/5 13/9 13/11 18/5 20/2 20/13 20/18 21/21 22/21 23/10 23/17 24/1 31/6 35/15 39/21 40/3 42/2 43/15 44/7 44/9 45/12 45/23 48/17 56/4 56/20 57/5 58/4 59/3 59/6 60/23 61/2 62/7 65/23 71/11 72/2 72/6 72/12 72/12 77/6 79/7 82/24 84/16 85/17 88/2 88/24 89/19 91/8 92/3 92/5 95/9 96/22 101/21 102/19 103/6 104/6 104/13 105/8 106/2 107/20 108/3 108/22 110/5 110/16 111/24 112/1 112/7 112/8 112/15 114/11 115/6 115/21 116/2 116/5 116/19 117/15 118/16 120/2 124/14 125/2 125/7 125/9 131/3 135/9 137/7 139/8 139/13 139/14 140/3 144/5 146/19 148/7 148/10 149/3 149/8 150/11 152/5 152/8 152/8 154/6 154/8 154/9 154/9 158/2 159/10 159/15 160/23 162/13 163/24 164/16 166/5 168/21 171/15 171/15 173/3 176/3 176/15 176/18 176/19 178/3
there's [53] 22/22 23/12 24/20 38/10 48/14 49/5 56/5 56/20 56/22 61/1 63/1 66/24 68/7 72/2 73/20 77/6 78/4 79/11 84/7 84/8 84/8 85/4 85/17 85/24 87/17 92/4 93/10 104/14 104/19 113/13 125/12 126/13 128/24 137/7 144/5 145/16 150/12 154/3 155/4 159/4 159/21 159/22 160/1 161/2 161/8 161/19 163/9 163/12 171/14 171/21 172/21 172/23 178/20
therefore [1] 86/8
thermal [3] 79/20 97/10 97/12
thermostat [1] 79/23
these [73] 8/4 11/20 19/22 21/9 21/13
29/12 32/12 32/21 33/11 33/17 34/3 34/8 38/13 42/11 42/19 42/21 42/24 43/5 50/6 50/8 56/19 57/6 62/9 66/10 67/5 67/17 69/24 71/10 77/16 80/23 88/4 91/13 92/19 92/22 112/24 115/3 122/17 124/12 128/22 129/19 130/17 133/15 133/20 136/15 138/16 147/3 149/2 149/3 149/10 161/12
\begin{tabular}{|c|c|c|}
\hline T & 140/11 140/14 145/14 146/11 147/8 149/17 & truly [1] 100/21 \\
\hline ese... [23] 161/13 161/14 163/13 164/6 & 163/15 166/7 167/13 174/24 175/1 175/21 & 53/10 68/8 81/18 87/6 110/21 \\
\hline 165/4 165/14 165/17 165/22 166/2 166/24 & though [8] 8/2 19/4 64/16 84/22 117/18 & 111/17 114/23 118/13 146/18 173/2 \\
\hline 168/15 169/1 169/18 170/2 171/11 171/16 & 120/11 150/23 158/21 & trying [18] 31/23 53/9 53/11 70/14 71/8 \\
\hline 171/19 171/22 171/23 174/18 174/22 & thought [9] 13/7 81/17 84/22 93/24 105/2 & 71/19 76/15 77/13 84/7 91/11 107/22 112/6 \\
\hline 176/21 177/4 & 111/12 114/7 157/18 162/23 & 113/6 113/11 114/7 120/13 124/18 149/3 \\
\hline they [123] 9/12 11/5 11/19 12/8 16/12 & thoughtful [3] 19/24 20/1 165/3 & turn [6] 44/20 56/2 61/20 65/2 92/15 \\
\hline 21/10 21/11 24/5 32/24 42/3 42/12 44/20 & thoughts [1] 94/22 & 162/13 \\
\hline 44/21 55/18 55/22 57/6 57/11 57/12 58/13 & thousand [1] 79/8 & turning [6] 23/9 36/4 37/5 39/16 40/9 \\
\hline 59/24 61/5 62/11 64/16 67/5 67/10 68/8 & three [9] 13/15 19/18 19/23 23/12 35/22 & 61/20 \\
\hline 68/13 70/10 72/15 73/10 73/11 76/3 76/5 & 93/6 103/15 104/1 138/8 & turns [2] 8/11 161/1 \\
\hline 76/6 76/7 76/10 77/10 77/20 78/22 80/2 & through [34] 4/3 6/21 7/4 9/16 10/4 11/22 & twice [1] 125/4 \\
\hline 80/3 81/4 87/10 90/1 90/1 90/2 94/19 95/23 & 13/1 23/22 24/4 27/11 35/7 50/22 52/5 & two [27] 5/7 7/18 13/23 28/4 28/23 29/5 \\
\hline 96/6 96/8 96/8 96/20 99/17 100/6 100/6 & 52/12 66/1 67/23 70/4 90/11 92/6 93/8 & 29/12 34/8 52/2 52/8 52/17 73/12 82/7 \\
\hline 100/7 100/8 100/8 100/15 100/20 100/21 & 101/19 116/4 116/4 118/1 124/19 130/18 & 94/11 95/1 100/4 113/4 116/11 130/17 \\
\hline 100/23 100/24 100/24 101/1 101/2 101/2 & 137/5 139/7 139/9 146/21 164/14 164/15 & 131/12 131/13 133/15 137/24 147/3 162/9 \\
\hline 101/3 105/20 106/22 108/14 110/2 114/22 & 167/3 178/12 & 162/13 165/2 \\
\hline 116/13 116/16 116/17 118/8 124/7 124/14 & throw [2] 110/20 141/16 & type [6] 92/20 93/18 93/23 150/19 150/20 \\
\hline 125/3 127/10 127/13 127/16 132/4 134/3 & Thus [1] 176/4 & 150/21 \\
\hline 134/16 134/17 134/17 134/18 134/18 & tied [1] 42/20 & types [2] 78/1 155/22 \\
\hline 134/21 135/14 135/16 135/17 135/19 & tight [1] 164/8 & typical [3] 70/23 70/23 71/2 \\
\hline 136/16 136/18 137/5 137/6 137/9 139/20 & time [38] 7/5 7/6 10/22 11/19 24/2 24/14 & typically [2] 33/6 106/13 \\
\hline 140/10 144/12 144/12 145/2 145/9 145/10 & 27/13 34/22 38/7 46/8 46/9 58/5 67/1 67/6 & U \\
\hline 146/23 147/5 147/19 147/20 147/21 149/2 & 68/22 81/14 83/9 83/14 91/12 103/4 103/5 & U \\
\hline 152/2 152/6 154/23 164/11 166/10 169/1 & 103/11 104/15 104/23 112/1 139/20 140/9 & UES [3] 35/9 43/13 83/5 \\
\hline 169/18 171/13 174/14 177/12 & 140/12 140/12 140/14 140/23 164/8 165/10 & Uh [4] 43/5 56/7 97/14 119/4 \\
\hline they're [27] 55/4 67/19 67/19 67/21 67/22 & 165/20 165/23 177/17 178/3 178/13 & Uh-huh [4] 43/5 56/7 97/14 119/4 \\
\hline 71/22 76/3 76/4 83/20 88/13 92/3 96/19 & times [5] 49/4 69/21 69/22 70/11 70/22 & uncertainty [2] 96/22 172/24 \\
\hline 98/24 101/5 106/10 106/21 114/22 116/4 & timing [1] 162/10 & uncover [1] 104/15 \\
\hline 119/10 129/21 137/7 144/23 144/24 144/24 & title [1] 56/5 & under [26] 9/8 20/5 24/11 28/15 37/6 \\
\hline 147/5 155/12 162/15 & titled [2] 4/16 4/19 & 47/13 58/12 58/13 97/10 99/19 100/9 \\
\hline thing [17] 9/6 31/3 41/2 49/20 77/13 81/16 & today [34] 5/8 5/14 5/16 6/17 6/19 16/10 & 102/21 105/17 108/16 119/8 119/11 119/11 \\
\hline 86/17 89/8 102/24 106/12 111/20 114/21 & 42/12 43/1 44/16 47/21 47/24 59/8 97/16 & 127/5 127/6 127/8 130/12 132/23 155/10 \\
\hline 116/19 141/5 159/3 163/17 178/7 & 98/1 98/14 124/13 135/14 145/17 146/13 & 156/21 176/13 178/21 \\
\hline things [26] 32/21 39/23 51/1 53/11 66/15 & 149/1 163/7 164/16 165/1 165/11 165/20 & undergo [2] 58/13 58/13 \\
\hline 68/8 82/7 84/9 101/21 102/20 108/21 & 166/15 166/17 168/19 168/22 169/14 174/7 & underneath [4] 28/17 70/10 131/12 131/13 \\
\hline 108/22 109/13 109/18 111/19 117/24 118/6 & 174/20 177/17 178/13 & understand [13] 5/5 29/24 60/9 63/18 \\
\hline 118/14 118/17 139/10 143/17 148/8 149/17 & today's [1] 66/19 & 81/24 97/17 104/10 134/17 134/18 135/5 \\
\hline 150/14 155/12 178/8 & together [10] 25/23 49/14 50/9 53/14 & 148/13 148/16 150/9 \\
\hline think [120] 13/10 22/11 24/20 27/13 31/20 & 94/11 127/15 134/4 165/4 165/24 171/8 & understanding [10] 64/8 73/18 108/12 \\
\hline 31/23 32/4 52/22 56/22 57/19 57/22 59/13 & Tom [2] 6/20 10/11 & 124/15 125/1 125/5 134/21 140/20 152/11 \\
\hline 59/21 59/22 62/21 63/15 64/3 64/13 68/5 & too [4] 50/23 89/16 93/16 101/2 & 153/24 \\
\hline 68/7 69/18 72/5 72/19 73/6 73/12 73/18 & took [4] 109/17 110/9 110/12 118/17 & understood [2] 94/21 163/1 \\
\hline 74/5 74/11 74/16 74/16 75/1 75/2 75/17 & tools [1] 161/14 & undertake [2] 57/6 134/19 \\
\hline 78/19 80/8 80/20 81/20 83/10 87/4 87/20 & top [7] 21/5 52/1 77/20 78/10 141/2 144/23 & undertaken [2] 60/20 61/24 \\
\hline 88/6 89/9 91/5 91/6 91/11 92/10 95/12 97/4 & 148/9 & undertaking [2] 135/15 139/15 \\
\hline 97/7 97/11 98/18 98/24 98/24 99/23 100/15 & total [8] 27/1 28/16 30/20 31/6 74/23 84/14 & unfavorable [1] 160/20 \\
\hline 102/19 102/23 104/1 104/10 105/23 106/2 & 84/16 121/3 & unfold [1] 104/15 \\
\hline 108/11 109/1 111/10 113/7 113/7 113/12 & totals [2] 28/15 30/20 & unfounded [1] 160/22 \\
\hline 113/13 114/18 115/18 117/14 120/23 121/1 & Tough [1] 141/11 & unintentionally [1] 173/1 \\
\hline 133/4 134/23 138/10 140/24 141/15 142/2 & towards [3] 143/9 150/18 150/19 & unique [2] 146/23 150/17 \\
\hline 144/15 144/21 146/17 147/1 147/15 149/2 & town [1] 166/10 & Unitil [7] 1/19 5/21 17/15 34/13 168/3 \\
\hline 149/5 149/9 150/5 151/6 153/23 154/5 & track [4] 25/18 35/3 43/17 133/11 & 169/24 176/8 \\
\hline 155/1 155/1 155/13 155/18 156/22 157/4 & tracked [1] 72/21 & units [2] 90/17 112/18 \\
\hline 157/6 158/2 158/14 158/15 165/9 166/1 & tracking [5] 27/5 73/7 73/12 73/20 174/11 & universe [1] 150/15 \\
\hline 166/2 166/14 168/22 171/20 171/24 172/1 & trades [4] 50/8 53/12 76/4 86/13 & unless [4] 41/5 59/17 69/6 178/20 \\
\hline 172/11 172/15 172/17 173/7 173/11 174/21 & traditional [1] 99/19 & unresolved [1] 12/13 \\
\hline 176/20 177/6 177/14 178/16 178/20 & train [1] 93/24 & unsupported [1] 90/22 \\
\hline thinking [1] 136/19 & training [2] 102/3 161/1 & until [8] 37/22 38/7 48/14 64/6 116/3 \\
\hline thinks [1] 175/21 & transform [2] 161/4 161/21 & 172/21 172/21 176/5 \\
\hline third [7] 29/6 47/2 49/12 79/20 103/15 & transformation [1] 158/16 & up [51] 5/8 11/16 24/16 26/4 26/7 30/18 \\
\hline 105/9 106/16 & transforms [1] 158/19 & 30/20 31/5 31/9 33/7 33/17 34/21 42/7 \\
\hline this [238] & transition [1] 150/13 & 54/19 66/1 68/21 71/3 71/4 74/21 74/22 \\
\hline Thomas [7] 2/14 3/3 4/10 5/22 13/17 14/1 & transitioning [1] 150/22 & 75/1 75/18 79/1 81/15 81/19 81/20 84/23 \\
\hline 14/23 & transitions [1] 150/10 & 87/18 92/11 94/21 99/24 100/1 103/7 \\
\hline thorough [1] 19/21 & transparency [1] 45/21 & 114/20 115/20 118/12 127/9 131/16 132/12 \\
\hline those [72] 7/18 8/24 9/14 9/17 11/10 16/10 & Transportation [1] 123/13 & 138/2 140/10 140/12 140/13 152/7 152/13 \\
\hline 20/17 20/19 20/20 22/2 23/3 27/8 28/3 28/5 & TRC [1] 162/16 & 169/17 173/2 173/8 175/16 177/22 178/8 \\
\hline 28/9 31/2 33/18 34/18 35/22 38/24 38/24 & treatment [1] 107/19 & up-to-date [1] 175/16 \\
\hline 39/23 40/19 47/4 57/9 63/24 64/2 80/1 81/5 & trick [1] 58/2 & update [2] 83/7 85/15 \\
\hline 81/6 82/7 86/13 87/13 92/8 92/9 99/19 & tried [3] 89/7 150/4 156/17 & updated [7] 4/5 9/4 19/18 20/22 22/23 \\
\hline 100/15 103/21 104/23 109/17 110/17 113/3 & trip [1] 81/24 & 22/24 85/18 \\
\hline \begin{tabular}{l}
113/19 115/1 116/5 116/11 117/11 118/4 \\
118/6 118/11 118/12 135/12 139/10 140/8
\end{tabular} & trouble [1] 113/4 true [2] 47/23 67/16 & updates [8] 8/10 19/20 20/2 20/14 23/11 24/1 41/16 47/20 \\
\hline
\end{tabular}
upgrades [1] 78/5
upon [10] 12/6 24/11 25/5 46/16 84/23
145/6 148/4 150/5 156/19 163/24
urge [2] 50/9 167/15
us [13] 43/1 69/12 73/23 80/3 80/3 81/13
93/2 100/13 130/19 157/23 160/24 175/11 178/15
usage [2] 108/23 114/12
use [15] 9/3 25/11 40/20 51/19 51/20
84/12 93/14 93/15 93/18 99/17 109/5 114/13 135/17 142/2 145/11
used [14] 38/23 39/4 57/9 72/10 77/22
78/1 78/9 78/11 86/1 105/15 107/13 110/17 120/24 135/13
useful [4] 46/5 48/18 102/9 154/8
usefulness [2] 34/5 34/7
uses [1] 132/22
using [5] 35/24 70/22 74/12 87/17 135/16 usual [1] 83/19
usually [2] 33/1 105/16
utilities [63] 1/2 1/17 1/19 5/16 5/21 9/8
9/13 13/22 13/23 14/10 14/11 22/16 23/14 25/8 25/11 25/15 26/3 26/20 26/24 27/14 29/11 31/21 35/9 36/19 37/20 39/19 40/4 57/10 72/13 85/6 85/15 89/6 96/10 96/14 96/14 102/9 107/14 107/17 107/23 108/5 108/13 108/14 113/22 118/13 124/5 128/10 135/18 135/22 136/1 142/1 146/13 147/2 163/21 163/22 165/1 166/12 168/5 168/24 169/15 169/23 172/20 173/4 175/17 utilities' [4] 5/4 19/12 52/4 134/11 \(\begin{array}{llll}\text { utility [17] } & 15 / 13 & 15 / 14 & 23 / 20 \\ 31 / 3 & 23 / 21 & 27 / 24\end{array}\) 31/3 40/10 43/18 48/11 77/15 78/4 78/7 79/2 88/21 135/3 144/3 173/16 utility-specific [5] 23/20 23/21 40/10 48/11 144/3
utility-sponsored [1] 173/16 utilize [1] 107/15
V
valuable [1] 146/17
value [1] 157/18
variable [1] 42/16
variance [2] 40/4 40/5
VEIC [5] 55/19 56/12 136/6 165/5 171/13 vendors [1] 49/14
ventilate [1] 35/12
verbal [4] 13/13 30/4 159/13 159/16
verification [1] 56/10
verify [1] 106/16
Vermont [2] 54/8 155/19
version [6] 9/4 10/15 27/8 89/24 132/4 152/15
versions [1] 129/19
versus [4] 26/22 27/6 28/3 72/20
very [60] 8/24 11/17 19/7 19/15 21/2 24/15
25/20 26/15 27/7 27/21 34/24 36/12 40/11
45/5 45/20 46/5 48/5 48/6 51/18 51/22
51/22 61/1 61/14 72/14 73/8 75/6 86/12
86/14 90/18 99/14 104/21 128/24 131/11
133/17 134/4 135/22 141/24 146/22 147/19
150/19 161/18 161/18 161/19 163/17
165/11 165/15 165/15 166/23 168/16
168/24 168/24 171/19 172/1 172/2 172/15
172/15 174/2 174/14 178/12 178/13
vet [3] 174/22 177/7 177/15
vetted [1] 176/21
view [3] 62/6 87/2 139/13
views [1] 159/23
visibility [1] 116/13
visit [3] 81/19 81/19 81/21
void [1] 77/5
voids [1] 163/20
wait [3] 11/10 64/6 82/24
waiting [2] 109/9 113/3
waive [1] 164/2
walk [3] 27/11 91/15 124/18
walking [1] 90/15
wall [2] 79/22 108/19
want [51] 11/19 17/23 32/9 32/11 32/11
44/10 44/19 45/8 52/12 55/13 59/1 61/11
70/3 76/12 77/6 80/14 81/2 83/23 84/2
86/22 88/17 88/18 95/17 106/22 108/10
109/9 112/15 112/16 117/23 118/22 119/5
120/7 120/9 122/12 125/9 134/16 141/5
141/14 149/12 156/13 158/22 161/7 161/8
163/21 165/20 165/21 167/19 170/21
176/23 177/21 178/10
wanted [16] 28/5 28/5 59/23 60/4 62/19
63/10 82/23 89/8 111/11 113/14 115/2
116/12 118/13 118/17 163/2 163/16
wanting [2] 113/17 115/5
wants [2] 12/17 43/18
was [171] 7/8 7/17 10/15 11/14 13/5 13/6
13/6 19/2 20/4 20/8 20/22 21/5 21/20 22/12 22/12 24/10 24/21 25/5 26/18 26/23 27/18 28/11 30/7 30/8 31/20 34/21 35/2 35/18 35/19 36/1 36/10 42/8 42/19 43/21 43/22 44/7 45/20 45/21 46/8 47/1 47/13 47/15 47/16 47/16 49/23 54/23 55/19 56/24 57/14 57/24 58/4 58/5 59/23 60/10 60/17 63/18 64/9 65/19 65/23 66/2 66/3 69/10 71/19 72/4 72/6 72/9 72/10 72/12 72/14 72/14 73/9 73/15 74/6 74/8 74/20 79/1 81/12 81/13 81/20 81/23 82/24 83/3 83/8 88/2 88/5 89/4 89/8 89/10 89/13 90/18 94/18 94/23 95/5 96/22 98/15 98/16 103/2 103/5 103/14 105/2 105/10 107/16 108/2 108/12 108/13 110/3 110/5 110/10 110/19 110/19 110/20 111/20 111/24 112/1 114/14 115/8 117/10 118/16 118/18 120/2 120/4 121/5 121/19 123/1 124/5 124/7 125/1 125/16 128/9 129/7 129/13 130/7 133/12 133/14 134/10 136/5 136/6 139/24 140/3 142/12 142/23 144/4 144/8 144/21 145/3 145/18 146/17 146/22 147/1 148/4 148/5 151/10 152/4 153/17 154/1 155/2 156/24 157/14 157/16 158/2 162/4 162/4 162/20 162/21 163/3 165/9 167/10 176/2 176/3 176/24 177/1
wasn't [14] 24/20 43/15 52/11 58/7 73/5 83/9 105/9 120/17 138/12 144/20 149/7 149/7 155/21 162/10
watching [1] 92/6
water [5] 70/7 79/14 79/24 112/23 118/10
way [22] 2/6 6/8 14/6 24/20 26/10 28/14
34/21 40/24 61/21 79/1 81/13 118/10 127/14 135/9 139/23 154/1 157/22 158/2 160/12 169/16 172/5 173/3
ways [2] 68/6 168/18
we [377]
we'd [7] 6/23 19/23 33/6 33/7 84/12 163/22 166/18
we'Il [28] 7/4 10/3 11/10 11/19 12/24 14/6 25/10 29/24 35/21 35/24 35/24 39/20 40/10 85/20 89/18 92/8 106/14 106/17 106/18 106/20 107/4 110/21 111/4 111/5 111/6 122/18 129/5 130/5
we're [82] 9/19 12/15 22/1 23/9 24/23
26/14 29/1 29/2 29/4 29/23 35/12 39/10
41/2 42/11 45/12 45/13 53/6 53/7 53/11 57/22 60/5 64/3 71/3 71/3 73/1 76/15 79/4 80/21 83/23 88/9 88/10 88/11 88/14 89/20 90/9 90/11 90/12 91/11 91/13 92/17 92/24 93/1 93/8 93/9 93/23 95/19 102/3 102/23 102/24 102/24 109/2 109/18 111/5 112/17

112/18 112/19 112/19 112/20 112/21 113/7 113/11 113/12 121/10 121/11 121/12 121/14 122/9 133/5 133/5 136/21 145/14 149/3 155/21 157/15 159/1 159/2 159/3 165/1 165/22 170/3 170/15 178/1
we've [36] 6/22 16/16 19/4 24/19 26/19 40/14 40/14 40/16 45/10 48/5 48/10 48/24 49/9 69/14 73/14 91/1 91/2 92/5 94/7 95/16 102/4 104/16 104/17 104/18 104/19 112/7 114/1 114/3 114/4 114/5 120/14 157/12 158/23 177/10 177/10 178/6
weak [1] 68/2
weatherization [11] 56/15 57/21 70/21 76/7 77/18 77/23 78/3 78/10 82/14 118/6 143/21
weatherization/insulation/air [1] 78/3 weatherize [7] 66/14 66/18 67/1 69/14 69/15 70/4 93/4
weatherizing [1] 70/13
website [6] 48/24 80/17 102/2 109/23

\section*{129/22 129/24}
weeks [2] 33/8 162/9
welcome [1] 17/11
well [60] 12/5 23/19 24/14 27/13 31/4
31/23 34/7 40/14 45/10 47/12 48/24 50/13 50/20 61/20 63/4 63/12 64/4 64/13 64/20 65/6 71/21 77/9 82/4 86/8 88/19 89/15 89/18 90/13 90/18 94/21 99/15 100/20 104/3 108/23 114/24 122/5 122/19 127/4 131/10 134/10 146/14 146/16 147/5 147/22 149/5 150/3 150/15 152/14 153/19 154/16 157/4 157/7 157/9 158/1 158/14 162/19 175/4 177/15 178/10 178/19
went [8] 52/12 71/12 71/13 73/9 73/10 84/11 166/1 178/11
were [92] 7/16 8/22 8/24 11/21 13/19 16/10 17/24 18/18 19/17 19/21 20/2 20/18 29/9 31/23 43/24 44/12 44/19 45/21 60/5 70/4 72/12 73/10 73/11 74/2 77/4 78/2 78/4 81/17 87/24 96/4 96/4 97/24 98/12 101/13 102/19 103/6 104/4 105/20 106/21 107/21 107/22 108/11 108/13 108/14 108/14 108/18 108/22 109/3 109/14 109/21 111/14 112/5 113/3 113/4 113/10 114/7 114/18 115/6 116/11 116/11 117/24 118/2 118/4 118/8 118/14 119/1 121/23 121/24 124/12 135/15 135/19 135/20 137/18 137/21 139/8 139/9 139/20 146/23 148/1 148/9 153/19 153/19 153/24 154/6 154/6 156/18 162/3 162/14 162/23 167/16 173/3 177/13 weren't [5] 46/14 72/11 108/17 111/16 117/15
what [153] 12/3 12/20 14/11 14/14 15/1 15/3 15/14 18/14 19/8 19/15 21/2 21/9 21/9 21/16 21/17 22/2 22/12 24/6 24/10 25/5 25/20 26/15 27/8 27/18 27/18 27/21 28/4 29/1 29/6 29/9 29/16 30/22 32/24 35/1 37/10 37/11 38/3 38/13 38/18 39/17 40/5 40/12 43/16 44/24 53/2 55/9 59/24 60/5 60/8 60/10 61/19 63/20 63/23 63/24 66/6 70/14 71/4 71/5 71/7 71/11 71/19 72/4 73/21 74/2 75/6 75/17 76/3 79/12 80/2 80/3 80/6 80/20 80/21 81/3 81/4 82/5 82/16 82/17 82/22 82/23 84/13 86/23 87/7 88/22 89/20 90/6 90/9 90/10 95/19 96/24 99/20 99/23 100/6 100/7 100/13 100/23 102/11 104/7 105/23 106/2 106/9 106/11 106/13 106/22 107/1 107/3 107/21 110/2 110/3 110/19 110/19 111/5 111/6 113/8 113/11 114/7 115/9 115/14 115/17 117/24 118/2 118/8 121/14 121/18 122/17 123/11 123/21 124/1 124/2 125/6 127/2 127/4 127/19 128/14 128/21 134/17 134/18 135/5 135/19 136/7 142/3 144/9 148/22 150/20 154/11 154/14 154/24 157/14 158/23 164/7 166/22
what... [2] 177/9 177/23
what's [13] 10/23 29/19 34/5 45/2 80/22 86/24 87/2 87/9 91/17 100/20 110/22 145/19 147/13
whatever [7] 12/8 70/18 120/16 144/16 163/23 164/9 178/3
whatsoever [1] 88/24
when [41] 9/2 15/22 15/24 17/23 27/2
33/10 44/17 55/8 63/24 65/11 66/14 68/9
69/13 69/15 71/1 71/2 76/2 77/10 84/8
84/18 85/18 93/3 94/10 100/16 101/3
103/14 104/11 106/7 107/2 109/6 109/16
114/13 117/23 119/1 122/12 132/3 133/5
144/19 150/9 176/23 178/9
where [25] 17/7 22/24 30/19 42/7 49/12
62/11 71/12 95/6 97/24 104/24 108/11 111/13 113/18 131/7 132/17 133/12 139/24 141/2 146/6 148/3 148/16 161/6 165/10 167/2 178/17
Whereas [1] 136/19
Wherein [1] 85/15
Whereupon [4] 13/17 123/1 142/12 178/24
whether [18] 41/11 42/19 61/4 75/18 75/20 93/12 109/16 109/23 115/8 144/8 153/17 159/21 163/19 163/24 166/10 167/3 171/23 178/8
which [49] 7/16 9/10 10/11 17/15 18/18 25/24 28/6 39/4 42/3 45/3 45/21 54/11 55/13 55/19 57/13 59/2 59/20 63/9 63/11 63/15 64/5 65/4 69/20 71/4 74/20 79/14 83/4 89/3 107/11 109/4 110/19 110/19 127/11 136/6 137/23 143/20 144/2 146/4 147/17 148/8 150/6 152/13 155/9 155/11 155/22 156/24 165/21 167/12 173/13 while [14] 13/8 23/9 26/14 29/23 50/5 68/7 86/4 88/21 88/22 92/17 108/21 140/10 141/20 165/19
white [3] 110/4 111/14 132/4
who [19] 11/17 77/14 96/2 96/15 99/17
109/8 109/9 112/1 136/14 146/11 146/12 147/8 152/1 154/6 159/18 162/14 162/14 171/16 177/23
whoever [2] 69/7 83/19
whole [3] 49/13 61/15 107/19
whose [1] 10/22
why [22] 9/16 11/16 13/15 31/13 32/2
52/10 52/13 58/4 65/9 81/12 83/8 83/8 95/5
96/12 99/19 103/7 107/19 108/2 108/10 146/14 159/18 162/17
will [78] 7/2 7/22 7/23 8/8 9/15 11/8 12/6
12/9 13/24 25/11 26/5 26/24 27/1 33/17 35/9 35/9 36/20 37/18 37/20 38/6 38/22 39/1 39/4 40/4 40/20 43/19 44/4 44/12 50/22 57/20 68/21 69/15 70/21 73/23 84/16 85/10 85/15 85/18 87/14 88/3 88/5 88/16 89/14 90/14 92/5 93/2 93/5 93/7 106/6 106/8 106/14 107/14 117/6 122/10 122/24 126/14 134/21 134/24 141/16 142/17 144/12 145/10 149/22 159/14 160/24 161/12 161/13 161/14 161/22 166/9 166/21 171/7 175/10 175/17 175/22 176/4 178/21 178/22
willing [2] 24/23 113/5
window [6] 82/14 90/16 90/17 90/19 90/21 91/15
windows [4] 82/13 82/15 93/7 155/9 winning [1] 169/11
wish [4] 7/3 7/19 100/19 164/4
wished [1] 157/18
withdraw [4] 83/6 156/24 157/7 157/9
withdrawal [2] 157/9 157/10
withdrawing [1] 59/18
withdrawn [1] 157/16
within [9] 98/9 100/5 100/12 134/15
136/20 143/14 155/14 158/3 160/19
without [5] 11/15 72/16 114/15 140/4 177/4
witness [13] 3/3 3/8 3/12 8/24 13/24 17/12
63/2 122/21 126/22 132/19 133/10 142/9 157/3
witnesses [10] 7/4 8/8 9/16 10/4 12/4 12/8
13/15 64/14 64/20 122/3
won't [5] 11/10 13/1 40/18 91/14 157/8
wonder [1] 61/18
wondering [1] 154/22
word [9] 5/8 16/21 17/14 17/19 18/1 18/2
55/10 73/20 166/5
wording [2] 22/15 22/15
words [2] 17/6 165/14
work [23] 20/1 46/3 50/8 53/14 55/18
55/22 57/21 67/1 84/4 84/6 100/22 102/22
104/6 106/9 125/4 127/13 137/4 137/9
166/1 168/12 168/15 170/1 178/11
worked [5] 165/9 168/24 169/16 169/19 176/9
working [14] 37/7 37/8 37/10 37/12 37/15
37/23 38/8 41/20 55/15 90/11 93/9 175/7
175/8 176/7
works [1] 133/7
worthwhile [1] 154/2
would [179]
wouldn't [2] 96/9 135/18
wrap [1] 68/21
wraps [1] 79/15
wrinkle [1] 176/5
written [2] 59/20 128/13
wrong [1] 162/24

\section*{Y}
year [46] 18/6 19/11 35/6 39/20 40/17 46/17 49/10 49/11 53/6 70/5 70/7 70/22 71/24 73/7 73/16 73/23 82/9 84/21 85/16 85/19 86/17 86/23 87/1 87/11 92/8 97/21 99/24 100/3 136/15 136/16 138/13 138/21 166/24 168/16 170/4 170/20 172/14 172/19 173/3 173/6 174/15 174/17 175/11 176/4 177/2 178/4
year-old [1] 71/24
yearly [2] 86/16 105/13
years [34] 48/11 48/13 49/10 60/2 67/7
67/15 69/20 69/22 70/11 70/22 80/24 85/17
86/6 86/7 87/13 99/24 100/1 103/3 103/4 103/15 103/24 104/9 104/13 108/10 113/4 114/2 138/18 140/10 140/17 141/1 141/2 161/21 165/2 171/23
years' [1] 113/7
yellow [1] 23/2
yes [174] 7/11 9/5 9/6 9/22 10/16 10/17
10/20 12/21 13/3 14/20 15/8 15/20 15/23 16/1 16/4 16/8 16/12 16/15 16/20 17/5 18/3 18/10 18/13 18/17 18/20 18/24 19/3 20/7 20/16 20/18 21/4 21/12 22/5 23/12 27/9 27/17 27/20 29/20 31/1 32/17 32/20 32/23 33/12 33/15 33/20 34/1 34/4 34/17 35/18 36/8 36/11 36/15 37/2 37/9 37/13 39/19 40/14 42/5 42/14 43/5 43/11 45/5 45/17 47/15 47/19 48/1 48/4 51/24 52/20 52/21 53/1 53/20 54/10 54/14 54/21 55/4 55/17 55/21 56/1 56/11 58/15 59/9 61/8 61/11 62/4 64/22 64/24 65/1 66/7 66/8 66/9 67/9 67/11 71/18 74/5 74/5 76/21 78/1 78/22 81/24 82/21 85/6 85/11 85/21 86/5 86/18 87/23 89/2 90/24 91/23 93/17 93/22 95/11 96/18 96/21 97/10 98/13 101/6 101/17 101/19 103/19 106/5 109/3 113/2 113/24 114/1 115/15 115/16 117/7 117/19 118/23 119/21 121/7 121/17 123/20 124/24 125/15

127/20 128/3 128/7 128/21 129/12 129/21 130/14 130/17 131/15 132/3 132/9 133/4 133/7 133/8 136/4 137/15 138/3 138/7
138/9 139/24 140/3 142/22 143/1 143/2
143/16 146/9 146/13 147/13 152/4 155/18 156/10 156/16 156/22 157/15 163/4 170/11 171/2
yesterday [1] 20/19
yet [11] 57/23 63/7 64/6 64/16 65/7 81/8 83/9 89/18 93/21 134/5 176/15 you [556]
you'll [5] 20/20 22/10 28/15 83/7 91/13 you're [43] 12/2 17/11 19/1 21/9 55/12 59/17 61/19 63/4 63/10 66/6 67/1 67/3 68/1 69/17 70/18 70/22 73/18 81/8 82/4 82/7 82/10 82/11 82/12 82/14 82/19 84/13 85/9 86/23 93/17 99/7 109/1 109/12 110/1 112/9 115/14 115/17 125/10 127/19 142/7 154/14 154/22 157/7 159/8
you've [13] 15/21 15/24 23/3 45/14 45/15 94/15 97/15 113/18 116/3 163/9 164/16 168/22 169/14
your [80] 14/7 14/11 14/14 14/21 15/1 15/3 15/10 15/14 16/2 16/11 16/17 20/5 30/6 32/14 38/9 43/9 43/9 45/16 47/13 47/24 48/2 48/7 48/7 52/13 56/8 60/18 63/15 63/18 66/19 68/22 70/16 80/5 80/18 81/23 86/15 86/19 87/2 89/9 91/1 91/12 94/2 94/23 94/24 95/5 98/16 99/8 99/16 103/5 103/22 105/9 108/10 108/20 109/1 111/11 123/6 123/6 123/21 124/1 124/3 124/12 124/23 127/19 128/12 130/11 139/6 139/6 139/15 142/6 142/17 143/3 147/10 148/2 154/10 155/24 157/15 158/1 163/7 165/1 168/3 177/17 yours [1] 133/7```

